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EUROPE'S BUSINESS NEWSPAPER

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Friday February 14 1992

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World News Business Summary

Go-ahead for UN peace force in Yugoslavia

A United Nations peacekeeping operation in Yugoslavia could get under way within weeks after UN Secretary-General Boutros Boutros Ghali said he would recommend the sending of a 10,000-strong force.

The operation, expected to be largely made up of Europeans, is likely to cost \$400m in its first year. Page 14; Marching to different times, Page 2

Storms kill six
Southern California's worst storms for 100 years have killed at least six people. Many more are feared swept away by sudden torrents gushing along normally dry river beds.

Muslims die in raid
Two Muslim militants and a soldier were killed in a raid on a military barracks in Algeria. Muslims are campaigning for a return to free elections. Page 4

Mass head cracked
Former astronaut Admiral Richard Truly was fired as head of the US National Aeronautics and Space Administration. Page 4

Ethnic tension in CIS
Former Soviet foreign minister Eduard Shevardnadze said ethnic tension was growing in the Commonwealth of Independent States, but predicted that conflict in his native Georgia could be settled this year.

Plea from Russia
Author Salman Rushdie appealed to the UK government to persuade Iran to lift the death sentence against him passed three years ago today after publication of his novel *The Satanic Verses*.

Kashmiri search ended
Indian police in Srinagar dispersed 4,000 pro-independence Kashmiris who planned to march from the Pakistani side of the disputed Jammu and Kashmir region. Page 4

IRA killer to return
IRA fugitive Joe Doherty lost his eight-year fight to avoid deportation from the US. He is expected to be returned to Belfast within days to resume a 30-year sentence for killing an SAS man.

Fraud office option
The UK government would consider allowing the Serious Fraud Office to opt for civil instead of criminal proceedings in prosecuting large fraud cases, corporate affairs minister John Redwood said in an interview with the Financial Times. Page 6

Earlier CFC ban
Denmark will ban the use of ozone-depleting CFC gases from the end of 1994, five years earlier than planned.

Second homes attacked
France's ultra-right National Front party said the growing numbers of British, Dutch and German second homes in rural France were forcing farmers from their land.

Honour for rock singer
American rock singer and songwriter Lou Reed is to become an Officer of the French Order of Arts and Letters, France's second highest artistic honour.

US economy begins to show signs of recovery

US retail sales jumped 0.6 per cent in January while previous months' figures were revised sharply upwards, providing tentative evidence that the economy is in better shape than some analysts feared.

At the same time sales figures from Ford and General Motors for the first 10 days of February were stronger than expected, suggesting a recovery of demand in the car industry. Page 14

JAPAN'S trade surplus for January recorded a fourfold year-on-year increase to \$3.44bn. Page 14

KENYAN government has reassured the banking sector after the Central Bank began an operation this week to rescue two banks facing liquidity problems. Page 4

BRITISH Petroleum held its final dividend, blaming poor fourth-quarter results which saw profits plunge to \$72m (\$180m) from \$255m. Page 15; Lex, Page 14; Chairman's role questioned, Page 16

COLGATE-PALMOLIVE, US household products company, is to buy Mennen Company, privately owned personal care products manufacturer, for about \$670m. Page 15

HANSON, Anglo-US conglomerate, announced a new dividend policy to minimise its tax charge as it reported a 6 per cent fall in pre-tax profits in the first quarter to the end of December 1991. Page 15

UNILEVER, Anglo-Dutch food and consumer products company, has put up for sale most of its agricultural interests. Page 15; Lex, Page 14

BANK of England governor, Robin Leigh-Pemberton, said European economic and monetary union need not lead to federalism in the European Community. Page 14; Editorial Comment, Page 13

GERMAN ECONOMY: The end of the unification boom has pushed orders for west German manufactured goods back to mid-1986 levels. Page 3

FUJISANKI Communications, holder of 25 per cent of Virgin Mobile Group, is likely to sell its stake if moves to bring in a new majority shareholder are successful. Page 16; Home but not alone, Page 9

HONDA, Japanese carmaker, has protested against a US government ruling that cars assembled at its Ontario plant fail to comply with the duty-free threshold of the US-Canada free trade pact. Page 3

AUSTRALIA'S unemployment rate dropped in January to 10.3 per cent from a record 10.6 per cent in December. Page 4

UNITAS, Finnish banking group, announced a FM128m (\$29.3m) profit for 1991, compared with FM490m for the previous 12 months. Page 16

CBS, US media group, posted a net loss of \$85.8m for 1991, after an after-tax loss of \$195.5m from its baseball and football coverage. Page 17

NEW ZEALAND dairy farmers, who suffered a disastrous season last year, face a brighter future thanks to currency changes and firmer international demand. Page 24

Steep rise in UK jobless is blow to Conservatives

By Peter Marsh and Philip Stephens in London

A SHARP rise in UK unemployment last month delivered a sharp blow yesterday to the ruling Conservative party's confidence about the economy.

Together with news of record house repossession and a big fall in manufacturing investment last year, the jobless figures increased the pressure on Mr Norman Lamont, the chancellor of the exchequer, to respond to the severity of the 18-month recession with an early cut in interest rates and action to help the economy in next month's budget.

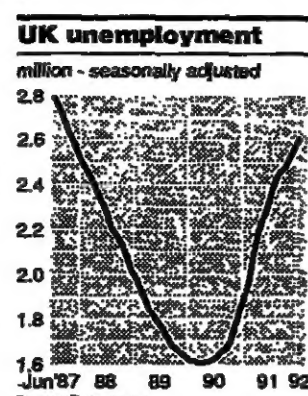
Seasonally adjusted unemployment rose in January by 53,000, nearly twice the figure expected by analysts and the biggest monthly increase since August. The increase brought to just over 1m the headline count of jobless people.

Ford's results followed a rise in unemployment started rising in March 1990. Repossession of homes by mortgage lenders reached more than 75,000 in 1991, while factories cut their capital spending by 15 per cent compared with the previous 12 months.

There were angry exchanges in Parliament, where Mr Neil Kinnock, the Labour opposition leader, said the unemployment figures were "devastating" and accused the government of having caused the recession.

Mr Kinnock made clear that Labour would keep the government's economic record at the heart of the general election campaign.

While Mr John Major, the prime minister, acknowledged



that the unemployment figures were "disappointing", other government ministers hinted that the March 10 budget, as well as cutting income tax, would include measures to help the unemployed.

The 22nd consecutive monthly rise in unemployment pushed the adjusted jobless figure to 2.5m, the highest for four years. It means 3.2 per cent of the workforce were without jobs last month, up from 3.0 per cent in December.

Mr Peter Spencer, UK economist at Shearson Lehman Brothers, a US securities

house, said: "A lot of companies are giving up the ghost on any early recovery, and are moving to cut costs by shedding labour."

One piece of good news for Mr Lamont was that the index of underlying earnings across the economy rose in the 12 months to December by 7.4 per cent, compared with the November figure of 7.7 per cent. The rise, the smallest since the late 1980s, underlines the decline in inflationary pressures which the government believes will lead on to a sustained recovery.

Looking ahead to the budget, Mr Michael Howard, employment secretary, said he had "no doubt at all" that the budget measures would help boost employment.

Mr John Major, a Treasury minister, said the tax burden would continue to fall "this year and next", as it had done since 1981.

But the prime minister faced strong attacks from both Mr Kinnock and Mr Paddy Ashdown, the Liberal Democrat leader, over his refusal to introduce an emergency package of measures to stimulate the economy.

As Mr Major insisted that the government's strategy had laid the foundations for sustained economic recovery, some ministers joined a growing chorus of calls from backbench Conservative MPs for an immediate cut in interest rates.

The figures follow a spate of announcements of big job losses across industry, and indications of a decline in business confidence - which some believe may put back an upturn until well into this year.

Mr Peter Spencer, UK economist at Shearson Lehman Brothers, a US securities



Traffic halts on a flooded freeway in California, where the Ventura river overflowed its banks following storms which have killed at least seven people since Saturday

Democrats reconsider candidacy as Clinton's edge wanes

By Lionel Barber in Washington

SEVERAL US congressional Democrats are taking a second look at entering the 1992 presidential campaign because of fears that Governor Bill Clinton's chances have been irreparably damaged by charges of draft-dodging.

The leading contenders include Senator Lloyd Bentsen of Texas, Congressman Richard Gephardt of Missouri, the House Majority leader, and Senator Jay Rockefeller of West Virginia. None has shown his hand, but neither have they cut off speculation about a future candidacy.

Much will depend on the outcome of next Tuesday's primary election in New Hampshire, where Mr Clinton, once the overwhelming favourite, has seen his lead vanish in the wake of allegations of adultery and renewed controversy over draft-evasion 33 years ago.

A prominent Democratic strategist on Capitol Hill said yesterday: "Clinton is finished. Electability is the issue and Clinton cannot make that case anymore."

Another Democrat speculated that if Mr Clinton, governor of Arkansas, fares poorly in New Hampshire, a group of southern senators and congressmen and regional officials would press for a national figure such as Mr Bentsen, Mr Gephardt or Senator Albert Gore of Tennessee to enter the race.

These arguments are propelled by general dissatisfaction with the quality of the current Democratic candidates, most of whom are viewed as "second tier". Mr Clinton, a centrist southerner with broad appeal among liberals and conservatives, was seen as the best candidate to beat President George Bush in November.

The problem for new contenders is that filing deadlines for 27 states will have passed after the New Hampshire primary, covering almost 60 per cent of the delegates to the national convention which will select the presidential nominee. This makes a late entry hard, but not impossible - if Mr Clinton throws his delegates to another contender who has national stature and can raise money.

Pressure for a Southern candidate will increase if former Senator Paul Tsongas of Massachusetts scores a big victory next Tuesday, because his Continued on page 14

Ford announces loss of \$2.26bn in 1991

By Nikki Tait in New York

FORD, the second biggest US motor manufacturer, yesterday revealed that it lost \$2.26bn after tax in 1991, further underlining the severe problems faced by the US car industry.

In the fourth quarter alone, Ford said that there was a net loss of \$475.7m, or around 1.06 a share, compared with a \$618.5m deficit a year earlier.

The Detroit carmaker had already issued warnings of losses for the second half of 1991, and the fourth quarter

earnings figure was slightly better than some had feared. However, it was quickly noted that the net figure was flattened by a large tax credit - \$386.4m for the year - and described the underlying performance as "disappointing".

By lunchtime, Ford shares were one half higher at \$55.74. Ford's results followed a pre-tax loss by Chrysler in the fourth quarter, and a warning by the smallest of the "Big Three" Detroit motor companies that it might lose substantially more than that in the first quarter of 1992.

General Motors, the largest US carmaker, has yet to report fourth quarter figures, but is widely expected to lose between \$550m and \$700m in the quarter, before any special charges, and with a loss for the full year of several billion dollars.

Ford's full-year loss compares with a profit of \$860.1m in 1990. The company said that

worldwide sales totalled \$28.2bn, down by 9.6 per cent from 1990. Within the overall profits total, the automotive operations lost \$3.19bn (compared with earnings of \$88.7m in the previous year), while the financial services group contributed a \$27.5m profit, up 22 per cent on the previous year.

Automotive losses within the US reached \$2.2bn, a huge increase on the 1990 loss of \$17m. Outside the US, Ford's problems stemmed principally

from the UK - with Ford of Britain making a \$70m deficit and Jaguar returning a \$354m loss. Together, these outweighed profits in continental Europe, and brought losses outside the US to \$970m.

The company lost share in the US, ending the year with around 20.1 per cent of the market, down by 1 percentage point on 1990.

Lex, Page 14; Background, Page 15

MPs suspected as Japan faces yet another scandal

By Robert Thompson in Japan

JAPAN witnessed the ceremonial start yesterday to another long-playing scandal. Investigators raided company offices and gangster haunts, and hinted that they were following a trail of alleged bribery likely to lead to the top ranks of the ruling Liberal Democratic party (LDP).

Details of the Sagawa Kyubin Scandal have been common knowledge for several months, and the first whispers were heard a year ago. But a scandal does not become a scandal in Japan until police and prosecutors, in the presence of television cameras, go through the motions of a large-scale raid, signifying to the nation that the game has begun.

For the moment, the targets of police questioning are two former executives of the Tokyo Sagawa Kyubin, the country's second largest parcel delivery company, and members of Inagawaki, the gangster group also entangled in the securities industry scandals last year.

Prosecutors allege that the former Tokyo Sagawa executives, Mr Hiroyasu Watanabe and Mr Jun Saotome, had abused their authority by organising ¥280m (\$425m) in loans and guarantees, much of it for land and stock speculation. And, the prosecutors suggest, some of the funds eventually came to rest in the bank accounts of leading MPs, both government and opposition.

While prosecutors furnished television stations with charts showing the complex route followed by the parcel company's money, Japanese were left wondering last night whether they would be eventually treated to another spate of political resignations or whether prosecutors will be content to put a few allegedly corrupt executives in the stocks.

The case resembles the Recruit Scandal of three years ago, when Recruit, a business information company, was shown to have provided politicians and executives with cut-

price shares in return for assistance to the ambitious and fast-expanding company.

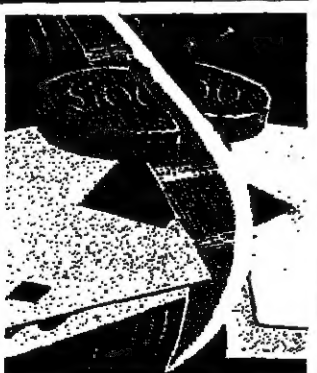
Mr Noboru Takeshita was forced to resign as prime minister and the LDP was badly bruised in an upper house election. Yet only two minor politicians were indicted on bribery charges, and many implicated MPs have returned to high office, including the present prime minister, Mr Kiichi Miyazawa.

Like Recruit, Tokyo Sagawa Kyubin was a corporate upstart, having become the largest and most successful subsidiary of Sagawa Kyubin, a Kyoto company founded in 1957. And like Recruit, a few executives at the parcel delivery company had sought to win friends and influence people within important Japanese institutions, including the government and the gangs.

The very public investigation is now focused on whether Continued on Page 14

Weekend FT

Tomorrow: The high-rolling life and violent death of a gambling king
The artistic traveller's guide to Berlin



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Sony's Akio Morita says why Japan must 'reinvent' itself

"Japan must change. We are doing business all over the world, society is becoming borderless. The concept of competition must be considered in that light. In the long run we have to harmonise conditions."

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MARKETS

STERLING New York benchmark: \$1.7955 London: \$1.7705 (1.7885) DM\$1.25 (2.475) FF\$1.7075 (2.7925) SF\$2.55 (2.5725) £ Index: 90.7 (90.9) £ Index: 90.7 (90.9)	DOLLAR New York benchmark: DM1.8263 FF1.542 SF1.46125 Y127.81 London: DM1.828 (1.807) FF1.5275 (5.475) SF1.4575 (1.4355) Y127.7 (127.55) £ Index: 90.7 (90.9) Tokyo close: 127.23 US benchmark rates Fed Funds: 3 3/4 % 3-mo Treasury Bill: 5.67 % Long Bond: 101.5 yield: 7.88 %	STOCK PRICES FT-SE 100: Yield 4.87 2,522.1 (-1.1) FT-AE All-Share: 1,209.53 (-0.04 %) FT-SE EuroStoxx 100: 1,136.08 (+0.08 %) New York benchmark: DJ Ind. Av. 3,259.17 (-17.68) S&P Comp 414.83 (-2.30) Tokyo: Nikkei 21,381.02 (-150.82) LONDON MONEY 3-month Interbank: 10 1/4 % (same) Little long gill future: 97 1/2 (Mar 98.2)
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EUROPEAN NEWS

Kohl attacked over economic failure in east

By Quentin Peel in Bonn

THE GERMAN government was accused yesterday of presiding over the de-industrialisation of the former East Germany, and failing to develop a coherent industrial policy to protect it.

The charge was made by opposition speakers, who blamed the government for excessive optimism about economic recovery in the east, and for underestimating the cost of its collapse for the western economy.

Members of the government insisted recovery was on the way, and accused the opposition of blocking tax reforms to gain electoral advantage, although all the benefit would go to the east.

The angry exchanges dominated the parliamentary debate on the annual economic report of the government, and on the parallel debate on the tax reforms, currently deadlocked between the Bundestag and Bundesrat, the two houses of the German parliament.

The increasingly bitter German economic debate takes place against a background of conflicting conclusions about the east German economy, with Chancellor Helmut Kohl and his colleagues talking about recovery within five years, while economists say it will take 20 years or more to catch up with the west. The

latest study by the Prognos institute in Basle (carried out for the federal Economics Ministry) predicts that by 2010, per capita GNP in the east will be about 87 per cent of that in the west.

Mr Wolfgang Roth, economics spokesman for the opposition Social Democrats (SPD), said east Germany was threatened with "broad stretches of de-industrialisation". The government was presiding over a "catastrophic development" in eastern industry, because it refused to draw up a coherent industrial policy.

He called for a coherent, and legally-based, rehabilitation policy for the Treuhänder agency, which has hitherto concentrated overwhelmingly on privatisation of east German industry.

He also called for a specific policy of public support for "structurally-essential" industries, to prevent entire industrial areas from closing. And he proposed a "co-operation policy" to bring together central government, the state governments, employers, unions and the Treuhänder.

Mr Jürgen Möllemann, the economics minister, repeated his plea to unions and employers to show restraint in the current wage round to bring inflation back below 4 per cent.

Manufacturing falls to 1988 levels

By Christopher Parkes in Bonn and Leslie Collett in Berlin

THE end of Germany's unification boom has pushed orders for west German manufactured goods and plant utilisation in factories back to mid-1988 levels, according to the figures published today by the Ifo economics institute in Frankfurt.

Industrialists expect stagnation "at best" for the coming months, the institute says, and they are increasingly doubtful that use of existing capacity will reach "satisfactory" levels in the year ahead. Investment goods makers, for example, which are now working at 84.8 per cent capacity, expect continuing contraction.

The new data and opinions, assembled by Ifo from its regular business surveys, suggest that hopes of improvement depend more on increased overseas demand than any domestic upswing.

The delicacy of the economic balance is underscored by a claim from the DIW institute in Berlin that west Germany's real gross national product (GNP) fell by half a percentage point in the last quarter of 1991. It confirmed, this would be the third decline in succession.

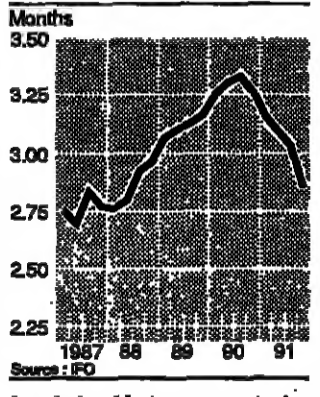
"The latest industrial orders figures show that the western economy is going through a difficult phase," DIW says in a report to be published today. The institute, a recognised authority on east Germany, also claims that real GNP in the east fell 30 per cent last year, compared with the hitherto accepted estimate of 20 per cent.

The correction stems partly, the institute says, from the discovery that increases in output from the construction industry have been "clearly over-estimated". Construction is one of the main motors driving the eastern economy towards officially forecast growth of 10 per cent this year.

The DIW also reported that the Treuhänder privatisation agency was increasing liquidity loans to its ailing east German companies this year instead of using the money to modernise and restructure them.

The institute said the Treuhänder

Manufacturing orders



hand should stop guaranteeing liquidity loans to companies which were using them for uncontrolled purposes. Instead, investment loans and company capitalisation should be increased - up to a fixed limit - and be tied to the level of non-guaranteed bank loans obtained by the companies. They would also be required to achieve profitability by a given date.

The institute said that last year DM9.5bn, nearly one third of the Treuhänder's budget, went toward restructuring its companies while DM4.5bn was spent on guaranteed liquidity loans. These were largely used to pay wages, salaries and other running costs. This year the Treuhänder plans to guarantee DM5bn in liquidity loans while boosting restructuring funds to only DM11.5bn, according to DIW.

DIW proposed that instead of subsidising wages, the Treuhänder should give reducing wage subsidies for a limited period of time to companies which are to be restructured. It also suggested that old debts of companies be cancelled and be transferred to the federal budget. Both Bonn and the Treuhänder recently suggested that the east German state governments might want to invest in large companies which could not otherwise be rescued. But the Länder governments themselves almost totally depend on funds from Bonn which faces a myriad of financial demands from east Germany.

UN troops set to march to different tunes

Judy Dempsey and Laura Silber on conflicting Yugoslav views about the forces' goal

BARRING a complete breakdown of the ceasefire, more than 10,000 United Nations peacekeeping troops will soon be on their way to the former Yugoslav republic of Croatia.

Mr Cyrus Vance, the UN envoy, has managed to secure agreement for their deployment from Serbia's President Slobodan Milosevic, Croatia's President Franjo Tudjman, and the federal army. Mr Milan Babic, head of the self-proclaimed Serbian republic of Krajina in south-western Croatia, has yet to fully commit himself.

Under terms proposed last December, it was suggested that the UN force would consist of about 10 infantry battalions, 100 military observers, 500 police monitors, and necessary civilian and military support. These would be deployed in three areas in Croatia to be designated as UN Protected Areas (UNPAs).

It is in these regions - eastern and western Slavonia, eastern and central Croatia, and the Serb enclave of Krajina - where Serbs form either a majority or a substantial minority, and where tensions between Serbs and Croats have led to local civil wars.

As a means of stabilising the areas, the UN wants to demilitarise them rapidly; withdraw, disband, or demobilise all armed forces; and protect people living there from attack.

The UN is insisting that Croatia's territorial defence units, and other units in the UNPAs, must hand over all



weapons to the federal army, Croatia's National Guard, or to UN forces; that all units of the federal army be relocated outside Croatia; and that all Serbian territorial, paramilitary, irregular and volunteer units not from the region withdraw from Croatia.

Finally, the maintenance of

public order in the UNPAs will be the responsibility of local police forces who would reflect the national composition of the local population, and who lived in the region before the conflict broke out on June 25.

Having learned from the 14 ceasefires brokered by the European Community, UN

negotiators have ironed out all possible ambiguities in the text for deploying troops. Nevertheless, all sides in the conflict hold different views about the UN's goals.

The Croatian government wants the troops in the republic for a minimum period to restore stability which would

facilitate local, parliamentary and presidential elections. The UN has said its mandate will be reviewed every six months.

Croat officials also believe that any extended UN presence would cement the gains of Serb militants and Serbia at the expense of regaining for Croatia that third of its territory held by the federal army.

For this reason, Zagreb wants the UN mandate to go to include helping Croatia regain all its territory. The UN has repeatedly stated that any deployment of troops "would not prejudice the outcome of political negotiations for a comprehensive settlement of the Yugoslav crisis". That remains the EC's task.

Serbia wants the UN troops deployed not only because maintaining the federal army has become too expensive, but also because Mr Milosevic believes the UN will consolidate some Serbian gains.

However, the growing consensus among Croat and Serb liberals is that Serb militants in certain regions in Croatia are likely to quit once the federal army, their supporters, have withdrawn.

As for Mr Babic, he fears for the safety of Serbs in Krajina if local Serbs disarm. In a letter sent yesterday to Mr Boutros Ghali, UN secretary-general, he warned the safety of UN troops could not be guaranteed.

Western diplomats in Belgrade believe the longer the delay in deploying the troops

Solchaga claims inflation success

By Peter Bruce in Madrid

FOR THE past two weeks Spain's veteran finance minister, Mr Carlos Solchaga, has been telling the country that inflation for January of anything less than 2 per cent would be a great success.

Yesterday, he seemed to have engineered himself a victory with a figure of 1.5 per cent, even though it was still one of the strongest monthly rises in the past three years, taking year-on-year inflation to 5.9 per cent and clearly breaking since last summer. Spain ended 1991 with inflation of 5.3 per cent.

The Madrid stock market reacted happily to the news, rising slightly, and the government, naturally, trumpeted the success. January's inflation figure was always going to be bad since average VAT rates have risen from 12 per cent to 15 per cent this year.

The January inflation figure did include an annual revision of house price increase. Analysts say this implies the figures are understated by 0.4 percentage points.

The inflation figure follows interest rate cuts of half a point by Spain's two most aggressive commercial banks, Banco Bilbao Vizcaya and Banco Santander, and a sharp rise in car sales in January, putting the country in a quite confident mood.

It also seems clear that the spring wage round, which is getting into its stride with a series of predictable public transport strikes in Madrid and Barcelona, will see salary rises of about one percentage point less than last year. For the moment Mr Solchaga is sticking to an inflation "target" of around 5 per cent for the year.

It is assumed that February and March price rises could take inflation to close to 7 per cent a year, but the government is obviously having some success in slowing down the economy.

Mr Solchaga is also preparing to present Spain's Contribution to the European Community budget next month and it promises rigorously to attack public spending. His problem is in implementation, and whether he can win support from Mr Felipe Gonzalez, the prime minister, and the socialist party hierarchy.

Mr Jorge Hay, chief economist at Banco Central Hispano, says that the inflation of between 5.5 and 6.0 per cent is probable and that the commercial bank interest rate cuts are not necessarily based on healthy projections for domestic inflation.

Rather, he and other analysts agree that the strains being placed on the peseta by the weakness of the pound sterling in the exchange rate mechanism of the European Monetary System could force cuts in official Spanish rates.

Certainly, if UK interest rates are cut before a general election, the Spanish are unlikely to try to resist a corresponding cut themselves.

OECD sees gains for Portugal in ERM entry

By David Marsh, European Editor

EARLY Portuguese membership of the exchange rate mechanism of the European Monetary System would help bring down inflation and curb the country's growing economic imbalances, the Organisation for Economic Co-operation and Development suggests today.

In its latest report on the Portuguese economy, the OECD points out the failure to meet inflation targets as a principal weak point in its generally good economic performance since joining the EC in 1986.

The Paris-based secretariat suggested that the discipline of entry into the EC's system of exchange rate management "could help to ease the costs of lowering inflation". It would prepare Portugal for the eventual goal of European Monetary Union. However, the OECD recognised the difficulties of bringing the escudo into the ERM during a period of high inflation.

Consumer price inflation stood at 11.4 per cent last year - compared with an EC average of 4.8 per cent. It is likely to fall only slowly to 10.5 per cent this year and 9.5 per cent in 1993, well above the government's target of 8 per cent.

Steady growth of gross domestic product is expected over the next two years - 3.6 per cent this year, and 2.7 per cent in 1993. Last year's growth of 2.7 per cent represented a sharp fall compared with the average growth of 4.5 per cent in the preceding five years.

Although the OECD praised Portugal's "excellent output performance" since EC membership, it pointed to increasing imbalances as a result of high wage growth and booming private consumption. Real wages rose 5 per cent in 1991 and would continue to outstrip productivity in the short term, the OECD said.

The visible trade deficit, already 11.5 per cent of GDP in 1991, is likely to widen further, leading to a growing shortfall on current account. Exports at 2.5 per cent of GDP next year.

CIS bobs on the nationalist tide

By John Lloyd in Moscow

PRESIDENT Boris Yeltsin arrives in Minsk today laden with political baggage. The meeting of Commonwealth of Independent States leaders brings together men who will ostensibly seek ways of furthering CIS interests, but who are actually immersed in the inevitably divisive process of building nations.

Mr Yeltsin is well aware of the nationalist voices in the CIS. He has recently heard them on his own doorstep in Moscow. But Russia, as he is aware, is the most central of the central structures and foreign policy of the former Soviet Union, has an inherent interest in sustaining the Commonwealth. The Minsk meetings are essential for maintaining some form of collective command system but they are also a centrifuge - without momentum, the components separate.

This means that little can be expected from the Commonwealth and that everything depends on the political forces which succeed in articulating national concerns.

A FURTHER dilution of the economic reform programme was signalled yesterday by Mr Boris Yeltsin, writes John Lloyd. He told parliament: "It's clear we need a range of measures, which cannot be delayed, to stimulate our economic programme."

Government ministers, including the two deputy prime ministers, Mr Yegor Gaidar and Mr Alexander Shokhin, have both prepared the ground for shifts in policy - saying that social protection would have to be increased because of a higher than expected rise in prices.

Ministers believe the changes so far decreed - by a cut in the 25 per cent rate of VAT to nil on certain meals, and to 15 per cent on a range of food and other products, coupled with profits limits - are regrettable but will not fundamentally affect their ability to cut the vast budget deficit.

However, any further decisions to increase wages and state benefits, coupled with further reductions of taxes, would, they believe, break the budget and destroy reform.

At the centre is Russia. Mr Yeltsin has promised that Russia has ceased to be imperial in its thinking; but he is hard pressed by politicians with a different aim.

Last weekend, two kinds of opposition forces held gatherings in Moscow. The first were the reconstituted Communists, demanding the end of a government which had brought ruin to the people. They

conferred of "patriotic" organisations, led by the small Christian Democrat and Constitutional Democrat (Cadet) parties. Delegates met to express their frustration with the disintegration of the Russian Federation into ethnic and territorial entities claiming independence, and to point to the isolation of the Russians in other republics.

Though he was not invited, Mr Dmitri Vasiliev emerged as a dominating personality. He is leader of Pamyat (Memory), an overtly racist organisation which claims to be the leader of the patriotic movement in its early articulation of the theme of a Russia threatened by cosmopolitan culture and capital - dominated of course by international Jewry.

Other speakers inveighed against those radicals who have proposed that Russia must allow its separate national groupings a national statehood within the federation - as Mr Yeltsin once did, in his period of opposition to Mr Mikhail Gorbachev.

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reasons. Vnesheconombank has refused to issue cash to its customers and appears to have used hard currency deposits of its Soviet customers to pay off debt. Its inability to guarantee deposits has helped stimulate a massive flight of capital to foreign bank accounts.

Vnesheconombank to be split into three

THE TOP executives of the bankrupt Soviet Vnesheconombank (Bank for Foreign Economic Affairs) have been suspended and replaced by Mr Yuri Ponomarev, former vice-president of the Paris-based, Soviet-owned Eurobank and former head of the monetary department of the Soviet State Bank, writes John Lloyd.

Mr Ponomarev's main task will be to divide the bank into three parts: one to merge with the Vneshtorgbank, or Russian trade bank; the second to launch itself as an independent commercial bank; the

third to strive to continue acting as a conduit for the repayment of Soviet debt. No principal on the debt - estimated at \$70bn-\$80bn - is being paid, by agreement with creditors, and interest payments have slipped in recent weeks for "technical" reasons.

Vnesheconombank has refused to issue cash to its customers and appears to have used hard currency deposits of its Soviet customers to pay off debt. Its inability to guarantee deposits has helped stimulate a massive flight of capital to foreign bank accounts.

Commission fends off attacks on spending plans

By David Buchanan in Brussels and Alice Rawsthorn in Paris

THE European Commission yesterday defended its proposal to increase EC spending by a third by 1997 as "balanced and coherent", and suggested a special summit in April to approve the plan, if the British election was over by then.

These confident claims from the Commission contrasted with the reaction from most member states, particularly the biggest actual or potential contributors to the EC budget.

German diplomats in Brussels noted that Bonn's finance minister was now under greater pressure than in 1988 when it agreed to shoulder the lion's

share of the current EC five-year financing plan. Britain and France, the other two net contributors, would see their contributions rise - by around £500m (£700m for Britain, say UK officials, Italy, hitherto a net beneficiary from the EC, is set for "a bitter awakening", according to Mr Carlo Ripa di Meana, one of Italy's EC commissioners.

Mr John Major, the UK prime minister, yesterday added to criticism of the proposed increases, saying there was already scope for raising further money under existing arrangements.

The prime minister told parliament: "There is already scope for significantly increased expenditure within the existing 'own resources' ceiling."

The fate of the Commission plan to increase spending from £100.5bn to £150.5bn over the next five years will become clearer when EC foreign ministers discuss it on March 2. Mr Jacques Delors, the Commission president, wants the Portuguese presidency of the EC summit to discuss the "budget" summit in April.

Lisbon has balked at this, reckoning so early a summit

would fail. Commission officials do not privately contest this prediction, but say EC leaders need a first stab at the problem to achieve final success at the Lisbon summit in June.

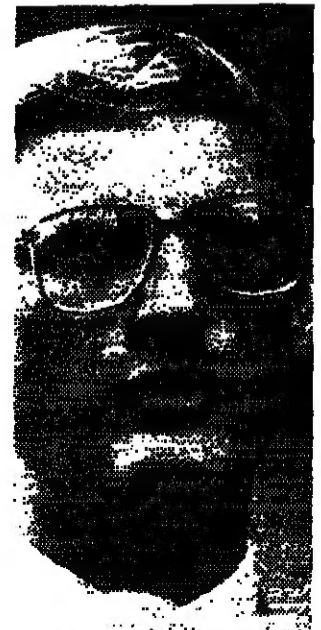
In place of the periodic rows over how much to give the Community, Mr Pierre Bérégovoy, France's finance minister, yesterday suggested an EC tax, whose receipts would go automatically to Brussels. But no state backed this idea when the Commission raised it last year.

Current EC spending is skewed towards agriculture,

while revenue is drawn disproportionately from countries where consumption is high in relation to wealth. Britain, with a relatively small farm sector but high consumption (as measured by its value added tax base), is doubly hit.

Its net contribution would be £10.5bn this year (more than half Germany's) but it is not for its rebate, negotiated in 1984 and reconfirmed in 1988. This rebate, which returns to London two-thirds of the difference between most of the UK's EC payments and receipts, brings the UK net contribution down to £3.5bn in 1992.

Zealous premier charts a fresh course for Sweden



Bildt: trying to restore Sweden's lost dynamism

MR Carl Bildt, the Conservative Swedish prime minister, is a 42-year-old intellectual who combines the look of a technocratic college boy with the zeal of a revolutionary.

The "Swedish model" forged through 60 years of Social Democrat-dominated social welfare and state corporatism is dead. Mr Bildt, in office since October, is presiding over a free-market programme of economic and social reform designed to restore the country's lost dynamism.

He is trying to break the mould in foreign policy too. On his way to the US for an official visit next week, he observes that Americans have grown used to Swedish government leaders "aligning themselves with revolutionary tendencies in the third world".

But Mr Bildt wants to end Sweden's semi-isolation from the rest of Europe and even talks of his country becoming an "active player" in collective European security.

Bildt did not hide the size of the challenges. Weathering his second successive year of economic contraction, Sweden is undergoing its worst recession since the 1920s. Traditionally-low Swedish unemployment is set to rise sharply this year from 3 to 5 per cent.

David Marsh and Robert Taylor interview the Swedish prime minister

He insists there can be no turning back on his ambitious plans for cutting taxes, privatising state industry and restoring incentives for wealth creation. After two decades in the economic doldrums, his objective is to put Sweden on track for a 3 per cent plus growth rate from the mid-1990s onwards.

Mr Bildt likes to quote a phrase made famous in Britain during the rule of Mrs Margaret Thatcher - a

politician he admires far less than German Chancellor Helmut Kohl. "There is no alternative," he expounds. "Look at the other possible ways. Subsidising industry - no-one thinks it works. We tried devaluation - that was wrong. The Social Democrats now are proposing more taxes and more spending. They don't seriously believe in it themselves."

Heading a four-party government without a parliamentary majority, Mr Bildt has surprised even his friends by his skill in easing coalition strains and giving his administration a sense of purpose. He has so far lived up to his election promises to promote budgetary austerity. And he plans to confront the power of Sweden's huge public service sector with radical plans to curb spending and improve efficiency.

Most striking of all, he is on a collision course with Volvo, Sweden's largest company, over his plan to take over Procordia, the diversified conglomerate jointly owned by the state and the Gothenburg-based car maker.

Sweden's industrialists have welcomed Mr Bildt. But by rejecting Volvo's bid for a company which is high on the government's list of privatisation candidates, Mr Bildt has sent a signal to the boardrooms that the old style of doing business is no longer acceptable.

Chastising Mr Pehr Gyllenhammar, the Volvo chairman, for trying to pursue the deal through without full consultation, Mr Bildt remarks: "We do things somewhat differently under this government."

Mr Bildt's missionary enthusiasm extends to the goal of European integration. He envisages Sweden eventually leading a "Nordic revival" - both by entering the European Community and strengthening ties to the emerging democracies of the east, particularly the Baltic states and the St Petersburg region of Russia.

Sweden's change of heart on Europe was signalled by the previous Social Democrat administration, which applied to join last July. Mr

Bildt has kept up the momentum to make Sweden a full member by January 1 1995. This involves a painful period of adjustment - and the tightening of time-tables. Constitutional requirements mean that the country needs an agreement on accession by December 1993, nine months before the next general election. Otherwise, the earliest date for EC membership would be delayed until 1998.

The government wants early membership of the European Monetary System - perhaps as soon as the end of 1993.

Mr Bildt brushes aside the suggestion that Swedish voters will see his pro-Europe policies as the basic cause of rising unemployment - an outcome which could cause rejection of EC membership in the referendum planned for 1994. "I don't see the risk they will blame Europe. They will blame the government," he declares. Staying true to his European convictions, he adds: "And that will be a relief."

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Honda criticises US over ruling on Canada plant

By Bernard Simon in Toronto

HONDA, the Japanese car maker, has angrily protested against a US government ruling that cars assembled at its Ontario plant fail to comply with the duty-free threshold of the US-Canada free trade agreement (FTA).

A Honda Canada official said yesterday the plant was currently operating at full capacity and would not be affected by the ruling for the moment. The decision could result in a 2.5 per cent duty being imposed on Honda Civics shipped to the US, which accounts for about three-quarters of its annual output of 100,000 vehicles.

The dispute, involving the application of the FTA's complex rules of origin to the Civic, is becoming one of the most vehement trade rows between Washington and Ottawa in recent years.

Besides concern that the ruling could discourage future Japanese automotive investment in Canada, it is also likely to increase public pressure on the government to reconsider its participation in the current round of talks with Mexico on a North American free trade area (Nafta).

A Canadian official indicated yesterday that the Honda dispute had emphasised the need

for tighter and clearer rules of origin in the Nafta pact. Canada is likely to refer the Honda ruling to a bilateral dispute settlement panel.

Honda's US subsidiary concludes in a letter sent to US Customs Commissioner, Mrs Carol Hallett, earlier this week that it "is only the first of many Canadian manufacturers who will face irrational and absurd interpretations of the FTA by Customs, essentially nullifying much of the benefits of that treaty for Canada".

The FTA allows cars built in Canada to be imported duty-free to the US provided they have a minimum North American content of 50 per cent. The dispute centres on what constitutes local content. While Canada issued rules-of-origin guidelines to the automotive industry in 1988, the US only produced guidelines last month. According to Honda, most of the US guidelines "take the opposite position from those adopted by Canada, although both are interpreting the same FTA language".

For instance, the Customs Service has disallowed spending on worker health and safety as well as environmental protection on the grounds that they are not "directly incurred" in producing cars.

Heavyweights of power slug it out

Winning is everything for three giants in generating equipment, writes Andrew Baxter

A NEW power struggle is developing in a business where the global battle for contracts has never been one for the faint-hearted, and where victory is always a heavy blow for the losers.

Europe's big three suppliers of power generating equipment - GEC Alsthom, Siemens and Asea Brown Boveri - are slugging it out, with the help of powerful allies, for leadership of the world market for combined-cycle gas turbine power stations, the fastest-growing sector of the thermal power generation market.

Widespread availability of natural gas, environmental pressures, and the need for greater efficiency and shorter lead-times have turned combined-cycle generation into the preferred system of power supply for many utilities in the 1990s.

Spurred indirectly by heavy spending on aerospace gas turbines, the combined-cycle process uses the waste gases from a heavy-duty gas turbine to power a secondary steam turbine, raising thermal efficiency well above 50 per cent.

For the first time, therefore, large power stations are producing more power than they lose - the best coal-fired plants typically have a thermal efficiency of about 40 per cent.

All three companies are

EUROPE'S BIG THREE SUPPLIERS Major combined cycle orders since the beginning of 1991		
Company	Site	Power rating (MW)
Siemens	Rye House, UK (Units 11-13)	450
	Belawan, Indonesia (Unit 2)	150
GEC Alsthom	Eerns, Netherlands	1700
	Connah's Quay, UK	1380
	Didcot (UK)	1380
Asea Brown Boveri	Barking Reach (UK)	1000
	Tanjung Priok, Indonesia	1170
	Doel, Belgium	500
	Orlando, US	120
	Chania, Greece	120

spending heavily to remain competitive in a market with big growth potential. Mr Klaus Riedle, head of Siemens' KWU power generation business, says worldwide orders for combined cycle could reach 250 gigawatts this decade - around four times the power output of the electricity companies in England and Wales.

So far this year there has been a spate of combined-cycle orders for power stations from North Wales to Jakarta, and most of the laurels have gone to GEC Alsthom.

Last week, the Anglo-French group announced it had been

chosen as main contractor for PowerGen's 1,360MW station at Connah's Quay in North Wales. That followed closely on another big UK order in east London, and a contract for a 1,700MW station in the north of the Netherlands, one of the largest outside Japan. The fourth big order this year, for a 1,170MW combined cycle oil/gas fired plant near Jakarta, went to ABB.

Executives of GEC Alsthom and their 50 per cent-owned European Gas Turbines (EGT) unit are cock-a-hoop about their run of victories, claiming they are establishing a clear

lead with the help of the world's largest turbine, a 212-236MW machine developed jointly with General Electric of the US.

Mr Kelvin Bray, EGT's chairman and chief executive, believes the company has a technology lead of some two years over its rivals, and says the GE-GEC Alsthom 9F turbine is the most efficient in the world with a 54 per cent rating.

Rivals agree that the odd 1 per cent of thermal efficiency could make a difference in markets where orders are decided on technology rather than availability of finance, but neither Siemens and ABB are willing to accept GEC Alsthom has established a lead.

At Siemens, Mr Riedle shrugs off the loss of the Connah's Quay order as "merely technical". The German company had snapped up two large contracts from PowerGen over the past two years, but all utilities, he says, like to spread their bets.

Mr Göran Lundberg, head of ABB's power plants business, says the Swiss-Swedish group is at the same level as GEC Alsthom in thermal efficiency.

"We will be up to 55 per cent in a while," he says. "We remain rather confident."

The arguments over efficiency might yet turn into a sterile propaganda war with

few returns for any of the three players. None of them, after all, expect it to be easy to push efficiency much beyond 55 per cent. Even so, utilities which are particularly responsive to technology arguments could still be persuaded by a small thermal efficiency advantage, says Mr Riedle.

The three European rivals cannot, perhaps, be blamed for trying to establish technology leadership when there is little to choose between them otherwise. "I don't think anybody's going to be dominant," says Mr Robert McCoy of McCoy Power Reports in the US. "Their technologies are fairly close, and nobody has leapfrogged."

All three, too, have plenty of experience in turnkey contracting, which is becoming increasingly important for customers who no longer want the responsibility and financial risk of such a role. And they all have links, to a greater or lesser extent, with aerospace turbine research, which some believe gives them an advantage over the other big world player, the Mitsubishi/Westinghouse partnership. If the forecasts prove correct, there will be plenty of opportunities for all four rivals to score some points over each other.

But GE and GEC Alsthom are emerging as the team that the others have to beat.

Chinese progress on Gatt

By Frances Williams in Geneva

CHINA's longstanding application to rejoin the General Agreement on Tariffs and Trade (Gatt) appears to be making headway after more than two years of delay - a development that may be linked to a possible go-ahead for Taiwan's application.

At yesterday's opening session of a two-day meeting of the working party considering China's application, both the US and the EC welcomed the progress made in reforming the country's state-dominated economy, while arguing that China still had a long way to go before its trade regime complied with Gatt rules.

China has recently pushed hard to reactivate negotiations on its 1986 request to rejoin. Talks have been stalled since 1989 and Beijing's crackdown on the pro-democracy movement and signs of a slowdown in economic reforms. A founding member, China left Gatt in 1950 after the Communist takeover; Taiwan was obliged to leave when China replaced it in the UN in 1971.

Next month Gatt's governing council could well approve the establishment of a working party to consider Taiwan's membership application.

Ottawa tries to help hard-pressed retailers

By Bernard Simon

THE CANADIAN government is extending a helping hand to hard-pressed retailers by eliminating import duties on two dozen key consumer items and imposing measures to discourage Canadians from shopping in the US.

Canadian retailers have singled out cross-border shopping as an important factor in their difficulties, manifested in the recent collapse of several well-known clothing chains.

Thousands of Canadians clog border crossings each weekend to take advantage of lower prices and wider variety in US shopping malls. Canadian households are also bombarded with catalogues from low-cost US mail-order companies, many of which accept telephone orders 24 hours a day. In

an attempt to improve the price competitiveness of Canadian stores, the revenue minister, Mr Otto Jelinek, said that duties of up to 12.6 per cent will be removed immediately from a number of consumer durables, including microwave ovens and video recorders.

Duties on these items, none of which is produced locally, total about \$40m (\$25.7m) a year. As a disincentive to mail-order, the government is halving, to C\$20, the duty-free ceiling on packages from the US. Canada Post will also in future collect a C\$5 "handling fee" on every dutiable parcel.

The measures come amid indications that the cross-border phenomenon may have passed its peak with the weakening of the Canadian dollar.

NEWS IN BRIEF

Genscher warns Japan on Uruguay Round

MR Hans-Dietrich Genscher (right), the German foreign minister, warned during talks in Japan yesterday that the two countries have a special responsibility to ensure the success of the Uruguay Round of multilateral trade negotiations, writes Robert Thomson in Tokyo.



In an apparent hint to Japanese leaders that they should open the rice market, Mr Genscher said that Japan and Germany have a competitive edge in industrial exports, but that international markets for those products would be threatened by protectionism if the Uruguay Round collapses over the agriculture issue. Tokyo indicated this week that it may not put rice on a list of food items and suggested tariffs due to be submitted by March 1 under a proposal to replace existing trade barriers with a tariff regime. Mr Genscher, ending a three-day visit, said the Uruguay Round "must not be permitted to fail".

Thais shelve AMX fighter deal

THE Royal Thai Air Force has shelved plans to buy 36 Italian-Brazilian AMX fighter aircraft in a package worth about \$750m (\$414m) including training, support and maintenance, in the face of the Thai government's unwillingness to fund the purchase, writes Victor Mallet in Bangkok.

"There is no money to buy the fleet," General Pong Sarasin, deputy prime minister, said after the air force withdrew a request for government financing of the deal over 10 years. Thailand would have been the first foreign buyer of the jet, which is manufactured by Alenia of Italy and Embraer of Brazil.

Toll proposal for Malacca strait

President Suharto of Indonesia yesterday suggested the collection of tolls from ships passing through the Malacca strait to raise emergency funds against pollution of the passage, Mr Emil Salim, the minister for environment said, AP-DJ reports from Jakarta. Mr Salim said the president wanted Indonesia, Malaysia and Singapore to discuss and jointly draw an emergency plan to protect the Malacca strait from pollution caused by stranded ships. Mr Salim said a similar system has been used in the Strait of Gibraltar and in the Suez Canal.

Iveco and Tatra in joint venture

Iveco, the truck and industrial vehicle subsidiary of Fiat, yesterday signed a letter of intent to form a joint venture with Tatra, the Czech automotive producer, in a further expansion of the group's interests in eastern Europe, writes Robert Graham in Rome. Tatra is Czechoslovakia's leading producer of heavy vehicles with production of 10,000 units a year, of which 60 per cent are exported to former east bloc countries. Iveco is also expected to supply components and back-up for existing Tatra models.

Goldstar loses dumping appeal

The European Court of Justice yesterday dismissed an appeal from Goldstar of South Korea against anti-dumping duties levied in 1990 on imports of its compact disc players into the EC. AP reports from Luxembourg. In the appeal, Goldstar claimed the 26.1 per cent duty was wrongly calculated. But the court upheld the calculations of the EC Commission.

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INTERNATIONAL NEWS

Kenyan banking authorities caught by the political fall-out

Julian Ozanne reports on a complex rescue operation designed to reassure a sector hit by bad debts and questionable business ventures

KENYA'S political reforms, coupled with western donor demands for better economic management, have exposed the fact that at least two of the country's banks have serious liquidity problems.

Evidence of the difficulties, stemming from a long history of bad lending and an insecure deposit base, emerged this week, when the Kenyan Central Bank began an operation to rescue the two worst affected local banks.

It amounts to a complex restructuring of the liabilities of Trade Bank and Pan African Bank, both registered in Kenya. A Central Bank document sent to the Financial Times said the banks had been experiencing a "liquidity crisis" following a "loss of public confidence".

In a press statement on Wednesday, the Central Bank reassured the market, saying that any problems in the banking sector "will be eliminated without causing instability to the industry or loss to depositors". It added that sufficient measures were in place to ensure that "no bank should suffer on account of liquidity shortfalls".

The Bank's intervention follows the fall from power last November of Mr Nicholas Biwott, the dis-

graced ex-minister and former confidant of President Daniel arap Moi. Mr Biwott's liabilities were estimated by bankers last week at Ksh1.2bn-Ksh1.4bn (\$41m-\$48m). Trade Bank and Pan African Bank, the fifth largest in Kenya, are among the main creditors.

Unrest in the business community deepened following the departure from Kenya in the same month of Mr Ketan Somaiya, a Kenyan Asian tycoon with large banking and commercial interests in Kenya. Mr Somaiya made a brief visit to Nairobi last weekend.

The development highlights a weakness in the Kenyan banking system. Some of the indigenous owned banks were created in the 1980s with the backing of politicians. Several of these banks obtained much of their funds through large deposits from state owned companies, acting under directions from the political élite.

The deposits would then be lent on to politicians, government officials, or business surrogates, often without adequate security, and used to develop their commercial interests. Many of these banks also have a large portfolio of non-performing loans. The accounts of state owned companies are now coming under

scrutiny as western donors urge faster implementation of the privatisation programme.

At least four banks, apart from Trade Bank and Pan African Bank, are struggling to deal with the combined pressures of large outstanding loans, many of them non-performing.

In an interview with the Financial Times earlier this week, Professor George Saitoti, vice-president and minister of finance, acknowledged that "there have been major withdrawals of money from the small banks in the last two months. The era of multi-party politics has brought insecurity and there was a kind of panic".

In the Central Bank document outlining the rescue package, Trade Bank and Pan African Bank were described as having "experienced a liquidity crisis".

Among the reasons cited were loss of deposits following bad publicity surrounding Mr Biwott's EZ Group, described as Trade Bank's main client, and large non-performing loans both banks provided to Mr Biwott's group of companies.

In the document, the official stressed that "the resources of the Deposit Protection Fund now amount to more than Ksh1.5bn and

are adequate to meet any liquidity crisis".

Trade Bank, which was 75 per cent owned by Mr Biwott and his business associate Mr Gad Zevi until 1989, is owed Ksh50m by Mr Biwott's EZ Group, according to the document.

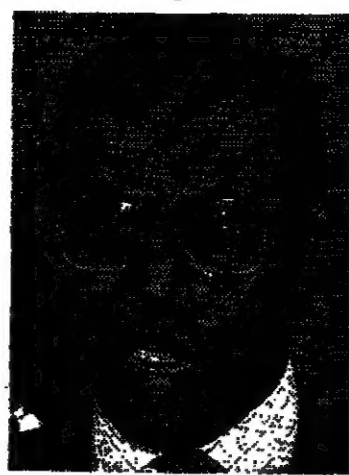
It says the bank was undercapitalised and suffering from diversion of funds worth Ksh200m to construct Trade Bank Centre, a business block in Nairobi, and Ksh300m to finance an associated company. A Trade Bank executive said the correct amounts were Ksh170m and Ksh100m respectively.

Pan African Bank forged close ties with Mr Biwott during his nine-year stint as energy minister and handles the banking business for the Kenya National Oil Company, the state owned oil importer. It is owed Ksh250-Ksh300m, secured against Mr Biwott's Yaya Centre - a Nairobi commercial complex.

The Central Bank document said Pan African had suffered an erosion of confidence after the death last December of its executive chairman. The bank was also struggling to cope with the diversion of deposits to Mr Biwott's group of companies.

Loans to Mr Biwott were performing well and secured, he said.

In a bid to stabilise the market,



Saitoti: a kind of panic

the Central Bank has intervened. According to Prof Saitoti, a deal was signed on Monday which would enable Mr Biwott to pay off some of his heavy debts to the banks.

Prof Saitoti said a consortium of banks led by the Kenya Commercial Bank, a majority state-owned company, would lend the Deposit Protection Fund Ksh500m, which in turn would lend Trade Bank Ksh500m to buy Yaya Centre. The loan will be for one year.

Of the Ksh500m, Ksh200m-300m will be paid to Pan African Bank and Ksh300m-400m to Trade Bank.

This deal, combined with the Central Bank waiving penalties on the banks' overdrafts, will provide substantial relief to the two banks affected, said Prof Saitoti.

He said Trade Bank had agreed to sell Diners Club, an associate company, to inject Ksh150m of new capital into the bank by February 29 and was closing a Ksh200m sale of its Trade Bank Centre. Trade Bank puts the sale price of the building at Ksh270m.

A Trade Bank executive said of the restructuring exercise: "The Trade Bank since 1989 has been professionally managed and we have taken dynamic measures to deal with the situation we inherited. We

have now corrected the EZ debt problem by the assignment of Yaya Centre to Trade Bank thus eliminating any loans to any of Mr Biwott's companies from Trade Bank".

Trade Bank "now have a very small proportion of parastatal deposits", he said: "We have restored confidence in the bank and its management".

The Central Bank has confirmed that Pan African Bank is trying to sell assets including Pan African Building Society, Corporate Insurance and the Meridian project. The bank document disclosed that the government had appointed a manager "to assume control of the affairs of the bank until such a time that irregularities have been eliminated".

However several senior Nairobi bankers say the package arranged by the Central Bank will still leave significant sums owed by Mr Biwott to be collected or written off.

Yet to be tackled is a possible link between state owned companies and the smaller banks. As an editorial in Nairobi's Daily Nation this week put it: "Why are some institutions enjoying unlimited access to deposits from the National Social Security Fund ... while most of the rest are not?"

Gap between US and Israel grows on loan guarantees

By Hugh Carnegie in Jerusalem

A WIDE gap has opened between Israel and the US over Washington's terms for granting \$10bn in loan guarantees to fund immigration absorption. This has deflated government optimism that it could win the assistance without compromising its commitment to expand Jewish settlements in the occupied West Bank and Gaza Strip.

Tough positions taken by Washington on the issue in recent days have led officials in Mr Yitzhak Shamir's government to suspect that the US is deliberately holding back to undermine the ruling Likud party in the approach to the June 23 general election.

The Likud badly wants to secure the loan guarantees to help it cope with the severe economic strains caused by mass Jewish immigration from the former Soviet Union. They are the key to securing more than \$20bn in foreign borrowing over the next five years needed to cover the costs of immigration.

Winning the guarantees would blunt damaging opposition attacks on the government's handling of the economy. But Mr Shamir is extremely reluctant to back down on the Likud's refusal to freeze settlement building as the US is demanding.

The US is prepared to accept the completion of houses already under construction in

Israel's police minister, Mr Ronni Milo, said yesterday a police investigation had cleared interrogators of wrongdoing in the case of a Palestinian detainee whose death in custody last week was said by a US pathologist to have been brought on by mistreatment in jail. Mr Mustafa Abdullah Awad died of a heart attack, but Dr Michael Baden, a New York police pathologist who attended the autopsy, said his death was triggered by beatings, sleep deprivation, being held hooded and shackled for long spells in freezing temperatures and inadequate medical attention.

the settlements. But in the last week it has dropped to 6,000 from 9,000 the number it believes to be under construction, less than half the number Israel has claimed.

It intends in addition to deduct a sum from the loan guarantees equivalent to sums spent by Israel on the settlements and has also signalled that it will include in a freeze Jewish construction in Arab East Jerusalem which Israel treats as part of Israel proper. These conditions have forced Mr Shamir to restate publicly his rejection of a freeze, but it is clear he still wants to do a deal.



On guard: Indian soldiers in Srinagar, capital of the disputed territory of Kashmir

Militants in Kashmir are thwarted on both sides

By KK Sharma in New Delhi and Ruster

INDIAN police yesterday used teargas in Srinagar, summer capital of the Indian state of Jammu and Kashmir, to disperse several thousand Kashmiri militants. The militants were defying a curfew to support a pro-independence march from the Pakistani side of the disputed Himalayan kingdom.

Earlier this week Pakistani troops had thwarted volunteers of the Jamuna and Kashmir Liberation Front (JKLF) from crossing from the Pakistan-ruled part of Kashmir into the region controlled by India.

Police in India said some 4,000 demonstrators stoned security forces, trying to enforce the indefinite curfew, imposed on Monday before the march started.

In Muzaffarabad, Pakistan, Mr Amnallah Khan, the JKLF leader, said he had called off a new wave of violence in the name of life. At least three people were killed in police shooting

on Wednesday amid pitched battles between militants and Pakistani security forces.

Pakistan banned the march because it feared an incursion along the United Nations-monitored ceasefire line could lead to another conflict with India, which ordered troops guarding the line to let no one across and mined likely crossing points.

The line which the militants attempted to cross is known officially as the "line of actual control", drawn at positions held at the end of the 1971 India-Pakistan war over Bangladesh. The two armies still face each other across the line.

The demarcation line was set by the Simla agreement of 1972, which laid down the process of normalisation of relations between the two countries. The accord stipulated a step-by-step approach with Kashmir as the last issue to be settled.

However, the two countries have failed to take steps to encourage confidence-building measures despite repeated bilateral meetings. India threatened by rising labour costs and local-content requirements. This would make it difficult for Japanese companies to contemplate the radical injection of investment and technology essential to make the country a player on world markets.

Some analysts even question the future viability of the South African industry if it fails to substitute its emphasis on self-sufficiency with the long-term aim of international competitive parity.

Toyota said in Tokyo that the company had no specific plans for new investment. "There can be no rush into South Africa," it said.

Local-content requirements (75 per cent of value by 1997) and tariffs to stem capital outflow have produced local, but

Japan's carmakers take a long look at South Africa

Roy Garner asks whether Nissan and Toyota may be poised for a rapid expansion in the region

AS barriers to South African trade fall, Japanese carmakers with factories in the country are expecting to expand sales to neighbouring states.

Nissan, for example, shipped 500 cars to other African countries last year, but will more than double exports this year, according to Japan's Nikkei Kogyo Shimbun newspaper. From April it hopes to send 1,000-2,000 vehicles to neighbouring countries, including Botswana and Mozambique.

Japanese business leaders agree that for many companies, the Japanese government's resumption this January of full diplomatic relations with South Africa, stalled at consular level since 1963, marked the highest incentive yet towards new large-scale investment in South Africa.

They are optimistic that such developments could be further facilitated if President F.W. de Klerk visits Japan this year, something Japanese foreign ministry officials say is now under consideration.

So far, however, South Africa has not been the most attractive manufacturing base for the Japanese. As in the case of so many other foreign companies, the factories of such industry leaders as Toyota and Nissan are 100 per cent locally owned, and neither these nor the other three Japanese carmakers represented - Mazda, Honda and Mitsubishi - have direct capital participation.

South African manufacturing still largely involves models considered obsolete in Japan and elsewhere, while export opportunities are also threatened by rising labour costs and local-content requirements. This would make it difficult for Japanese companies to contemplate the radical injection of investment and technology essential to make the country a player on world markets.

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not international, technological competitiveness in South Africa.

"If we truly look at the future of South Africa, then we must think in terms of the world market," he said, "and therefore advanced technology is inherently required".

This was best introduced with new models. In Japan, model changes with technical upgrades were made every four years, but this was not feasible in South Africa because it took two or three years to make arrangements to meet local content requirements.

For example, the Toyota "Cressida" had been produced unchanged in South Africa for eight years, during which time two new models had been introduced in Japan. Thus, he said, even technologies being deployed now in South Africa could already be out of date in Japan.

Escalating labour costs, strikes and technological backwardness have to be offset against the new political climate in the country

Unemployment rate falls to 10.3% in Australia

By Emilia Tagaza in Canberra

AUSTRALIA'S unemployment rate dropped in January to 10.3 per cent from a record 10.6 per cent in December, and the ruling Labor government yesterday suggested that the recession may have bottomed-out.

The official Statistics Bureau reported that the number of unemployed fell to 886,300 in January from 910,300 in December. Full-time employment rose by almost 47,000 in January, the second consecutive month it has increased.

Mr Kim Beazley, the employment minister, said the figures were supported by leading indicators suggesting steady employment. "The figures probably indicate that the recession has bottomed-out."

However, Mr Beazley warned of some factors that might substantially change the trend in the coming months. He said the shift in strong retail sales from pre-Christmas to the January stocktaking season may not have been picked-up by the seasonal adjustment procedures used by the Statistics Bureau. There were also thousands of school-leavers in December who were expected to enter the labour market.

Mr Paul Keating, the prime minister, is committed to defend the gains achieved so far through fiscal expansion, and the top priority in his economic programme is to create jobs. He said the government's February 28 will be employment-creating growth.

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Escalating labour costs, strikes and technological backwardness have to be offset against the new political climate in the country

Zambia's new president in debt relief plea

PRESIDENT Frederick Chiluba of Zambia yesterday appealed for external debt relief, warning that without help the country risked "social strife and fratricidal feuds". Our Foreign Staff writes.

President Chiluba, who won office last October in Zambia's first multi-party elections for 22 years, was speaking to the Royal Commonwealth Society in London during a visit to Britain. He is to meet Mr John Major, prime minister, today.

"Unless the international community helps our cash flow while we exert ourselves to the utmost... a young democracy risks decomposing into social strife and fratricidal feuds," Mr Chiluba said.

"While we await enhanced local activity and an inflow of foreign investment, we need immediate debt relief... help from the international community is urgently needed." Zambia's external debt is about \$8bn, he said.

Banks seek support for Algerian debt refinancing

A European Community loan guarantee is at risk if there is no accord, writes Francis Ghilès

EIGHT international banks met in Paris today to decide whether they have sufficient support from 130 or so of their peers to proceed with a \$1.5bn loan intended to refinance Algeria's principal commercial bank debt between October 1 1991 and March 31 1993.

A total of \$1.4bn out of \$1.5bn was committed before the first round on December 26 of Algeria's now cancelled elections and still apparently is. But continuing reluctance of some lenders might delay the completion of the package. Failure to reach agreement would endanger the second and smaller disbursement of an Eco400m (\$510m) loan guarantee agreed by the European Community last autumn.

The guarantee was provided on the understanding that commercial bank debt would be refinanced.

Under normal circumstances places could be taken by other private institutions, but some banks made their commitment conditional on the deal gaining support of all Algeria's commercial bank creditors. However, most key banks are determined to ensure final success of the package.

The immediate consequences of the agreement to launch the refinancing reached four months ago between the Algerian banks led by Credit Lyonnais and the eight "core group" of international banks led by Credit Lyonnais was to allow Algeria to defer about \$350m worth of principal repayments which were owed to commercial banks in the last quarter of 1991.

But Algeria will need more than an agreement with its bankers if it is to succeed in reducing what has been for four years a crippling repayment burden. The ratio of debt service to exports was 74 per cent last year, 57 per cent of which was accounted for by repayments of principal.

Algeria can be likened to an oil company with a cash flow problem. The debt is not large if related to export earnings of just over \$12bn last year and a projected \$11.5bn in 1992, a figure due to rise as Algeria opens its existing wells to foreign oil companies and increases its exports of natural gas to European buyers such as Italy.

Rescheduling, which Algerian rulers are adamant they want to avoid,

would not only entail a loss of good credit standing but would be strongly opposed by Japanese banks which are two-thirds of the country's bank debt. Japan has also extended a balance of payments loan to Algeria and supported co-financing with the Algerian authorities.

Algeria will need more than an agreement with its bankers if it is to reduce what has been for the past four years a crippling repayment burden.

World Bank. Altogether Japanese institutions probably hold nearly as much Algerian paper as French ones. The high debt service ratio is slowly but surely throttling private and state industry. It has forced a sharp cut in imports. Many factories are running at one-third of their capacity, laying off workers and running up huge debts with Algerian banks as they are increasingly starved of raw materials, semi-pro-

cessed goods and spare parts.

Unemployment is nearly 50 per cent among the 16-24 age group, thus providing fertile ground for the Islamic Salvation Front.

Roughly \$5m of Algeria's \$23.9m foreign debt is owed to commercial banks, \$3.5m in the form of medium-term loans, the balance made up of 12-month trade finance. Credits from international financial institutions account for \$3.6m, bond issues and lease financings for \$1.3m each, with the remaining \$16.5m made up of bilateral and supplier credits.

Nearly half this figure is accounted for by French government guaranteed credits which France has, to date, insisted it will not consider refinancing. This reluctance has proved a major obstacle to the policy of refinancing its debt doggedly pursued by the Algerian authorities.

Whereas Italy offered Algeria \$2.7bn to refinance state guaranteed loans falling due between January 1991 and January 1993, France has been adamant that it will do no such thing.

Senior officials acknowledge that a lender can easily refinance bilateral

military debt - hence France's agreement with Iraq on the eve of the invasion of Kuwait to refinance an estimated FF750bn (\$814m) worth of military credits guaranteed by the state credit guarantee organisation, Coface. Unfortunately Algeria's estimate of FF750bn debt, Coface is civilian and according to senior French Treasury officials not susceptible to such treatment.

Senior members of the Ministry of Finance in Paris have been unconvinced of the policy of refinancing, not least because they are fearful of creating a precedent while their Ministry of Foreign Affairs colleagues are minimal of extending a helping hand to a country that they feel is key to future French interests at a time when it desperately needs support.

France will have to decide whether it considers Algeria's financial stability to be one of its strategic interests, as the US did with Mexico during the latter's 1982 debt crisis.

A move to support Algeria taken in Paris would undoubtedly strike a positive response in other capitals, such as Brussels and Tokyo.

Mass protest planned today

ALGERIAN state radio yesterday reported a new attack on the country's security forces, and student protests continued at four universities as the authorities braced themselves for an unauthorised march by Muslim fundamentalists, AP-DJ reports from Algiers.

Supporters of the Islamic Salvation Front, which the government is seeking to ban, spread word that the protest march in Algiers would go ahead after today's weekly prayers despite a ban on demonstrations.

The military-backed ruling council imposed a 12-month state of emergency early this week and said it was initiating legal steps to ban the Salvation Front.

State radio said yesterday that a sailor in the Algerian navy and two soldiers died in the latest clash of a wave of attacks on security forces. The authorities say that, since the emergency decree, at least 200 members of the security forces had been killed.

AMERICAN NEWS

Bush sacks Nasa chief over policy

By George Graham in Washington

THE US National Aeronautics and Space Administration (Nasa) has been left leaderless after President George Bush fired the former astronaut who had headed it for the last three years.

Admiral Richard Truly commanded two space shuttle missions and then took over the reeling shuttle programme after the explosion of the Challenger rocket in 1986. He stepped into Nasa's top job in 1989.

He was asked to resign because of a widening rift with the Bush administration over the space agency's role and aims. Admiral Truly has clashed repeatedly with the National Space Council, an advisory committee headed by the vice-president, Mr Dan Quayle, which has overruled Nasa decisions.

The sacking of Adm Truly will leave Nasa doubly bereft,

in that the post of Nasa deputy administrator has been empty since Mr James Thompson resigned in November.

As a former astronaut, Adm Truly has been viewed as a staunch defender of manned space flight in general, and of the shuttle programme in particular, against those who wished to divert more of Nasa's money to scientific programmes launched by cheaper, throwaway rockets.

Nasa's budget is under increasing pressure. After years of double digit increases, Congress authorised only a 3.5 per cent increase last year to \$14.3bn.

The administration has asked for a 4.7 per cent increase to \$14.99bn this year.

Outside commissions have been critical of the agency's concentration on the shuttle — which costs more per launch than a lower technology rocket

and cannot carry such large payloads. Mr Quayle's council has now decreed that Nasa will order no more shuttles after Endeavour, which is due to start flying this year as the fourth vessel in Nasa's space fleet.

Instead, Nasa has been ordered to develop a new generation of unmanned space launch vehicles.

However, Nasa and the Quayle council have teamed up to fight off outside criticism, notably on the \$40bn Freedom space station project.

Widely derided by the US scientific community for draining funds from other more immediately useful scientific research, the space station has also been attacked by a commission headed by Mr Thomas Stafford, a former Apollo astronaut, which said it would be scarcely more advanced than Skylab, launched in 1973 at a fraction

of the cost. Another commission headed by Mr Norman Augustine, chairman of Martin Marietta — one of the prime contractors for the shuttle and the space station — also recommended reducing the space station project and shifting funds to scientific projects.

Nasa claimed the Augustine report as an endorsement of the space station, however, because it did not recommend its outright cancellation and the Bush administration has continued to make the station its top space priority.

The station barely survived last year, when key Congressmen narrowly failed in an attempt to eliminate the programme's funding. This year, the administration budget requests a \$2.94bn authorisation for the space station, a 13 per cent increase, but will once again face a hard fight to keep any funding at all.



Admiral Truly: had taken over the stricken shuttle programme after the 1986 Challenger disaster

US probe urged on breast implants

CONGRESSMAN Ted Weiss, chairman of the subcommittee that oversees the US Food & Drug Administration (FDA), is urging a criminal investigation into whether Dow Corning misled plastic surgeons and the government on the safety of its breast implant devices, writes Karen Zagor from New York.

This week Dow Corning, the biggest maker of silicone breast implants, published company memos and documents dating back to 1971 which included some reservations about their safety.

Mr Weiss also attacked the FDA over its decision to revoke the voting powers of a member of its advisory panel on silicone implants.

Mr Norman Anderson, associate professor of medicine and surgery at Johns Hopkins University medical, was stripped of his vote after he told Time magazine the implants should be removed from the market. Mr Anderson is credited with bringing safety problems with the implants to the FDA's attention.

Mr Weiss warned that the change might undermine the credibility of the advisory panel.

The FDA said Dr Anderson's voting powers were removed because he appeared to have already made up his mind about the devices.

The advisory panel will meet next week to consider new information about implants and decide whether they should remain on the market.

The FDA is not bound by the panel's recommendations, but usually abides by them.

Financing a green future in a planet without borders

Michael Prowse on a review of the World Bank and United Nations' Global Environment Facility

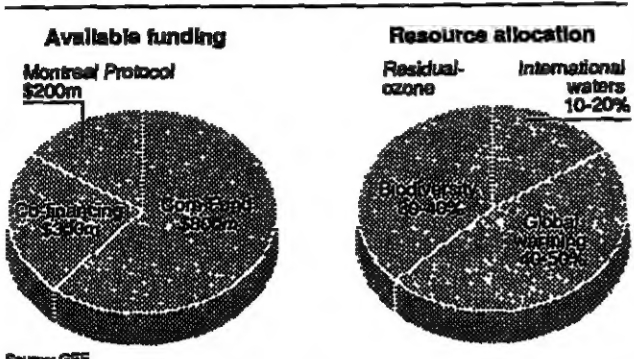
CONCERN about environmental threats seems to mount almost daily. But industrial and developing countries have so far made little progress in creating an institutional framework for tackling these shared problems. In Geneva, today, representatives from 24 countries will discuss the future of the Global Environment Facility (GEF) — a pilot project that could eventually form the foundation for effective global action.

The GEF was established in November 1990 for a three-year experimental period. It is jointly managed by the World Bank and the United Nations Development and Environment Programmes and, in principle, can commit up to \$2.1bn (\$1.5bn) in grants and technical assistance to help developing countries tackle environmental problems. It focuses on four areas: global warming; pollution of international waters; destruction of biological diversity through degradation of natural habitats; and depletion of the ozone layer.

GEF funding is reserved for countries with a per capita income of less than \$4,000 a year. To qualify for funding projects must be deemed to benefit the global environment, not just the country in question. The aim, therefore, is to give developing countries a financial incentive to pay attention to externalities — costs that are borne by the world as a whole.

For example, the World Bank might provide a loan for a coal-fired power station. For an additional sum — say an extra 20 per cent — the energy could be provided by natural gas. But the country is not prepared to pay the extra for what is seen as a global benefit — lower carbon emissions. The GEF's role is to cover the dif-

Global Environment Facility



Developing countries will need as much as \$125bn a year to introduce the measures likely to be approved at the United Nations Earth Summit in Rio de Janeiro in June, according to Mr Maurice Strong, secretary-general of the summit, writes David Lascelles. Some of this would come from existing aid programmes, but new money of \$75bn a year would also be required.

Mr Strong said in London yesterday these figures assumed that all aid programmes would start at once, which was unlikely. The figures were likely to be confirmed by the World Bank's forthcoming World Development Report, he said, and could be achieved if industrial countries merely fulfilled their proclaimed aid targets.

ference between what the country will pay and the cost of a globally benign technology.

The GEF has \$450m of projects under consideration. Projects already approved include investments to limit greenhouse emissions in China and to encourage biodiversity in Polish forests.

Most of the impetus behind the GEF has been supplied by European countries, particularly France and Germany where environmental movements are strong. But its strength today lies in the breadth of international support: 24 countries (nine from the developing world) have already pledged a total of \$800m to its core fund. A further 11 have expressed interest in joining. Additional cash has been pledged through co-financing arrangements. The US, however, is conspicuous for failing to support the core fund.

In Geneva, participants will review ways of developing the GEF beyond the initial three-year pilot phase which expires in 1994. Three options have been proposed: ● Prolongation of the facility along existing lines with no increase in funding. ● Incremental development of functions with enhanced funding. ● Creation of a permanent, independent institution to manage global environment policies.

Most participating governments agree that a mere extension of present arrangements would not be a sufficient response to environmental challenges. Negotiations on international conventions governing climate change and biodiversity are well advanced. There is near unanimity that the GEF would provide an ideal umbrella organisation for disbursing funds agreed under different conventions. It already serves as a conduit for the \$200m provided by the Montreal Protocol on ozone-depleting emissions. A proliferation of funding mechanisms for different aspects of the environmental challenge is widely regarded as undesirable.

Participants are reluctant to talk about future funding levels for an expanded GEF. But some observers believe that funding levels could profitably be doubled or tripled once the pilot phase is completed. Much depends on the remit of an expanded GEF: whether it should intervene only to prevent national policies having adverse spill-over effects on other countries, or whether it should seek to influence the development of coherent domestic policies on the environment.

In practice, say experts, it is often difficult to draw a clear dividing line between policies that do, and policies that do not, have international ramifications.

The third option — the creation of a free-standing global agency — is widely regarded as premature and will receive scant attention in Geneva.

In the long run, the GEF — or a successor body — will not be able to operate effectively submerged within the bureaucracy of three separate agencies. Ideally, the environment is one of relatively few areas where global co-operation is genuinely unavoidable: there is only one planet.

The case for a free standing agency capable of providing global leadership — an IMF of the environment — is thus quite strong.

World Bank names new treasurer

By Michael Prowse

MRS Jessica Einhorn, 44, was yesterday appointed treasurer of the World Bank in succession to Mr Donald Roth, who is leaving for the private sector.

As senior financial officer, Mrs Einhorn will be one of 16 vice-presidents, the top tier of management below the office of Mr Lewis Preston, the president. She is the first woman to achieve this rank through internal promotion.

The only previous woman vice-president was Dr Anne Krueger, who served as chief economist in the early 1980s. Mrs Einhorn joined the bank in 1981, having served in the US Treasury and State Department.

Peru receives IMF's praise

By Sally Bowen in Lima

MR Michel Camdessus, managing director of the International Monetary Fund, has praised the success of Peru's 18-month-old structural adjustment programme as "an example for many countries around the world". However, he warned that continuing international support for Peru's efforts would depend on substantial improvements in tax collection levels.

The tax system was "a weakness that Peru still has to confront", said Mr Camdessus on Wednesday during a two-day visit to Lima. Collections, while twice the level of a year ago, are still equivalent to only 6 per cent of gross domestic product. This figure needs to double again, and quickly, he warned.

Mr Camdessus also stressed

the dangers of "adjustment fatigue", both for Peruvians suffering the direct consequences of economic stabilisation and for those abroad supporting it.

Peruvian businessmen, increasingly impatient with ongoing recession, are demanding government intervention to cut internationally uncompetitive interest charges and to fix an export-promoting exchange rate.

Congress, meanwhile, has rejected government proposals for raising direct taxes on income and company assets. It has also passed an emergency law to restore subsidies to beleaguered farmers. The combination could unbalance Peru's budget for this year, carefully agreed with the IMF.

When President Alberto Fuj-

mori took office in July 1990, he inherited 80 per cent monthly inflation, a bankrupt treasury and a massive fiscal deficit. After meeting Mr Camdessus in New York, Mr Fujimori imposed harsh austerity measures to control inflation, eliminated subsidies and floated the exchange rate.

Peru has been paying \$50m a month to the IMF, World Bank and International Development Bank since Mr Fujimori took office. The IMF approved Peru's economic programme last September. The same month Peru reached a rescheduling agreement on its \$6.5bn debt to the Paris Club of creditor nations.

Earlier this month Mr Fujimori signed a \$115m loan agreement with the Andean Reserve Fund.

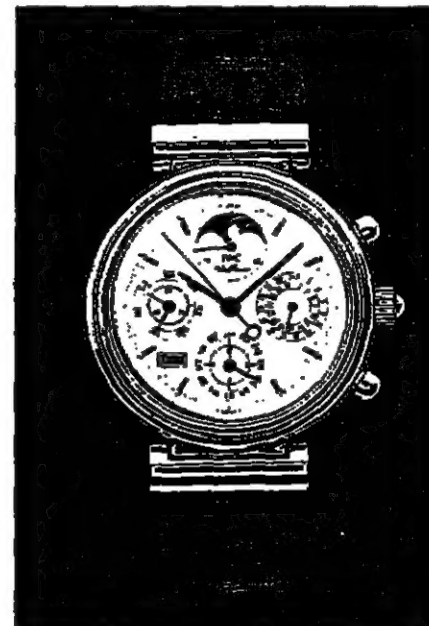
The Da Vinci by IWC.

Even if the name

weren't protected, no

other watch would be

capable of bearing it.



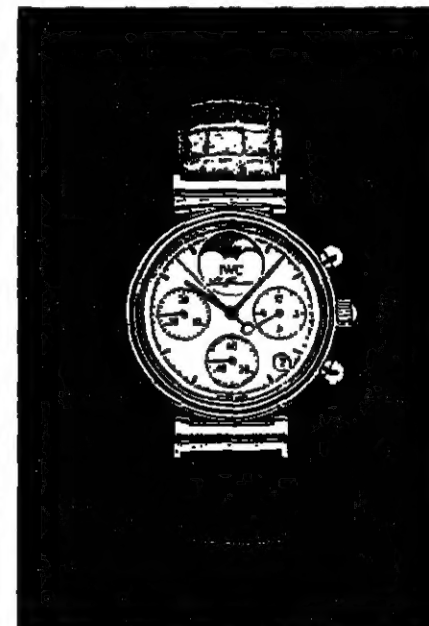
£10,325—18ct gold, with leather strap. Also available on bracelet.

It has to be a chronograph with perpetual calendar and moon phase display up to the year 2499. That stops the time exactly to an eighth of a second and thereby automatically counts the minutes and hours. A chronograph that even knows automatically whether the month has 28, 29, 30 or 31 days—for centuries to come.

A chronograph that shows, day in day out, the position of the moon in the sky. And automatically changes the date, weekday, month, and even the year — without the need for any correction — up to New Year's Eve 2199. A chronograph with a mechanical masterpiece, the precision of which others have to measure up to. A chronograph with a case crafted in 18ct yellow gold on which the individual serial number and your own name is engraved on the base.

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£3,325—18ct gold with leather strap. Also available on bracelet.

It has to be a chronograph that's slim enough to fit on a woman's wrist.

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NOTICE TO THE WARRANTHOLDERS OF FAMILYMART CO., LTD.

U.S.\$200,000,000 4½ PER CENT BONDS due 1995 WITH WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK

Pursuant to Clause 4(A) and (B) of the Instrument dated 1st March, 1991 (the "Warrants"), notice is hereby given as follows:

In accordance with the resolutions of the Board of Directors of FamilyMart Co., Ltd. (the "Company") adopted at the meeting held on 17th January, 1992, the Company will make a free distribution of shares of its common stock (the "Shares") to its shareholders of record as of 29th February, 1992 by way of a stock split in the ratio of 0.2 Share for each Share held.

Consequently, the Subscription Price of the Warrants (as defined in the Instrument) will be adjusted pursuant to Clause 3(f) of the Instrument as set forth below:

Subscription Price before adjustment: Yen 8,456.70
Subscription Price after adjustment: Yen 7,047.30
Effective date of adjustment: 1st March, 1992 (Japan time)

FAMILYMART CO., LTD.

By: Dai-ichi Kangyo Trust Company of New York as Disbursement Agent

Dated: 14th February, 1992

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UK NEWS

Minister rejects Labour call for Lloyd's reform

By Richard Lapper, David Owen and Ralph Atkins

MR JOHN Redwood, corporate affairs minister, yesterday hit out at calls by the Labour opposition to bring the Lloyd's of London insurance market under an independent regulatory regime.

Speaking in response to allegations that Lloyd's syndicates had been favouring Names working within the market by off-loading bad risks on to outside Names, Mr Redwood said that advocates of change would first have to demonstrate there had been "failings" under the present structure. Names are the individuals whose assets provide Lloyd's capital.

Mr Redwood accused Ms Marjorie Mowlam, Labour's City affairs spokes-

woman, of "jumping too many hurdles all at the same time" when calling for Lloyd's to be brought within the terms of the Financial Services Act which regulates the rest of the City.

He suggested that - if concerns about the malpractices were serious enough - the Names should take them to the Serious Fraud Office - but said there was not as yet enough evidence to suggest a change in the market's regulatory regime was needed.

The political controversy surrounding Lloyd's intensified after demands from the Labour party for an independent inquiry into the allegations.

The claims had been made by a group of Names, including Conservative MPs, and prompted calls for an investigation in four Parliamentary motions by two Labour MPs. Mr Brian Sedgemore and Mr Dennis Skinner.

Earlier a delegation of Names, including Mr Paul Marland, a Conservative MP, met Mr Redwood. It included the chairman of three action groups for syndicates suffering heavy losses as a result of catastrophe claims, as well as Mr Marland, who was a member of syndicates managed by Rose Thomson Young and Gooda Walker until his resignation from Lloyd's at the beginning of this year.

One member of the delegation said

Names on the catastrophe syndicates were facing losses of more than \$550m.

The suggestions in the early day motions that working Names, those who work in the market, were being given preferential access to some better-performing syndicates, were dismissed as an "unwarranted slur" by Mr David Coleridge, chairman of Lloyd's.

Mr Coleridge said a recent report into Lloyd's by a market task force had shown that in the last three underwriting years external members had enjoyed higher returns than working members.

Insider syndicates listed in the the

Labour motions were 45 (managed by the Bankside agency), 136 (Bailey), 179 (Anton), 183 (Ashley), 372 (Claremont), 431 (Wren), 990 (Sturge), 990 (Morgan), 994 (Kallett) and 1028 (Wellington).

But of the 10 syndicates, four (175, 183, 990 and 1028) returned losses in 1988 (the last year for which final figures are available).

According to Chatset, the group that provides independent analysis of Lloyd's syndicates, over the most recently available six years, only two of the named syndicates (45 and 990) had been among the top performers in the market.

Fraud office may win right to use civil law courts

By David Owen and Richard Waters

BRITAIN'S Serious Fraud Office (SFO) could be allowed to opt for civil instead of criminal proceedings in prosecuting large fraud cases, Mr John Redwood, corporate affairs minister, said yesterday.

He also agreed to consider any SFO request for greater investigative powers, but added it was important to examine how effectively existing powers are used, he suggested.

Mr Redwood's comments, coming at the culmination of the Barlow Clowes, Hine Arrow and Guinness fraud trials, leave open the possibility of a review of the way fraud cases are handled in the UK.

Under civil law, prosecuting authorities need to establish their case only on a "balance of probabilities," rather than meeting the "beyond reasonable doubt" requirement in criminal proceedings.

Mr Redwood's remarks followed a statement from Labour that it would consider giving prosecuting authorities the opportunity to choose between

civil and criminal proceedings.

Mrs Barbara Mills, the outgoing head of the SFO, is known to hold that fraud should remain a criminal offence. She is thought unlikely to make any request for the SFO to be given civil powers. That position could change under her successor, though no replacement has yet been named.

Mr Redwood expressed satisfaction with current success rates in bringing cases to court, saying "roughly one in two" of company investigations yielded material that required criminal action.

He would be "very worried" if the success rate fell "a long way below" current levels, but he would equally be concerned if a perfect hit rate was achieved. "That would mean we were not investigating enough," he said.

Mr Redwood rejected Labour's claim that there was doubling of effort among bodies with fraud-related responsibilities, saying: "If the SFO goes in, we do not then send in DTI inspectors."



Today a Labour MP will try to win parliament's support for a ban on hunting in Britain with a Wild Mammals (Protection) Bill. MPs have a "free-vote", unfettered by party policy, and although the measure is unlikely to become law, because of lack of parliamentary time, it is the first full debate on the controversial subject for half a century

Japanese aid recovery in car industry components

By John Griffiths

THE VEHICLE components industry is being revitalised by a surge of inward investment - the like of which has not been seen for 40 years, according to an Economist Intelligence Unit report.

The wave of investment is led by Japanese vehicle makers, which will have the capacity to produce more than 700,000 units a year by 1995, the report says.

It forecasts the effect will be felt throughout Europe as indigenous manufacturers are forced to adopt Japanese "lean production" methods.

Component makers will benefit as Japanese-style, long-term partnerships develop between vehicle makers and suppliers, in contrast to the adversarial relationship which has traditionally existed elsewhere.

The report warns component suppliers which look only to Europe are "already behind in the race".

Highlighting the rationalisation in the UK components industry over the past decade, the report identifies the emergence of "a core of successful international players with a lean manufacturing base and a global perspective". These include GKN, T&N and Lucas.

The report also identifies a growing list of inward investments in component ventures extending to several hundred million pounds.

The largest include a £100m alternator and electronic components plant set up in Wales by Robert Bosch, the German component maker, and a 266m air conditioning, heating and radiator plant in Shropshire set up by Nippondenso of Japan and Fiat subsidiary Magneti Marelli.

CIVIL AVIATION

Provincial cities lobby for transatlantic links

By Paul Betts and Daniel Green

MR MALCOLM RIFKIND, the transport secretary, is coming under increasing pressure to relax the regulations on transatlantic flights between Britain and the US on the eve of a new round of government talks on this controversial issue.

Midlands MPs yesterday asked Mr Rifkind to allow American Airlines to be granted special permission to operate daily services from Chicago to Birmingham International Airport.

The initiative coincides with talks between UK and US government officials starting in Washington on Monday to review the existing bilateral air agreement between the two countries.

The politicians led by Mrs Maureen

Hicks, a Conservative MP in the central English city of Wolverhampton, said the Midlands business community was anxious to see daily transatlantic services operated from Birmingham to boost the region's overall economic prospects.

British Airways currently has rights to operate a service from Birmingham to the US. But the UK flag carrier has so far not been prepared to start transatlantic flights from Birmingham because it feels they would be unprofitable.

The Midlands MPs and Birmingham business community now want the government to allow American Airlines to operate a service to Birmingham

although this is currently ruled out in the existing UK-US bilateral air agreement.

American Airlines is also seeking a licence to operate transatlantic flights from Nashville, Tennessee, to London Stansted.

BA said yesterday it did not object to the UK granting rights to US carriers to operate provincial services in Britain provided UK airlines were offered "something worthwhile" in return.

The UK flag carrier has also argued that future air agreements with the US should be negotiated at a European level rather than on a bilateral basis because this would strengthen Europe's hand in the negotiations.

Mr Robert Crandall, the chairman of American Airlines, warned in Dallas this week that the recession was prompting increasingly protectionist moves by governments to shield their national carriers.

"I fear there will be more protectionism from governments over the next year," he said.

And he singled out the UK government for preventing his airline from flying between Chicago and Birmingham and Nashville and Stansted.

US carriers have also become concerned by the tougher attitude now being adopted by France and Germany on their respective bilateral air agreements with the US.

Prestwick airport to be run by local consortium

By James Buxton, Scottish Correspondent

BAA, the airports' operator, has agreed to sell Prestwick airport in south west Scotland.

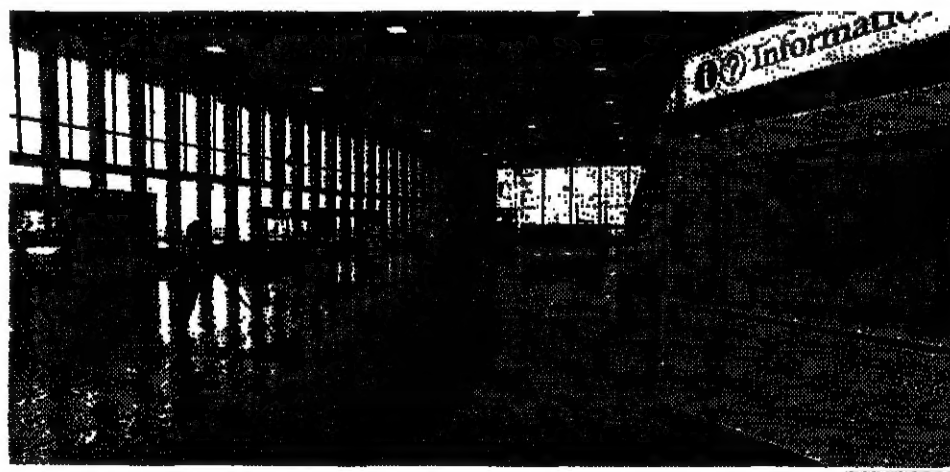
The airport will now be largely owned by a consortium of local authorities and businessmen chaired by Mr George Younger, the local Conservative MP and chairman of Royal Bank of Scotland.

Under a deal finalised yesterday BAA will sell the airport to British Aerospace (BAe) which manufactures civilian aircraft at Prestwick.

BAe will then sell the airport facilities to Ayrshire Community Airport Project (Acap), but retain the freehold of the runways, which it will lease to Acap.

BAA has wanted to sell Prestwick ever since March 1990 when the government removed its monopoly on long-haul passenger flights from Scotland. Airlines using Prestwick immediately moved their operations to Glasgow and in the year to March 1991 the airport lost \$4.6m on revenue of \$5.1m.

Mr Younger said that staff levels at Prestwick would have



Terminal fatigue: Prestwick has emptied since airlines moved services to Glasgow

Mr Younger said that Prestwick would build on its existing aircraft business which is operated by Air Canada and Federal Express.

It would then hope to re-establish its charter business. He said he expected PIK, whose name derives from Prestwick's radio call-sign, to make a profit in its first year.

PIK argues that with a smaller, flexible workforce Prestwick can be made to pay at low levels of traffic.

"In the US you wouldn't find an airport with this level of traffic having the staff structure you've got here," one member of the consortium said.

BAe became involved in the transaction because it needed to safeguard Prestwick's runway in order to safeguard its manufacturing operation making the Jetstream passenger aircraft. It also operates a flying school at Prestwick. Under the deal it will also acquire the freehold to its own plant at the airport.

If BAe were to end manufacturing at Prestwick Acap would have first refusal on the sale of runway.

The value of the transaction is not being disclosed, although Acap said it was paying a "substantial seven figure sum" for the airport.

Kyle & Carrick district council, the local authority, is providing £1.5m for the purchase of the airport and is taking a stake in Acap.

Strathclyde regional council has promised to lend £1m to Acap at favourable rates of interest. Airport staff are to be offered shares in Acap.

Tide fails to turn for the jobless in manufacturing

Is a fresh wave of job losses about to hit industry? Daniel Green and Andrew Baxter investigate

IS Britain's manufacturing industry undergoing a second wave of job cuts after the heavy retrenchment of last year? Are companies which have fought desperately to hang on to skilled labour now looking at the outlook and reluctantly biting the bullet again?

Yesterday's unemployment figures, and the state of recent redundancies which have yet to be reflected in official statistics, suggest the answer to questions which are becoming increasingly sensitive as the election approaches is an unequivocal "Yes".

In fact, the answer is a qualified "No". As the Engineering

Employers Federation put it yesterday: "There isn't a second wave, but the first wave is continuing as we have always forecast."

Last December, the EEF predicted a further fall of 70,000 UK engineering jobs in the year from the fourth quarter of 1991, reducing the total to 1.82m. But recent events in industries as diverse as aerospace and machine tools suggest that could be a conservative estimate.

On the one hand there are companies which are not planning any further job cuts, even though they see no immediate prospect of an upturn. Vickers, the defence, medical equip-

ment and luxury car group, has cut 1,300 jobs at its Rolls-Royce car plant in Crewe, but says: "The pain was last year."

In contrast, a second wave of job cuts is visible in chemicals. "Companies are having to bring forward redundancies they were hoping to put off," said the Chemicals Industries Association.

Individual companies were, however, reluctant to concede they had miscalculated the length of the recession.

Bulk chemicals supplier Albright & Wilson, part of Tenneco, the US conglomerate, said it "started to wield the [jobs] axe in June 1991. We are

now turning our focus to other areas of cost savings."

It is at the heaviest end of the industry, petrochemicals, where a new round of jobs cuts is most apparent. Only yesterday, BP Chemicals announced the loss of 180 jobs at two sites.

Late last year, BP Chemicals management told each manufacturing site to look for ways of reducing costs. Only three sites have so far revealed job cuts but the exercise is continuing.

The construction equipment industry is suffering a "second wave" with a series of small redundancies in the past few weeks after heavy cuts last year. Mr David Barrall, direc-

tor general of the Federation of Manufacturers of Construction Equipment & Cranes, said many companies are "holding their breath and hoping they do not have to make any more cuts. All it does is weaken the industry".

In aerospace, the recent job cuts at British Aerospace are part of a longer process, but are contributing to lay-offs in subcontractor companies which had hitherto avoided retrenchment.

In other sectors, the current round of job cuts is the "first wave" of this recession. The machine tool industry fought off heavy redundancies last year in the hope that condi-

tions would improve in 1992.

Over the past few weeks, however, some 600 job cuts have been announced in machine tool factories from Brighton to Briddington, threatening the permanent loss of highly-skilled engineers from the workforce.

The long term decline of the textile industry in the UK remains a fact of life. "Redundancies are continuing at 4,000 to 5,000 a quarter out of a workforce of 430,000," said Mr Colin Purvis, of the British Textile Federation. "This is related to companies' own performances. Most people are fairly sceptical about economic forecasts."

BRITAIN IN BRIEF



Labour likely to retain equity plans

Mr Chris Smith, a Labour party treasury spokesman, has given the firmest indication yet that a Labour government would not abolish Personal Equity Plans (Peps).

He told the Financial Times: "We believe Peps do have a role to play within the savings and investment market."

Personal Equity Plans, introduced by Mr Nigel Lawson as chancellor in the Budget of 1986, allow investors to shelter equity investments from capital gains tax and income tax.

Labour has maintained the option of abolishing Peps since they were introduced, but never made this a direct commitment. It has always said that tax reliefs on existing Peps will be honoured and that no changes will be made retrospectively.

Fewer days lost to strike

The lowest number of days lost through strikes last year since records began 100 years ago, according to figures published by the Department of Employment.

Provisional estimates put days lost in 1991 through industrial disputes at 0.8m, the first time the figure has dropped below 1m since 1940. The figure compares with an annual average of 7.2m days lost for the 1980s.

Manufacturing investment falls

Investment by manufacturing industries in capital goods fell by 15 per cent last year compared with 1990.

Spending on vehicles suffered the biggest decline, down by 36 per cent on the previous year while spending on plant and machinery dropped by 15 per cent.

BP to end pay bargaining

BP Chemicals plans to end collective pay bargaining at its Baglan Bay, south Wales, plant in a rare example of a large UK company derecognising blue collar worker unions for pay purposes.

The company's plan, announced together with proposals to cut 130 jobs from the 900-strong plant and change working practices, sparked fears among unions that other BP plants would follow Baglan Bay's example. *See page 14*

Repossessions reach 75,540

The number of homes repossessed by mortgage lenders because their owners could not keep up with their monthly payments reached 75,540 last year.

The total, by far the highest ever recorded, was 72 per cent up on 1990. It was slightly below forecasts of 80,000, however, and the Council for Mortgage Lenders indicated that the worst might now be over.

The council believes the decline in repossession rates reflects the fall in mortgage interest rates.

Love's labours far from lost on business of St Valentine's Day

George Mikes, the Hungarian-born writer, once said that while the Continentals have sex lives, the British have hot water bottles.

It is on Valentine's Day, today, that the British let on that they may have a sense of fun after all. Legend says that the birds choose their mates on February 14.

Today English-speakers embark on, or renew, their love affairs with a card or a token gift. And in spite of the recession, a survey published yesterday said Britons have spent an estimated \$745m on Valentine's gifts this year.

The survey found the most popular gifts for women were flowers and chocolates while the favourite present for men was a bottle of aftershave. Most newspapers, meanwhile, are full of classified advertisements on St Valentine's placed by Sugar Lump, requesting an exchange of vows with Twinkles.

The UK travel industry also regards Valentine's Day with particular affection.

Thomas Cook says that bookings for many of its Valen-

Government to replace ships

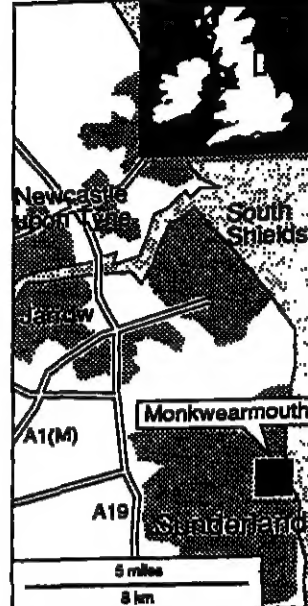
The government confirmed plans worth some \$500m to replace and update ships required for amphibious military operations.

The announcement in the Commons by Mr Alan Clark, Defence Procurement Minister, was seen as a bid to offset the impact of recent job cuts in the defence industry, including at British Aerospace and the shipyards VSEL and Vosper Thornycroft.

It was welcomed by warship builders struggling for new orders and by the Navy, since it secures the role of the Royal Marines.

Two men die in pit accident

Investigations have begun into an accident 1,900 feet underground at Wearmouth Colliery, in Sunderland, Tyne and Wear, in which two men died and three were seriously injured. The National Union of Mineworkers North East pres-



dent Mr Davy Guy said the union believed serious accidents in the coalfield were increasing as the number of miners was cut and working hours lengthened.

Production at the 160-year-old pit, where 1,050 men work, was suspended as the Health and Safety Executive's Mines Inspectorate, British Coal safety officials and the mining unions started their inquiry.

BR subsidies to remain

Plans to eliminate the heavy annual subsidy received by British Rail's Network South-East division have been abandoned, according to the Department of Transport's annual report.

The figures highlight the difficulty the government faces in fulfilling its pre-election promise of privatising loss-making commuter services.

The last corporate plan agreed by the government and British Rail, published in December 1990, aimed to cut Network South-East's subsidy from £141m in 1989/90 to zero in the forthcoming year.

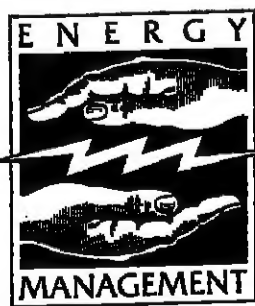
Union concern at break-ins

The Prison Officers Association, the union representing jail staff, has claimed that four thefts of sensitive computer information from its North London headquarters fitted a pattern of similar break-ins suffered by the three main political parties.

The disclosures follow revelations that MPs have suffered a spate of thefts, some apparently aimed at sensitive computer information.

The union said it believed the thefts, which started last August, could not be dismissed as coincidences.

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TECHNOLOGY

Milkmaid pulls the udder one

For the last three years Professor Jim Hewitt's team in the Department of Mechanical Engineering at the Loughborough University of Technology has been looking at cows' udders with more than a passing interest.

Talking to colleagues at the Agricultural and Food Research Council they discovered that if cows could be milked as often as the cows themselves wanted, milk production would increase.

The stress on the cows of being rounded up for milking would also be reduced, which could improve milk quality. And farmers would need less equipment, as milking would be spread throughout the day, not compressed into the traditional early and late shifts.

The Loughborough team has developed a robotic machine to milk the cows automatically. The system incorporates a thermal imaging system attached to a contraption of booms and telescopic tubing.

The solution appeared by accident. Hewitt discovered a thermal imaging system in the lab from a previous project. Wondering whether this might distinguish cold teats from hot ones the team tested it on cows on an Oxfordshire farm.

Not only did it pick out the teats on the cow when the animal entered the milking stall, without the need for human guidance, it also picked out a teat diseased with mastitis, which appeared black to the imaging system. The cow's owner was shocked, but grateful, and so were the Loughborough engineers: in a surprise spin-off the robot had become a dual milking and diagnostic imaging system.

Work will begin in May on the remaining hurdle: making the imaging systems rugged enough and cheap enough for life on the farm. At present an effective imaging system costs around £30,000, says Hewitt, and he is worried that a roaring trade in robot rustling might develop.

Eventually he believes unattended milking stalls will appear on the farm. Cows will wander in as they please or be called in by the tape-recorded lowings of suckling calves.

Steven Sonsino

Leading cosmetics companies are now battling for the mouths and minds of some of the world's most discerning consumers - wearers of lipstick.

Gone are the days when wax, oil and a splash of colour was the order of the day. Now those with the pennies as well as the pout are being offered "performance" lipsticks - which colour, moisturise, heal and caress.

In Europe alone the wholesale market for lipstick is worth more than £100m (£107m), and a successful lipstick can increase a company's sales in the colour sector (lipstick and nail varnish) by more than 50 per cent in the year of the launch, says Patricia Fuchs, director of Geneva-based European Forecasts.

Since Lancôme, a leading French manufacturer, introduced its Rouge Absolu in the UK in September 1990, for example, the lipstick has outsold, in unit terms, any other product, according to Fuchs, because of the large range of colours and finishes that the more popular suppliers offer.

The easiest route for the likes of Elizabeth Arden, Lancôme and Helena Rubinstein has been to incorporate a moisturising element in their products.

Traditionally lipstick has had one of two drawbacks: if the colour endured then the formula was harsh on the skin; if the lipstick was gentle on the lips the colour faded rapidly.

So the test for the lipstick makers has been to produce a stick which combines the best of both worlds. "Customers want to have a treatment lipstick. They want a colour guarantee and protection," says a spokesperson for Helena Rubinstein, now part of the French L'Oréal group, about its Rouge Forever lipstick.

To do this the largest cosmetic companies have turned to their pharmaceutical and even their food divisions to enliven their traditional potions. Edith Clar, director of scientific communications at Lancôme, in Paris, says there is now a two-way flow of ideas between research laboratories in the L'Oréal group (which owns Lancôme). The organisation includes shampoo and perfume companies as well as the more traditional cosmetic makers.

Lipstick is becoming more of a science and less of an art, writes Della Bradshaw

A smear campaign



This move has been facilitated by the acquisition of the big brand name cosmetics companies by multinational consumer products organisations. Unilever, the Anglo-Dutch company, famous for Persil soap powder and Oxo stock cubes, has acquired Elizabeth Arden, Calvin Klein Cosmetics, Chesebrough-Pond's and Fabergé.

At Elizabeth Arden, the skills of 18 multinational chemists were taxed to produce Lip Spa, a lipstick already available in the US and to be launched in the UK in early March. The more conventional lipstick could be formulated by a single chemist.

Lip Spa incorporates water - a task which is inherently difficult because the oils and waxes in lipstick are incompat-

ible with water. The technology for emulsification came from the Unilever food division where it has been well-tested in the production of margarine such as Flora, Stork, Delight and Kroma.

Also included in the potion are liposomes, which are being investigated by pharmaceutical companies as a way of transporting drugs into the body. In cosmetics they wrap themselves around the active substances to make it easier for those constituents to penetrate the skin.

Lancôme's Rouge Absolu, on the other hand, uses a technique called active gel network, which took three years of specific research to develop, says Clar. The stick incorporates a gel-like network of ultra-fine links. As pressure is

applied when the lipstick is put on, the colour and the active ingredients - vitamin E, ultra-violet filters, musk rose oil, et al - adhere to the lips. As the pressure is removed the gel-like network reforms, trapping the pigments and oils on the surface of the lips.

Helena Rubinstein uses a similar approach with its Rouge Forever. The pigment is encased in polymeric micro-particles which double up as a moisturiser. As the lipstick is applied the micro-particles release the colour on to the lips.

Fuchs does not believe that the recession will reduce the demand for up-market lipsticks, which generally sell in the £10 to £15 price range.

"In an economic recession if women can't take themselves on a skiing holiday at least they can buy themselves a luxury product," she believes. "A lipstick is really an entry product to a consumer that is aspiring to an up-market brand."

However, the traditional up-market lipstick and US cosmetics companies are coming under increasing pressure in their home markets from Japanese manufacturers, such as Shiseido and Kao.

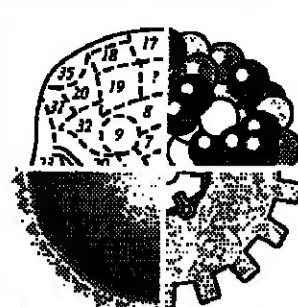
Shiseido has been selling lipstick in its Le Marquillage range for the past three years which combines colour and moisturising properties, developed by its skincare division.

The colour elements are immersed in a waterproof and oil-proof coating, says the company, so the colour remains on the lips and does not change, however acidic or alkaline the skin. A second component is an oil which binds water from the atmosphere to it, so moistening the lips.

Shiseido's low profile in Europe - unlike its European and US counterparts it does not have multi-million pound advertising campaigns - serves to emphasise its up-market image. Its products are only available in 10 outlets in the UK, including Harrods in London.

Helena Rubinstein is now following a similar strategy in trying to consolidate its sophisticated image. Where once its products were sold through 270 stores in the UK, that figure has been reduced to 23.

The big cosmetics companies are also under increasing pressure as product strategies change. "The rhythm of launches is getting faster and faster, as we've already seen in the fragrance market," says Fuchs. "You can be successful for 18 months but then a rival product comes along."



WORTH WATCHING

by Della Bradshaw

Top prizes in the invention stakes

A MEDICAL system which could enable doctors to test for illnesses in their surgery - without sending blood or urine samples off to the laboratory - won a team of scientists at the Wolfson research laboratories at Birmingham University the top prize in the UK's Toshiba year of invention competition.

The printed liquidic circuit system - resembling a large electronic circuit - uses standard chemistry tests, but carries them out automatically in a single device - unlike previous more complicated methods.

The device consists of a single layer of filter paper on to which a pattern of wax tracks is printed, defining the channels through which the body fluid flows. The device contains a layer of antibodies to which the antigens in the blood or urine, if present, bind. At the end of the test a colourimetric device shows whether antigens are present.

A FIFTEEN-year-old schoolboy won the schools category of the awards with an energy-saving device which could cut the electricity bills of schools and factories. After noticing that the lights at a local school were often left switched on at night, Richard Mead, of Cheltenham College, set about designing a series of clips which can be attached over the lighting circuits in the fuse boxes.

Attached on top of the wiring insulation the clips detect the magnetic field when power passes through the wiring. The clips in turn are wired to a central electronic box with a series of red lights on the top. When the lights are left on, corresponding ones on the box light up too.

A HAND-HELD instrument which helps owners of oil rigs or power stations to cut their repair bills won two divers the individual award category. The device, sold by Instrument and Inspection Services, of London, is used by repair workers carrying out remedial grinding on huge metal joints - a process in which the sharp edges of the cracked surface are smoothed away to help prevent further deterioration. The gauge accurately calculates the thickness of the metal left by subtracting the depth of the grinding from the metal remaining.

recordable as well as give them a life expectancy of up to 50 years. Each disc would be recordable only once.

Ciba-Geigy will provide the chemical know-how while Plasmon will be the engineering and production vehicle. The two companies expect to start shipping samples in June and to go into production by the end of this year.

Apart from recording music, recordable CDs have a range of applications from photo CDs to data storage.

Little disc has a big heart

EVEN the hardest-hearted technologists show their more romantic side on St Valentine's day. Researchers at IBM's Almaden Research Centre, in San Jose, California, have unveiled a tiny heart deep inside IBM's most advanced hard disc drive recording head. Just 100 microns of a metre wide the heart-shaped metal yoke has enabled IBM scientists to write more than 1bn bits of information on to a square inch of magnetic disc space.



Watching high blood pressure

CASIO Computer, of Japan, has developed a watch which enables wearers to tell their blood pressure as well as the time. All the wearer needs to do is place a finger on the watch and wait 30 seconds. Two sensors inside the watch then measure the blood pressure.

The watch will go on sale in Japan later this month for ¥19,000 (£25) and worldwide sales are planned.

Contacts: Toshiba Japan, 03 3457 4511, Toshiba year of invention hotline: UK, 051 851 9191, Wolfson Research Laboratories: UK, 021 472 1211, Cheltenham College: UK, 0242 513540, Instrument and Inspection Services: UK, 071 486 7484, Parry Architects: UK, 071 485 4142, Plasmon: UK, 0783 231468, AdLib: Canada, 416 528 9676, Mindaque: UK, 0444 851 781, IBM: US, 408 927 1283, Casio: Japan, 03 347 4811.

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London - 10 & 11 March, 1992

The implications of the pressures that are being maintained to raise standards to the levels demanded by the European Community and its member states will be addressed at the FT's third conference on the European Water Industry. Developments in the economic regulation of the privatised UK water industry, comparisons with regimes in other Western countries and finance for the industry will be among the range of issues to be examined.

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FT FINANCIAL TIMES CONFERENCES

THE PROPERTY MARKET

More talk than action in Berlin

By Vanessa Houlder

"Berlin is like London in the 1960s: the opportunities are enormous... companies wishing to invest can expect generous profits... Berlin is an investor's paradise."

"There has been a huge speculation-driven bubble that in the last month has started to burst. Banks are refusing to lend money on land because it is overpriced."

These contrasting views - from two of the many UK advisers who have flocked to Berlin in recent months - illustrate the uncertainties that exist in Europe's most unusual property market.

The uncertainties are reflected in the differing levels of interest and investment attracted by the market. Berlin agents are besieged by visitors demanding information. Yet to date, there has been more talk than action. In the past 18 months, there have been barely 20 investment deals.

The doubts over Berlin focus more on short-term rather than long-term prospects.

In the long term, Berlin's role as the seat of government will guarantee its future as Germany's most important city. Moreover, Berlin's growth will be powered by one of the strongest economies in the world.

Berlin's expansion will create a huge demand for new commercial buildings. Office space in the city will increase from 13.5m square

metres to 28m sq m by 2010; over the same period population is forecast to grow from 3.4m to 5m, according to the Institut für Stadtplanung und Stadtentwicklung, a planning institute. The opportunities, therefore, for developers over the next 15 years are enormous, particularly as 70 per cent of the existing office stock is obsolete.

It is Berlin's short-term prospects that are unclear. Already, one of the most sluggish markets in Germany has been transformed into one of the most expensive. Buildings that stood half empty two years ago have seen their rents quadruple.

And while the worldwide property recession has restricted the funds available for investment, the grim forecasts on the future growth in property prices has made Berlin's landowners reluctant to sell their buildings. The shortage of high quality buildings on the market have forced yields down to 5 per cent, even where there is little prospect of continued rental growth.

The reasons for the caution, however, go beyond the short-term fluctuations in prices. There is extrac-

ordinary uncertainty about the future pattern of demand and supply.

In the time since the Berlin wall was torn down in 1989, demand from tenants has vastly outstripped supply. Companies wanting to be represented in Berlin have clamoured for a share of the inadequate stock of office space.

But it is unclear whether this pressure for space will be sustained over the next few years. Berlin's poor infrastructure, the lack of trained workers and the high cost of accommodation may deter companies from moving to Berlin.

There is additional uncertainty as to when and how long it will take to transfer the seat of government from Bonn to Berlin - a move which will also see embassies, international agencies, employers' federations, trades union headquarters and the media follow suit. Anything from between five and 15 years has been mentioned.

Yet there are other problems which will bog down developers. For instance, disputes about the ownership of sites that were appropriated by the former communist regime will slow down virtually every developer on the eastern side of the city. Although a recent court case found that the claims of a previous owner should not be allowed to hold up development, nobody expects the arguments to be resolved swiftly.

So it is unclear when the first new building will be erected on the



Since the Berlin wall came down, demand for a share of the city's inadequate stock of office space has vastly outstripped supply

eastern side of the city. The favourite is the 120,000 sq m complex in Friedrichstrasse, to be built by a consortium including the US property company Tishman Speyer Properties, Bouygues, the French construction company, and the French Galleries Lafayette department store. Work will probably start at the end of this year, although the consortium is facing the inevitable legal challenge on its ownership of part of the land.

Even when questions of ownership have been clarified, developers can still expect to be held up by the planning process. No scheme on the eastern side of the city has yet received planning permission, according to Mr Stuart Reid of Weatherall Green & Smith, the chartered surveyors.

It is hardly surprising that dealing with the planning authorities is a drawn out process. The city is determined to do justice to the his-

torical and symbolic importance of the land that has been cleared by the destruction of the wall.

Potsdamer Platz, the huge area of wasteland near the Brandenburg Gate, which was once packed with gilded hotels, cafes and stores, and where Adolf Hitler committed suicide in his bunker, is the most controversial site of all.

First, the European Commission is investigating whether Daimler Benz and Sony, which bought much of the site relatively cheaply, received illegal subsidies from the city authorities. Second, the design of the square is the subject of heated debate. Daimler Benz claims that the planners' decision to restrict the height of buildings to 35m will produce monolithic facades, while Sony has called the planners' model unimaginative.

Another planning debate is likely to be opened up in the next few weeks when Berlin unveils its master plan for the eastern side of the city. This will go some way to moulding the future shape of the city.

Agents believe that prime areas in the western side (such as Kurfür-

stendamm) and the eastern side (such as Unter den Linden, the majestic avenue stretching out from the Brandenburg Gate) will ultimately resemble the west end of London and the City of London respectively.

The problems of determining future rents lie in assessing the impor-

tantness of the areas that fall outside the core city areas. "It is really a guessing game," says Mr Harry Gross of Zedlerhof Deutschland, real estate consultants. He believes that a significant oversupply of office space may develop over the next five to six years outside the core areas of the city.

The western side of the city will, on average, command higher values than the eastern side, thanks to the higher quality of its infrastructure, shops and residential areas. The task of bringing the east of the city up to the same standards as the west is formidable.

"There is just too much to do there," says Mr Gross. "In some parts it looks like the Russian tanks have just moved out," he adds. The future pattern of rents in the city may also be affected by developments in the hinterland of Berlin. One such project which has already won planning approval is a DM 1.5m business park at Beetzby by the UK's Carroll Group.

So how well will the increase in demand match the increase in supply? In the face of so many difficult questions, it is no surprise that analysts disagree.

According to Mr Guy Duckworth of Healey & Baker, chartered surveyors, prime rents of DM 90 per sq m, may fall to DM 70-DM 75 in three years, as new buildings come on stream. "If you bought in the last year, you have a good chance of getting your fingers burned," he says.

Mr Stuart Reid of Weatherall Green & Smith, however, thinks demand will rise to match supply. In any case, the fundamental strengths of Berlin and its place in history will sustain continued interest from property companies. "Every long term investor will want real estate here," he says.

CAPITAL GROWTH (%)				
	Retail	Office	Industrial	All Properties
Year to Dec 91	-3.8	-14.9	-2.1	-7.9
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Source: Investment Property Database

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INTERVIEW WITH ARTS PREVIEW

The Royal Philharmonic Orchestra is celebrating its 150th anniversary with a series of events around the world. The first of these is a concert at the Royal Albert Hall on March 13th. The concert will feature a programme of music by composers who were born in the 19th century. The programme includes works by Mendelssohn, Schumann, and Brahms. The concert will be conducted by Sir Charles Mackerras. The Royal Philharmonic Orchestra is one of the most distinguished orchestras in the world. It has a long and illustrious history. The orchestra was founded in 1842. It has since become one of the most successful and most respected orchestras in the world. The Royal Philharmonic Orchestra is a testament to the power of music and the dedication of its musicians.

ARTS

National Gallery takes a bold line

If you pass near Trafalgar Square any time between now and March 29, this is your chance to see the "Madonna and Child with the Pink" by Raphael. This lovely masterpiece was painted when Raphael was in his mid-twenties. It was rediscovered only last year, hanging at Alnwick Castle, home of the dukes of Northumberland.

The "Madonna with the Pink" was bought in Rome by Algernon the 4th Duke in 1853. The duke savoured the pleasure of owning a superb work by Raphael, who enjoyed the status of a minor deity in the eyes of 19th-century art lovers. But within a few years scholars had started to question whether it really was by Raphael. Then in 1897, the painting's fate appeared sealed when Bernard Berenson pronounced it a copy by Giulio Romano.

It was too much to bear, the painting was banished to a corridor. Here it was spotted last spring by the sharp eye of Nicholas Penny, the Clive Curator of Renaissance painting at the National Gallery. After a technical examination in London, the "Madonna and Child with the Pink" was found to be the celebrated lost original. Now cleaned and restored, this lovely picture can be compared with the Gallery's own two paintings of the Madonna and Child by the young Raphael.

Perhaps it has been a year or two, or longer still since you last visited the National Gallery. Perhaps you have done the Sainsbury Wing and not realised that the "old" Gallery is undergoing profound changes. The latest stage is a new display of the early 15th-century collection recently opened in three handily renumbered rooms in the east wing. (The galleries were paid for by Hazlett, Gooden & Fox, with matching funds from the Wolfson Foundation.)

Roughly speaking, the first two rooms exhibit what used to be called the "French School", artists such as Delacroix, Ingres, Corot, Courbet, Fantin-Latour and Moreau. The walls are now a warm red-pink fabric, almost the shade of the executioner's lights in Delacroix's "Execution of Lady Jane Grey". For good or ill, this huge history



'Richard Gallo and his dog Dick' by Gustave Caillebotte, on loan from the Josefowitz Collection

painting dominates the room. Rather comically, on the adjacent wall there is Pissarro's 'Bathing of St John the Baptist'.

The third room is the first devoted to Impressionism. The others, which reopened last year, have incorporated the riches of the Berggruen Collection. False ceilings and hessian wall-covering have gone, the carpets have been taken off the wooden floors. There is now air-conditioning in these rooms - although by no means everywhere else. Impressionists and Post-Impressionists hang against a grey fabric which may eye teeth to register as denim blue.

A chronological walk now takes you from young Ingres in Rome in 1811, painting the portrait of Napoleon's Chief of Police to the spectacular Picasso portraits from the Berggruen Collection. The Sainsbury Wing has taken pressure off space so that many paintings will be coming up from the reserve collection where they have been visible, although relatively few visitors penetrate so far.

There is one striking oddity about the new hang. Why are the Goyas interspersed with Ingres? It is hardly an illuminating point that the two artists are so different. Compare and contrast,

as they say, Goya's 'Doña Isabel de Porcelán', a romantic portrait of an animated and sensual young woman, with 'Madame Mollere', close by. Ingres presented his wealthy sister less as a flesh and blood woman than as a kind of salon Sphinx or a piece of gorgeously upholstered Second Empire furniture.

The Spanish interloper's presence in this otherwise resolutely French room is because the National Gallery is now taking a bolder, freer line with its hanging. Neil McGregor, the National Gallery's Director, feels transplanting Goya is understandable because of the intense interest artists in early 19th-century France showed in many foreign artists - Italian, of course, but also English and Spanish. Delacroix, for example, visited Spain and noted the Goyas he saw in his diary.

'There is a huge disjunction between art history as taught and as it is hung', McGregor points out. He speaks of the 'unfamiliar notion' of national schools which dominated museum display from the 19th century; the Gallery's new plan will 'undo the nationalistic thrust'. In this respect, as in so many others, London and Paris grow ever further apart. McGregor rejoices in the fact when 'le grand Louvre' is rehung, it

will be along rigidly nationalistic lines.

At Trafalgar Square, the very word 'Schools' has been banished from the labelling. The curators believe that to the unsophisticated public it conveys nothing at all - except occasional puzzlement as to precisely where these mysterious schools could have been located. The grand plan is that when the entire Gallery is completed - and that relies on sponsors coming forward - it will have a firm chronological backbone.

However, conservative readers need not feel unduly alarmed. A 'no frontiers' policy has so far been only timidly applied. One example is a small room where Titorelli, Elsheimer and El Greco hang together. Another is an international room grouping 17th-century full-length portraits including famous paintings by Velasquez, Van Dyck and Rembrandt. The 'new' National Gallery which is slowly emerging may well have its oddities. Yet we can be confident that it will also be better labelled, better for the pictures, and a setting which visually will be vastly more in keeping with a great national collection.

Patricia Morison

Eric Clapton

ALBERT HALL

Eric Clapton's annual residency at the Albert Hall long ago ceased to be a string of concerts, let alone rock concerts. Like Horowitz with his piano and Stern with his violin Clapton is the total guitar master, the genius of his generation. Even more than Horowitz and Stern he makes it look easy, as he bends his guitar to strike out cries of human anguish and pleasure. I doubt if he even practices: you feel that if he could force his fingers on to him notes the sounds would somehow come right.

No, the concerts are now just as opportunity to assess Eric's health, mental rather than musical. And the good news is that the man is just fine. Dressed darkly by Versace, his hair trimmed and his beard glistening grizzily in the spotlights, he could be a Mayfair art dealer, or perhaps a night club manager. He is as

cool and undemonstrative as ever, driving home the contrast between the man and the tingling, manic, sounds that come from his guitar.

He has been accepted as God by his fans since the 1960s and none of the disciples in the audience would want to forget the real trauma he suffered in the past year: the loss, through a tragic accident, of his young son. But Clapton has used the experience musically, not cashing in but apparently expiating his grief through songs like 'Tears in Heaven' and 'The Circus Left Town', performed seated and acoustically in line with his bass man Nathan East and guitar support Andy Fairweather-Lowe. The songs sounded maudlin rather than elegiac but it was a sensitive moment and earned Clapton a bouquet of red roses.

Around this subdued heart there was the anticipated

ritual. There is no way he can escape from 'Layla' however much he changes the intro, and the lovers in the audience (vastly outnumbered by parents giving their children a sight of stardom) would have expired if he had not played 'Wonderful Tonight'. It is done so tastefully, with such craftsmanship, that the banality almost becomes a human truth.

There was Cream for encores - 'Crossroads' and 'Sunshine of Your Love'. Clapton is using a slightly larger band this year and with Fairweather-Lowe offering a spiky sound against Clapton's gold-chipped playing the music was funkier, more rousing, than in the past. It might have nothing to do with contemporary art but it is a marvellous expression of communal worship.

Antony Thornecroft

Birthday

THE PLACE

It is difficult to understand just what the Chalmerses (Lea Anderson's all-girl troupe) and the Featherstonehaughs (their male companions) seek to do as dance and theatre. Maybe the clue lies in a belief that the jokes of the ensembles are sufficient guarantee of style, and that supposedly humorous playing with silver balloons. The creative process amounts to scenes of laboured dramatics interspersed with dance of minimal interest and curiously repetitive form. 'If three people do it, it must be choreography' seems Miss Anderson's motto, and we see again those massed stamping and wheeling, those fraught trundlings, that I associate with her earlier work. The dancers potter about with a deadpan air, and fulfil tiny tasks, whose

most vivacious moment comes when three couples wrestle in their dressing-gowns. Nowhere did I detect choreography as a valid means of exploring situation or character, nor a concern for dance as an art self-sufficient and powerful. Miss Anderson's sense of movement and her theatrical vocabulary provide an evening of ineffectually heavy-handed, with gesture as an emphatic decoration to dull steps. An accompanying score by Steve Blake was played by a jazz trio - The Victims of Death - and sounded muddy and rebarbative. It reflected exactly the quality of the evening. *Birthday* is the fruit of a Barclays New Stages Award.

Clement Crisp

Self Portrait

ORANGE TREE THEATRE, RICHMOND

Gwen John was the sister of Augustus, perhaps the best known British painter of his time around the First World War; she was attracted to women, but was also a mistress and inspiration of the sculptor, Rodin. Born in Wales and disliking London, she spent most of her adult life in France. She became a Catholic in 1912, was remarkably attached to cats, some of which feature in her paintings and drawings. She died in 1939, a strange and haunting woman.

Her brother remarked presciently that her work would be remembered long after his own fame had declined. Augustus was right. It is Gwen John's painting, not his, that is prominent in the major galleries today, though it took an American patron, John Quinn, to persuade her that her work was worth buying.

Even oversimplified like that, this is a big and complex story, perhaps too much so to be put successfully on stage. But it certainly has its attractions, especially to women. The main question is whether it can be adapted in a way comprehensible to people unfamiliar with the background. Sheila Yeger has had a shot at it, encouraged by the director Annie Castledine.

The first performance was in 1987 at Theatre Croyd, which commissioned it. The production at the excellent Orange Tree Theatre in Richmond is a new production, directed by Ms Castledine. Undoubtedly it has its charms. The conventional criticism of Gwen John's work when she was alive was that the scale was too small. Here a score of or so of her canvases are shown from the ceiling; others appear periodically on slides. There can be few questions now about the quality: it is outstanding.

Rather than simply try to tell the Gwen John story, however, Ms Yeger has sought to draw a moral. The setting is a contemporary exhibition of her work. The gallery is run, and the private view attended, by some pretty stock characters: all-purpose arts journalist; neurotic female trying to write a novel; and a TV arts producer. Their quarrels alternate with Gwen John's drama, her scenes with Rodin and so on, enacted on the gallery floor. The moral is that



Barbara Marten as Gwen John

unhappy women today can draw encouragement from her example.

That seems to be pushing it a bit. Gwen John was an extraordinary character by any standards; the contemporary characters in Ms Yeger's play are made out of cardboard. There is no parallel between past and present. The complexity of the plot is also made hard to follow by multi-part playing. Richard Howard plays the TV producer, Edwin John - Gwen's father; Augustus John; and Rodin. He is at his best as Rodin.

Barbara Marten plays only Gwen John and at times does it remarkably well, never more so than when she is modelling for Rodin. This is a splendid part, slightly bogged down in more mundane material. The gallery where the action takes place is designed with some flair by Steven Richardson. But in the end it is an intriguing rather than a compelling evening.

Malcolm Rutherford

The Creation

ROYAL FESTIVAL HALL

The heading above is not accidental. Although the Academy of St Martin-in-the-Fields Chorus and Orchestra have recently returned from giving performances of Haydn's oratorio in Germany, they performed it there in English, which may have surprised audiences accustomed to hearing the piece as *Die Schöpfung*.

There are no great claims for authenticity to be made on this matter. A text in English was the spur for the oratorio's composition, but it was the German version, adapted and translated by Baron Gottfried van Swieten, that Haydn set to music. Performances in English (a re-translation back from van Swieten's German) are an inessential by-product of the work's history.

Unless the singers use the language given new insights. At Tuesday's performance we had the tenor Anthony Rolfe Johnson, an artist one is always glad to see on stage, but not often as welcome as he was here. For not only did he make the English text come alive, he was the only participant who really wanted to put across the character of Haydn's score. Every phrase added something, down to the little aside 'He made the stars also', sung with a twinkle in the eye that was delicious humour and wonderment, all in one.

The other two soloists were Amanda Roccofort and Michael George, a mostly appealing duo in this music, especially Miss Roccofort, whose youthfully radiant voice makes her one of the brightest hopes among British singers of the younger generation. But they did not take the opportunity to impart any new or deeper meaning through the words.

Unfortunately it was not that kind of evening. Neville Martinson has long ago settled what the classical style generally means to him and draws from his ASMF Chorus and Orchestra performances of high technical quality according to those precepts. Put in front of him a score which goes beyond the basic classical gestures, as *The Creation* does with its musical pictures, its humour, its reaching-out towards real profundity, and almost everything that matters about the work passes him by. The warning signs came early on. When the choir intoned those magical words 'And there was light', the effect was neat, clipped - and absolutely trite. Haydn's unique masterpiece was about to be despatched, with verve and marvellous accuracy and unfailing tonal beauty. But despatched it was all the same.

Richard Fairman

Chamber ensembles

ST JOHN'S, SMITH SQUARE/PURCELL ROOM

Such is the demand for major artists that musical events are often planned a year or two in advance. It has taken that long for the economic slowdown to catch up with musical life in London, but the period since Christmas has been ominously quiet and there seems little doubt that recession has now arrived.

In the circumstances one is even more grateful than usual for groups such as the Nash Ensemble and the younger Ondine, who rely upon a certain degree of adventure to keep up their momentum. At St John's, Smith Square the Nash presented two Russian programmes during the past week. According to a favourite recipe each was leavened with vocal items as its centre, but the real purpose was to provide a showcase for a pair of new Russian works.

The first of these was a Nash Ensemble commission, *Dedicate for flute, clarinet and string quartet* by Edison Denisov. This was receiving its first performance. A single note is intoned and then the other instruments cluster around, pressing first above in pitch and then below, until gradually the scope is widened. A clear academic idea is at work here, but the music's

most beguiling aspect is the way it combines string and wind sonorities, often in the same register, to produce some strange and beautiful sounds. At under 20 minutes, not a major premiere, but a pleasing one.

Wherever Denisov is heard, the music of Elena Firsova is not usually far behind. Unlike her compatriot, Firsova has chosen to remain in Russia and yet her style admits even more of the cosmopolitan, often French influences than does his.

At the second Nash Ensemble recital on Wednesday that was certainly the case with her *Odyssey* Op.44, for mixed wind and string sextet with percussion. A delicately subtle appreciation of sound was always there, but the fore, but there is a greater, more personal expressive content with Firsova and the music moved quickly through different phases.

In this respect it was a journey, as its title implies, culminating in a visionary final section, where the music disappeared up and away into a mysterious cloud of string harmonies, harp and bells. Like the strange traveller who commissioned the work,

claiming it would be taken on a unique voyage by a lone rover from Russia to the US, and then went off never to be seen again.

By crossing the river smartly from St John's I was able to follow the Firsova work (a first UK performance) with the second half of Ondine's French programme at the Purcell Room. This included a rare performance of Fauré's song-cycle *Le Bonheur Chanson* in the arrangement which the composer made for string quartet and piano, only to regret the idea fairly soon afterwards. In fact, it worked well in this venue, the voice fairly easily audible, the strings (including the optional double bass) adding an attractive depth of resonance.

The soloist was the soprano Patricia Rozario, who has a nice mix of purity and heartwarming grace in her voice. As long as a stream of relaxed tone was called for, her singing was indeed wholly lovely, but there was not enough bite to the sound or a sufficient grip on the words to dig much deeper. An attractive programme nonetheless, decently well played, worth seeking out.

Richard Fairman

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

The Vienna Philharmonic Orchestra is celebrating its 100th anniversary with a series of concerts around the world during the next six weeks. A self-governing body made up almost exclusively of Viennese-born and trained musicians, it has long enjoyed a reputation as one of the world's great orchestras. Its first conductor was Otto Nicolai, and others closely associated with it over the years have included Hans Richter, Gustav Mahler, Wilhelm Furtwängler, Bruno Walter and Herbert von Karajan. Instead of having a music director, the orchestra regularly invites the world's leading conductors to direct it in a concert series, which it organises outside its work for the Vienna State Opera. The anniversary itself falls at the end of March, and will be marked in Vienna's Musikvereinsaal by a concert conducted by Claudio Abbado (March 28 and 29). Before that, the orchestra undertakes a world tour. The opening concerts at the Théâtre des

Champs-Élysées in Paris (Feb 23 and 24) will be conducted by Claudio Abbado. The orchestra then flies to New York for two concerts at Carnegie Hall conducted by Lorin Maazel (Feb 27 and 28) and one concert in Washington (March 1). Japan will be the final destination of the tour. Carlos Kleiber will conduct in Osaka (March 5 and 6), Nagoya (March 7) and Tokyo (March 8, 10, 12, 13). Vienna stages its annual dance festival (Tanz '92) over the next three weeks, with most events taking place at Ronacher (Tel 513 8555). Highlights include a Roland Petit production entitled *Ma Pervova* with the Ballet National de Marseille (Feb 24, 25, 26), Mats Ek's Cullberg Ballet production of *Swan Lake* (March 3, 4, 5), the National Ballet of Zaire (March 6, 7, 8, 9) and five modern dance groups from New York. The festival opens next Tuesday with the Dutch Theatre's production of Macbeth. The Doug Elkins Dance Company gives the final two performances (March 28 and 29).

EXHIBITIONS GUIDE

BALTIMORE Walters Art Gallery The Art of Sir Lawrence Alma-Tadema (1836-1912): 48 works spanning the career of the Dutch painter who specialised in genre scenes set in Greece, Rome and Ancient Egypt, and who settled in England in 1870. Ends April 5. Closed Tues (800 N Charles St, 410-547 9000) BARCELONA Museu Picasso: Picasso: Rose Period 1905-1906. An exhibition

of 18 oils and nearly 120 drawings and gouaches, covering that most cherished chapter in Picasso's development, his portrayal of harlequins, jesters, acrobats and other circus entertainers. The most important loan is *Acrobats à la Boule* from Moscow's Pushkin Museum. Ends April 18. Closed Mon Fundació Joan Miró Art Works: a selection of paintings from the Peter Stuyvesant Foundation, covering a wide range of artistic movements in the painter's art, with work by Max Bill, Dittels, Dorazio, Blaiz, Calvo, A R Penk and Warhol. Ends March 22. Also Paco Vacas: the latest in a series of exhibitions entitled *The Vigour of the Ephemeral*, exploring the process of evolution in the act of artistic creation. Ends March 1. Closed Mon Fundació la Caixa Modest Urgell (1839-1919): 70 drawings and paintings by the pre-Symbolist artist whose favourite subject was the rural landscape of his native Catalonia. Ends April 5. Closed Mon DUSSELDORF Kunstmuseum: Venice's Fame in the North: a major show of 155 outstanding Venetian 18th century paintings and drawings by Canaletto, Tiepolo, Piranesi and others, on loan from an international range of museums. Ends April 28. Closed Mon FRANKFURT Städt. Max Klinger (1857-1920): the most comprehensive collection yet assembled of sculptures, paintings and drawings by the Leipzig artist. Ends June 7. Daily Deutsches Architekturmuseum: Antonio Sant'Elia: 400 drawings

by the revolutionary Italian architect who devised the Citta Nuova project of a utopian metropolis shortly before his premature death in 1916. Ends May 17. Closed Mon LA ASADUN Murterian Art Gallery Scottish Drawings and Watercolours: McTaggart, Watson, Mackintosh, Redpath and Eardley are among the artists represented in this exhibition of 50 works covering the period 1870-1970. Ends April 18. Closed Sun LAUSANNE Fondation de l'Hernandez Fifty Years of Vaudois Art: 200 paintings, drawings and sculptures from the period 1890-1940, by artists including Boccia, Chinet and Valloire. Ends May 10. Closed Mon Musée d'art contemporain Robert Mapplethorpe: 170 black and white photographs, ranging from portraits to still lifes, nudes and erotic scenes, by the New York artist who died of AIDS in 1989. Ends March 15. Daily Musée des Beaux-Arts: Louis Ducros (1748-1810): a selection of the 450 works in the museum's Ducros collection, illustrating the influence on the Vaudois artist of his Italian travels. Ends March 22. Closed Mon LOCARNO Casa Rucce Alberto Burri (1915-1967): retrospective of the Umbrian artist known for his thematic cycles, expressive colours and layered collage effects. Ends March 1 LONDON Institute of Contemporary Arts Ian Hamilton Finlay: Instruments of Revolution. The Scottish artist uses landscape gardening,

fragments of classical architecture, concrete poetry and epigrams from the French Revolution to launch a witty assault on the follies of modern times. Ends May 10. Daily Tate Gallery Turner: watercolours and drawings 1830-1840: A survey of Turner's development as a draughtsman during a decade when he was at the peak of his maturity, including dramatic colour sketches of Venice and an engraved series of picturesque views in England and Wales. Ends May 10. Daily National Gallery Raphael's Madonna with the Pink: first public display of a painting probably made in 1508. Long assumed to be lost, it was discovered recently at Alnwick Castle in the collection of the Duke of Northumberland. Ends March 29. Daily Victoria and Albert Museum Green images: graphic design in environmental protection campaigns. Ends May 25. Also 25 years of the Queensbury Hunt Design Group. Ends May 1. Also The Art of Death. Ends March 22. Daily Royal Academy of Arts Andrea Mantegna: major collection of work by the great early Renaissance painter. Ends April 5. Daily (Tickets can be booked in advance on 071-287 9579) NEW YORK Metropolitan Museum of Art Barabzon: paintings, drawings and pastels by six masters of the French 19th century school of naturalistic landscape. Ends May 3. Closed Mon Museum of Modern Art The William S Paley Collection: paintings, sculpture and drawings

from the late 19th century to the 1970s, including works by Cézanne, Gauguin, Degas, Picasso and Matisse. Ends April 7. Closed Wed PARIS Grand Palais Toulouse-Lautrec: 100 works with the large numbers as a of visitors expected at this major exhibition opening on Feb 22, a system of advance booking has been organised. Tickets can be booked by phone on 4804 3886 Musée des Antiquités nationales The Stuart Court at Saint Germain on Laye at the time of Louis XIV: 35 paintings by Gennari, Largillière, Mignard, De Troy, Belle and others dating from the French exile of James II and the Old Pretender. Ends April 27. Closed Tues (Château de St Germain en Laye, more information on 3451 5365) Fondation Mona Bismarck Masters of the Goodwood Collection: mainly 18th century paintings, furniture, porcelain and objects of art collected by the Duke of Richmond and D'Aubigny. Ends March 22. Closed Sun (34 ave de New York) Musée des arts décoratifs René Lalique: goldsmith and artist in glass, who works in the art nouveau style. Ends April 5. Closed Tues (107 rue de Rivoli) Musée des arts décoratifs (Palais du Louvre) Dubuffet. Ends March 23. Closed Mon and Tues (pavillon de Marsan, 107 rue de Rivoli) Arcural Zao Wou-Ki: abstract paintings 1978-1991. Ends March 28 (8 ave Matignon) Musée des Arts de la Mode Elegance and Fashion in 18th century France: 80 exhibits from French Regency to the Revolution.

Ends March 31. Closed Mon and Tues (107 rue de Rivoli) Musée d'Art moderne Alberto Giacometti. Ends March 15. Closed Mon (11 ave President Wilson) WASHINGTON National Portrait Gallery The Levy Franks Family Colonial Portraits: seven portraits dating from 1725-1735, among the few surviving paintings of this type from the colonial era, plus correspondence and family silver. Ends May 31. Also Lincoln and His Contemporaries: Photographs by Mathew Brady. More than 60 prints from the original glass plate negatives. Ends July 12. Daily Corcoran Gallery of Art Songs of My People: 150 black and white photos documenting African-American culture and family life. Ends May 3. Also Photographs by Sebastiao Salgado focusing on oppression and poverty around the world. Ends March 22. Closed Mon (500 17th St, N.W.) National Gallery of Art Gerard David's St Anne Altarpiece. Ends May 10. Ends March 1. Daily Textile Museum Language of Stitches: folk embroideries of India and Pakistan. Ends July 27. Daily Hirshhorn Museum Martin Puryear: 35 works by the Washington-born sculptor. Ends May 10. Daily ZÜRICH Graphische Sammlung der ETH Joseph Beuys: 50 pencil drawings from the Grönten Collection, distinguished by their gentle appearance, precision and underlying energy. Ends April 10. Closed Sat and Sun (Ramistrasse 101, Tram 6, 9, 10)

FINANCIAL TIMES

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Friday February 14 1992

Piling jobs
on the pyre

YESTERDAY'S sharp rise in UK unemployment should not have come as a surprise either to the government or to City economists. Changes in unemployment always lag the economic cycle, as the chancellor was wont to observe last year while snuffing for shoots of economic recovery. But these shoots, if they ever really existed, have browned and died over the last few months, as the renewed acceleration in unemployment belatedly confirms. The result is that it is the Labour party, not the economy or the government, that now has a spring in its step.

Talking up the recovery was always going to be a risky strategy for the government. Last autumn's pick-up in confidence was neither reflected in higher spending nor rising output. The patience of businesses, their bank managers, and perhaps voters too, cannot last indefinitely.

Little wonder that confidence has been dived, to be followed by a new wave of redundancies. Unemployment has now risen by a half short of a million since the recession began, similar in sum to the last recession but at a faster pace in its early stages.

Why was the rise in unemployment unusually rapid early on? Hiring and firing is certainly easier in deregulated post-Thatcherite Britain, especially in the non-unionised service sector. But unemployment also rose more quickly in manufacturing. Perhaps exporters have taken on board the need to remain cost competitive within the European exchange rate mechanism. Manufacturing unit labour costs may still be growing faster than in other European countries, but they are growing at half their rate of June last year.

Job-shedding

Sadly, this adjustment to the ERM has so far occurred predominantly through job-shedding rather than lower pay inflation. Wage inflation remains stuck above 7 per cent, higher than in pre-recession Germany. Manufacturing (though not services) pay settlements do appear to have fallen further, though not far enough. Manufacturers, needing to reduce unit costs and apparently unable to reduce pay

awards, have resorted to the only other means available: cutting jobs. Output per head has been on a rising trend since March of last year, a full quarter earlier than at the same stage of the cycle in 1980-81. It has risen, despite falling output, because employment has fallen faster. Nowhere is this Meanderthal approach to reducing pay costs more stark than at high paying, low productivity, loss-making, job-shedding, Ford UK.

Squeezed margins

Yet despite the pain, the adjustment to the ERM is not yet half complete. UK wage inflation remains twice as high as it must be if what remains of British industry is to hold its ground in Europe. Producer price inflation has fallen, but only at the expense of squeezed profit margins.

Only when wage inflation has fallen below 4 per cent will full adjustment be in sight. Tragically for the long-run health of the economy, as well as the short-run health of many of its citizens, unemployment is the only mechanism that anyone is willing to use to get there. More rational solutions involving more co-ordination, synchronisation and discussion about sustainable rates of wage inflation have simply, and shamefully, been ignored.

At least the current, southern-biased recession means that manufacturers of traded goods, and their employees, are not bearing the full adjustment cost. The wider and deeper the recession, the swifter the adjustment to European rates of inflation and the better the prospects for sustained recovery.

Yet this prolonged, and maybe even deepening, recession will damage the government's confidence in its election prospects. Recovery will not begin until after, southern consumers start feeling confident about borrowing again, something that Mr Lamont will no longer be willing to count on. That the Department of Employment felt the need, yesterday, to issue a new booklet entitled *Jobhunting - A Guide for Managers, Executives and Professionals* suggests the recovery may still be some way off.

Long road
to an Emu

MAASTRICHT represented the end of the beginning in the European Community's progress towards a single currency and monetary union. The heads of government of the European Community there agreed on an apparently final deadline of 1999. But, as perusal of yesterday's speech by the governor of the Bank of England, Mr Robin Leigh-Pemberton, makes clear, much that will determine Emu's workings and much that will prove politically challenging remain obscure.

Emu raises many questions, some technical, but the most important are political. What will the governor stress, the Emu now agreed has become feasible only because of the prevailing consensus on free markets and price stability. Emu will come about only if that consensus is solid upon. The governor believes it will be. In view of the loss of credibility that would now follow failure, one must hope he is right that "assuming no really major disruptions, the relevant question is not whether Stage 3 will start in this century, but how many countries it will involve, and which they will be".

Yet even if Emu will happen, it remains unclear how it will work. Will there be monetary targets and, if so, how will they be determined? Should there be reserve requirements? And where might the European central bank be located? (A lovely, liquid London, pleads the governor).

Fundamental questions

These matters, important though they are, pale next to the fundamental political questions raised by Emu. Above all, the workability of Emu depends on acceptance of the German approach to economic policy. This does not mean that monetary policy becomes a technical matter, like clearing the drains. It means that political decisions can be legitimately taken by a non-elected body.

The Bundesbank does not pursue a precise objective labelled "price stability". On the contrary, the D-Mark has lost more than two-thirds of its value since 1948. What the Bundesbank tries to do, instead, is to hold down the

rate of change of prices. This policy involves large doses of judgment, not merely about what is a reasonable rate of change, but, for example, how much disinflation may be appropriate to achieve how rapid a reduction in inflation.

German consensus

What permits the Bundesbank to make such judgments is the German consensus on what policies should be like, not merely monetary policies, but fiscal and exchange rate policies as well. The governor is right to stress that consensus, not any treaty, is what will make Emu workable. If the German consensus were shared by all main participants, they would not force inflationary exchange rate policies upon the ECB; nor would they pursue irresponsible fiscal policies. But there can be no guarantee that the German consensus - some might say the erstwhile German consensus - will operate throughout the EC, a worry that has now seized a German policy already shaken by German economic and monetary union. If the consensus were to disappear, so would Emu.

Emu will also have large implications for fiscal policy. It is almost inconceivable, for example, that greater efforts would not be made to prevent a country from adopting a fiscal policy as anti-communautaire as the one the Germans are pursuing today. Contrary to the governor's view, fiscal transfers will also increase - not merely because the poor countries want them. It is not that transfers are needed to achieve convergence and integration (though they would be if the EC were to implement the more nonsensical parts of its proposed social charter). It is rather that large transfers will be needed to deal with regionally differentiated shocks in the absence of exchange rate flexibility.

At Maastricht the EC agreed on a long and difficult journey. But this is not just an economic journey. Emu demands political commitment and requires political consensus. Greater political integration will be the outcome of a successful Emu; but a deep consensus is the principal precondition for its success.

Akio Morita, chairman
of Sony, shares his views
with Charles Leadbeater
Japan's
Talkman

Sony's Akio Morita: 'Japan must change'

Mr Akio Morita, the chairman of Sony, stood on the trading floor of a Wall Street stockbroker company, filled with bright young men watching computer screens displaying flickering share prices. He turned to one of them and posed his question about the nature of American capitalism: "How far ahead do you look when you make decisions?"

The young man shrugged: "Ten minutes."

The revelation shook the questioner: "It was a big shock for me because usually we look 10 years ahead."

What the stockbroker's remark revealed - however facetiously - was the extent of the clash between the cultures and values of Japanese and American capitalism. It is a conflict that increasingly preoccupies Mr Morita, Sony's co-founder.

He has good reason to be concerned that relations between Japan and America are becoming more strained and distant. Sony's business depends upon a cultural bridge between the two countries.

The consumer electronic hardware for which Sony is famous - stereo systems, tape recorders, video-cassette players, televisions - largely entertain people by playing American films, programmes and music made in the US entertainment software, in the industry jargon.

Sony's financial power is founded upon the success of its manufacturing base in Japan. This has funded its recent acquisitions in the US entertainment software business, most notably the \$6.5bn it paid for Columbia Pictures in 1989 and the \$2bn acquisition of CBS records the year before. By buying these businesses, Sony is seeking control over both software and hardware.

As the company stands on legs spread between Japan and the US, it is not surprising that Mr Morita believes it imperative that trade conflict should not pull them apart.

The career of the 70-year-old Mr Morita was in part devoted to increasing exports of consumer electronics, the very products that have come to form a large part of the trade surplus which trading partners complain so loudly about. Now in the twilight of his career, he sees his role as soothing the tensions generated by the surplus.

Mr Morita founded the Tokyo Telecommunications Engineering Corporation with his partner, Mr Masaru Iwaka, in 1946, two years after graduating from Osaka Imperial University's physics department. The company's name was changed to Sony in 1958.

He is widely admired by fellow engineers and senior executives in the west and Japan for his combination of technological prowess and business acumen. He has turned the company into a multinational group with 1990 sales of ¥2,880bn (\$24bn) and pre-tax profits of ¥376bn. His ingenuity in inventing the Walkman portable personal cassette player has made him a more public figure than almost any other Japanese industrialist.

Individual. In the west he is widely acknowledged as the epitome of Japanese business success. Inside Japan, however, he is more often seen as a maverick, a self-appointed apostle of radical reform in debates about Japan's future economic and political role in the world, a subject most executives discreetly steer clear of.

He entered the fray last month with a controversial article in the Bungei Shunju, the monthly magazine which called on Japan to "re-invent itself to blend with the prevailing attitudes and practices of international business", or face mounting attacks from the US and Europe for being closed to foreign competition.

Mr Morita believes that government agreements to manage trade frictions do not attack the heart of the issue. What will resolve tension in the long run is a deeper reconciliation of the values and customs of Japan, Europe and the US, particularly in their attitudes towards work.

Mr Morita's idea is what he calls a long-term harmonisation of social structures and customs to establish a fair basis for global competition. He explained: "Japan must change. We are doing business all over the world, society is becoming borderless. The concept of competition must be

considered in that light. The social costs of Japanese companies might be less than those of Japanese business success. It may be that difference which makes it difficult for them to compete. So in the long run we have to harmonise social conditions."

Over time, Mr Morita says, Japan should develop some of the characteristics of the European and US economies: instead of wealth accumulating in the hands of companies, more of it should pass into the hands of workers and consumers in the form of longer holidays, better pay, a shorter working life, a better environment and quality of life, particularly in the case of the elderly.

Mr Morita believes Europe and the US have to change a lot, too. His implication is that they are still too slow to learn from what has made Japanese companies successful. Western companies pay top management far too much and those executives often have the wrong attitudes. "Top management must regard employees as human beings, not tools," he says.

Indeed, he suggests that many of the difficulties of western companies stem from the shortcomings of senior executives. Although he found his experience on the Wall Street trading floor shocking, he does not accept that short-termism is simply the fault of financiers. Companies are also

to blame, he says. While Mr Morita believes Japan should rethink aspects of its work culture, he does not believe Sony's business strategy is in need of a similarly far-reaching reassessment, despite the sense that growth is slowing in the consumer electronics industry.

Sony's pre-tax profits fell by 25.7 per cent in the six months to last September and it warned that business conditions in the second half would be even more severe. Along with its competitors, Sony is pumping huge sums into new products, such as high-definition television, which are still a long way from earning adequate returns.

Mr Morita faces down this gloom with a bullish account of the outlook. "Consumer electronics will continue to grow because we have many, many new applications of electronic technology for consumers, not just for entertainment but for household uses and in communications." He is confident on several fronts.

The technology inside consumer products will become increasingly sophisticated to make them easier to use, he says. Simple devices like video recorders and televisions already contain small computers which control them. These computers will become increasingly powerful, making the products they run ever more flexible and intelligent.

Computers as such account for very little of Sony's sales. But it has set itself the goal of making 10 per cent of sales from computers in the late 1990s, partly through forging alliances with groups such as Apple Computer, the US personal computer maker.

The integration of computers and consumer electronics will be matched by the growing integration of software and hardware. Mr Morita identifies three other factors which should fuel the industry's growth: the extension, mobility and interconnection of products.

Electronics will spread, to transform products which as yet are only just touched: notebooks and diaries will be replaced by small computers. Ordinary kitchen appliances will be controlled by them.

Products will also become increasingly mobile; they will be linked to people rather than places. Mr Morita thinks the personal telephone will be an important product for the future.

This profusion of more mobile products will only be possible if they are connected to one another by telecommunications and satellite links. The growth of consumer products will rest upon these infrastructures being extended internationally.

Mr Morita has been like a powerful micro-processor, pumping away inside his company, turning ideas into technology, technology into products and products into money. But it is now time, for a younger generation of management to "take over". The response is clipped: "There will be no changes in our administration this year."

Having called the Japanese to consider working fewer hours, some might suggest he should take a lead by retiring. At that kind of remark, the glint in Mr Morita's eyes dims and the determined gaze descends.

Waiting in
the wingsCharles Leadbeater and Roland
Rudd on the Hanson succession

When Lord Hanson, chairman of the acquisitive conglomerate that bears his name, rises to address fund managers in London today, they will be keeping a close eye on his shirt cuffs to see what he has hidden up his sleeve.

Something is hiding there. At Hanson's annual meeting last month, the 70-year-old chairman told shareholders that successors had been identified to take over from him and the 60-year-old co-founder of the group, Lord White. But he declined to name them.

Their identity is unlikely to be revealed at today's first full presentation to British institutional shareholders since 1988. Yet the question will increasingly be asked: who are the mystery men?

The lords have tried to defend the issue since they announced last year that they would stay on until 1997.

The briefing today is the latest step. Lord Hanson will parade a clutch of his top managers, including Mr Iri Englehardt, president of Peabody Mining, Mr Donald Borst, chairman of SCM Chemicals from the US, Mr Ronald Fulford, chairman of Imperial Tobacco, and Mr David Snowden, managing director of the London Brick Company.

But they will not be presented as potential successors. The point is to show that there is strength in depth. As one adviser to Hanson put it: "James (Hanson) has been strong by criticism surrounding his management style. He is anxious to show the world today that there is a lot of talent in his company that will continue with or without him. So there is no need to name a successor."

It is unlikely to allay the concerns of some institutional shareholders, who are growing restive. They are particularly concerned about the role of Lord White, following the controversy over the use of company funds to make failed investments in biotechnology.

Lord Hanson's loyalty to his partner is unquestioned. The two have complementary skills: Hanson is the operator and administrator, while the deal maker. Having risen together, they will probably step down together. So the task is not just to find a couple of able executives but a partnership which provides that combination.

They could reach deep into the organisation to bring up a young entrepreneurial executive with the energy and flair they exhibited when they started out in business together in 1963. The problem is that because the two lords play such a central role in the company, people with entrepreneurial ambitions have tended to leave.

Former Hanson executives are flourishing in British industry, most notably Mr Greg Hinchings at the conglomerate Tomkins. One option would be to bring back someone like Mr Hinchings, possibly through a takeover. The drawback might be Lord Hanson's sense of loyalty to those around him, which might prevent him installing an outsider.

It is unlikely that Lord Hanson would appoint a pair of senior divisional operating executives to the top posts. While such managers are highly skilled at running individual parts of the business, they have no record of identifying and mastering the type of big acquisitions that fuelled Hanson's growth in the 1980s. The appointment of operating chiefs would signal to shareholders that Hanson was shifting strategy.

The main candidates are thus likely to be a group of long-serving Hanson senior executives who are responsible for broader aspects of the overall business.

Mr Derek Bootham, the 49-year-old finance director is a prime contender, the architect of Hanson's sophisticated tax and financial systems which have played a vital role in maintaining the group's financial performance despite recent poor trading results. A former colleague says of him: "He is very bright, has a grasp of the whole business, a formidable character."

Mr Tony Alexander, Hanson's 53-year-old chief operating officer, is also described by one Hanson financial adviser as "clinically ruthless and extremely able". Mr Alexander is the man who often goes into acquired companies to start rationalisation. A conglomerate analyst says: "There is something of the grim reaper about him."

His counterpart in the US, Mr David Clark - described by Lord White as a brilliant manager - is also a candidate. Yet Hanson still has the feel of an old-fashioned family business and there are two family options. Mr Christopher Collins, director of corporate development, is a former jockey, married to Lord Hanson's niece. He is a chartered accountant, reputed to be personally wealthy after selling his family's Goya perfume business. He played a central role in deciding that Hanson should buy its 2.8 per cent stake in ICL.

The other is Lord Hanson's 36-year-old son Mr Robert Hanson, who trained as a merchant banker. The row over Hanson's personalised management style in the past year must make it less likely that the top seat will be handed down to the family heir.

However, a former Hanson executive warns against seeing the lords to do anything about him. "They will be thinking how best to secure the shareholders," he says. "They could involve something really dramatic, like selling most of the businesses and giving the money back to shareholders."

Tale of two
sisters

The contrast between the management styles of BP and Royal Dutch Shell can rarely have been sharper than now.

Yesterday saw Royal Dutch Shell quietly reshuffle its top management team, with Sir Peter Holmes being appointed to take over from Lord Nymex as chairman of Nymex. If Impala continued to insist on taking delivery of metal, it said, Nymex would have to consider blacklisting the company.

Apparently the Nymex argument is that the exchange is merely in the business of supplying a price. But Gilbertson reckons it is very frustrating to have the price set by someone who will not take or deliver metal.

"If ever there's an argument for producer pricing, this is it," he maintains.

The problem is that unlike Shell, where Cornelius Herkströter is already being groomed to take over from Sir Peter, BP has no obvious successor to Horton. But while Royal Dutch Shell's conservative and bureaucratic management style has its attractions, it also has its disadvantages.

Sadly for Holmes, who hasn't much time to make his mark on what is one of the fatter of the old seven sisters, even the strongest punches can be smothered by red tape.

OBSERVER

shortfalls caused by labour unrest. A proportion of this was obtained by taking physical delivery on outstanding futures contracts.

Impala's chairman, Brian Gilbertson, now reports that the company has received a "satisfactory" letter from the chairman of Nymex. If Impala continued to insist on taking delivery of metal, it said, Nymex would have to consider blacklisting the company.

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times, he declared: "We cannot again create a god and a personality cult."

Invisible

Nelson Mandela went out of his way on his recent London visit to encourage foreign investment in a post-apartheid South Africa. But the message, as usual, does not seem to have reached his colleagues in the African National Congress.

Some 20 merchant bankers - the middlemen for future investment - have just held a seminar in Johannesburg sponsored by British Invisibles, the City's committee on invisible exports. Officials of the ANC's economics department were invited, and would have found it a useful gathering... if they'd bothered to show up.

Misbehaviour

Nice to see Francis Maude, the minister in charge of the citizen's charter, wearing his name-badge at a seminar organised by London Electricity to report on its customer charter. As he pointed out, the

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FTSURVEYS
EUROPE'S BUSINESS NEWSPAPER

Nervousness north of the border

Scotland's business community is worried about possible political upheaval, writes James Buxton

Scotland's share of the union

General government expenditure			
£ per head	1988-89	1989-90	1990-91
Scotland	2,748	2,957	3,196
England	2,119	2,338	2,588
Wales	2,487	2,680	2,964
Northern Ireland	3,540	3,714	3,842
Total	2,232	2,448	2,694

GDP			
£ million	1989	(%)	1990
Scotland	35,740	(8.3)	38,738
England	368,035	(85.4)	402,207
Wales	18,306	(4.2)	20,053
Northern Ireland	9,116	(2.1)	9,821
UK	439,724	(100)	477,747

Population			
million	1989	(%)	1990
Scotland	5.1	(8.9)	5.1
England	47.7	(83.3)	47.8
Wales	2.9	(5.0)	2.9
Northern Ireland	1.6	(2.8)	1.6
UK	57.2	(100)	57.4

Source: CBO, Treasury.



Services — such as health, education and housing — are the main revenue sources for the Scottish Government. A recent Mori poll gave support to this claim, showing that 49 per cent of respondents were willing to pay higher taxes compared with 46 per cent who opposed an increase.

Under the SNP's independence proposal, the gap would be filled by oil revenues. The SNP argues that Scotland is entitled to 90 per cent of the oil and gas reserves in the North Sea. It says that although the tax revenues from the North Sea this year are likely to be only £1.2bn, increased production arising from new oil fields and higher oil prices could raise revenues to about £5bn in the last half of the 1990s.

Opponents of independence say this strategy begs many questions. Much depends on where England and Scotland would agree to locate the line between their sectors of the North Sea.

If the line of the land border between the two countries, which runs in a northeasterly direction up to Berwick-upon-Tweed, was projected into the North Sea, a big part of the oil and gas fields would end up in

the English sector, and Scotland might have less than 70 per cent of the revenues.

Oil revenues seem, however, to be an uncertain basis for filling Scotland's revenue gap, and are volatile, varying greatly from year to year depending on the oil price, production levels and tax write-offs by the oil companies.

Mr Begg believes that even if Scotland obtained all North Sea oil, it would still have a substantial borrowing requirement because of the gap between tax revenues and expenditure. "It would be a financial disaster," he says, and higher taxes might be necessary.

Nevertheless, an independent Scotland would have a reasonably well-balanced economy, not only with considerable oil and gas production but a relatively large, export-oriented manufacturing base and a big financial services industry. It might have a gross domestic product of about \$55bn, putting it below Denmark and Norway in western Europe but above Greece, Portugal and Ireland.

For businessmen bewildered by the speed with which the

be much less integrated than the UK market.

That concern is shared by Mr Malcolm Murray, chief executive of Scottish Life, the life insurer. He says that even if there were no tax differential between an independent Scotland and England, there might be consumer resistance or even discrimination in England against buying life policies from a Scottish company. England is the biggest market for most of Scotland's life companies and banks.

"My personal preference is for the status quo, but that's not an option any more," he says.

For the companies that do support constitutional change, devolution is preferred to independence. One businessman running an engineering concern in Glasgow argues that Scottish business would receive a better hearing in a Scottish assembly than it does at Westminster, and that a Scottish assembly would be more likely to tackle the problems of the region's transport infrastructure.

Other supporters of devolution argue that higher taxes would be an acceptable price to pay for revenue to fund services as health and education. This is the view of Tom McGregor, an engineering consultant, who will soon launch an organisation of businesspeople called Scotland Says Yes! (to devolution).

While the idea of devolution gathers some support, few senior members of the Scottish business community approve of outright independence. But there are some singular voices of support. Mr Robin Angus, an investment analyst with County Natwest Woodmac in Edinburgh, believes an independent Scotland could give its financial services industry favourable tax treatment, particularly for one of its specialities, investment trusts.

Sir Iain Noble, who chairs the Edinburgh issuing house Noble & Co, and is a pillar of the Scottish establishment, says he would be content with either a Scottish parliament inside Britain, but dealing direct with Brussels, or an independent Scotland within the EC.

"It is axiomatic," Sir Iain says, "that taxes in Scotland would be lower than those in England, otherwise there would be a brain drain and a flight of capital. We would establish the simplest company law in the EC, attract corporate head offices and thrive on our financial and legal services. Whether independence was a success would depend entirely on our ability to be entrepreneurial and innovative."

The planned single European market is not regarded as an adequate solution either, because it will for many years

Joe Rogaly Milk and water



If you wonder what will happen if we wake up 56 mornings from now under a Labour government, here is the answer in executive summary shorthand: Britain will become a regulatory state. If he gets the chance, Mr Neil Kinnock will try to achieve by means of regulation and tax incentives or penalties what his party could not deliver when it tried nationalisation, demand management and the perpetual expansion of the public sector. Labour has abandoned socialism, but it means to civilise capitalism.

This is evident from a close study of the several policy documents published by the party over the past two years, but there is no need to consult them again. Reading through all that boilerplate is anyway not worth doing for less than \$1,000 an hour, and it would take the seller of the service many long hours. We can turn instead to Next Left, a slim pamphlet about to be published by the Institute for Public Policy Research. It is not a party document, but in its general thrust it might as well be.

The IPPR is Labour's think-tank in the same way as the Centre for Policy Studies, the Institute for Economic Affairs and the Adam Smith Institute are the Conservatives'. Two of the four authors of Next Left are confidantes of Mr Kinnock. I fancy I detect the voice of Mr John Eastwell, the Labour's leading economic adviser, in some of the arguments. So while it would be wrong to pin details of its proposals on the Labour party, we may safely ascribe the pamphlet's tentative theorising to some of Mr Kinnock's favoured thinkers.

Do not get too excited. This is no Das Kapital. It is not even a viable synopsis for a 1990s equivalent of Tony Crosland's *The Future of Socialism*, which famously sought to modernise Labour thinking in the 1950s. But it is probably the best that British socialists can do at this stage of picking up the pieces left by the collapse of the command economy.

A small thing, but Labour's own. The essence of it is that the kind of capitalism nurtured by the Conservatives "badly needs reform". It suffers from what the authors call the two "fallacies" of *laissez faire*. The first is that markets come first and social intervention thereafter. On the contrary, they argue, the state creates and sustains markets, "the important point being that it should do so in such a way that the individual energies released lead to socially desirable results".

The second so-called fallacy is that the pursuit of individual self-interest will, by the magic of the hidden hand, produce the greatest good of the greatest number. Not so, say our Kinnockites, "markets have to be designed to maximise social good... markets are created by political rules... and different rules produce different results".

This is in tune with the writings of David Marquand, a Liberal Democrat and professor of politics at Sheffield University, whose centrist volume, *The Unprincipled*

"these changes have been little short of disastrous; collective re-regulation of the economy is essential." Re-regulation of the credit market could be attempted by introducing a two-tier lending rate, a reserve asset regime for banks and constraints on consumer credit growth. Industrial regulation would, in takeover cases, include the transfer of the onus of "public interest" proof from target to predator.

That apart, Labour's industrial interventions would not be outstandingly different from what we would get if, say, Mr Michael Heseltine were to be rewarded for his past 14 months of virtue by being enabled to realise his dreams as super-secretary for industry in a Major administration.

This is not true of the broad sweep of Next Left thinking. It is far away from contemporary Tory orthodoxy. Pension fund trustees would be "overhauled", in the interest of combating short-termism. The regulatory approach is proposed for the labour market, which means the minimum wage and much else, and three cheers for environmental protection. Let me stress that the details I have alluded to will not necessarily become formal Labour policies. The most likely outcome under a Kinnock government would be the dilution of the extensive regulatory regime implied by following Labour's current thinking to a logical conclusion. It would be milk-and-water regulation by a party that throughout most of its career in government practised milk-and-water socialism. But nobody can say that the voters wouldn't have a choice.

In spite of yesterday's dour news on unemployment and house repossession, that choice is still — just — more likely to be Tory than Labour. As one minister commented: "Look at the 91 per cent in work. For them, average earnings are still running about 3 percentage points ahead of inflation. When election day comes, those are the figures that will count."

* Tessa Blackstone, James Cornford, Patricia Hewitt and David Miliband, IPPR 30/32 Southampton Street, WC2E 7RA

If Next Left is any guide, a Labour government would travel in the central European — that is, German — direction. The key Thatcherite liberalisations of the past decade would be reversed. "In our view," the authors state,

LETTERS

Consultant says no conflicts in MMC research

From K E Ludvigsen.

Sir, You will be aware that some motor vehicle producers alleged conflict of interest in the consultative car price research that we as consultants carried out for the Monopolies and Mergers Commission study of the UK car market. The allegation was made in a letter from Vauxhall published by you (October 11 1991) and repeated in your article about the MMC report (February 6 1992).

Our consultants carried out highly technical research, analysis and reconciliation of car prices in a rigorous manner, strictly in accordance with the methodology agreed in advance with the MMC. Had conflicts of interest led their work to be biased in any way this would surely have become evident with the publication of the report, to the detriment of our professional reputation. The MMC report provides ample and convincing evidence that Ludvigsen Associates was impartial and objective in all respects in its work for the MMC.

In its report the MMC stated its satisfaction that our work "in providing specification-adjusted list prices" was not undermined by any bias or potential bias or by any suggested conflict of interest and can be relied on for the further detailed work we ourselves carried out in order to establish the extent of price differences."

K E Ludvigsen, chairman, Ludvigsen Associates, 105/106 New Bond Street, London W1Y 9LG

Some do bounce back

From E G Abel.

Sir, Lex made a telling point in reviewing Amstrad (February 12) by ending: "As the old maxim has it, when they fall that far they never come back." An excellent maxim, but it is the joy of investing to find the occasional exception — would that I had bought Grand Metropolitan at 30p in the 1974 shake-out. E G Abel, 56 Telford Avenue, London SW2 4XF

Spending power answer to environmentally sound trade promotion

From Parviz Dabir-Alai.

Sir, The promotion of trade and good environmental policies need not be competing objectives as your leader (February 12) implies. Further, your underlying assumption encapsulated in your very last sentence ("...this concern should not pollute world trade and therefore deny the poor what the rich take for granted"), is that enhanced world trade necessarily benefits the poor.

This assumption is certainly contestable in the short term. In many developing countries

poverty is the single most important cause of desertification and the environment as the well-documented cases involving tree-felling demonstrate. Enhancement of world trade would be achieved more effectively in the long run if the developing world had more of the world's spending power. More trade per se does not guarantee this. Parviz Dabir-Alai, lecturer in economics, Richmond College, Queens Road, Richmond, Surrey TW9 1GP

Insurance industry should tackle issues, says author of SIB report

From Mr Nick Anderson.

Sir, The debate in your pages about insurance office "early termination" rates has focused the concern this creates within the insurance industry.

Perhaps, as the person commissioned to produce the report for the Securities and Investments Board, I can try to isolate what I feel are the underlying problems that the industry should be concentrating on.

A long term insurance contract incurs the majority of the expense associated with it at outset. This covers the cost of providing consumers, those who buy as well as those who do not, with information and advice about the products available.

Consequently early termination of a policy is a matter of concern to the issuing company, because it represents a considerable investment on which the anticipated return will not be obtained either by the company, or policyholder. Any shortfall in the company's expectations will largely fall on other policyholders (in profit funds), and shareholders. Therefore the level of terminations of policies, and their impact, is a matter of concern to advisers offering best advice.

For these reasons we were prepared to tackle an issue which had been consigned to the "too difficult" pile, despite the shortcomings in the gener-

ally available data as the report made clear. I would like to suggest that this debate could serve a useful purpose if it led to better information being available on an office by office basis. Clearly, from Mr Scudfield's letter (February 1), at least one office is in such a position and therefore could take a leading initiative.

However, information is not enough on its own and it needs to be translated in action. Examination of the practices and selling methods of the better performing offices would help everyone within the industry to be more effective, and the regulators to see what practices they should be encouraging in the interests of the consumer.

The industry needs to take a positive attitude towards the value of insurance and the professionalism of the large majority of advisers. Too often criticism engenders negative reactions like trying to shoot the messenger.

Nick Anderson, managing director, AKG, The Old Dutch House, 134 High Street, Dorridge, Surrey RH4 1HG

Fax service LETTERS may be faxed on 071-873 8535. They should be clearly typed and not handwritten. Please use fax machine for free reduction.

Japan and its nuclear future

From Mr David R Kyd.

Sir, Michael Cross's article, "Japan slides towards a nuclear future" (January 25), in our view contains a number of misconceptions. However, I will confine myself to setting the record straight on just three items of direct relevance to our agency.

First, the IAEA already inspects all the nuclear power plants in Japan. In addition, the agency inspects all other types of Japanese nuclear facilities, including research reactors and fuel fabrication plants.

Second, there is no evidence that these inspections alarm the public, as implied by Mr Cross. Quite the reverse.

Third, Japan — one of the big contributors to the IAEA's budget — has always co-operated fully with the agency in the safeguards field.

David R Kyd, director, division of public information, International Atomic Energy Agency, Wagramstrasse 5, P.O. Box 104, A-1400 Vienna, Austria

Detering the cynical

From Mr Stan Mendham.

Sir, The arguments made by the Credit Protection Association (CPA) against interest on overdue commercial debts ("Interest on late debts attacked", February 5) are ill-informed and fundamentally flawed. Such a statute would not give customers extended credit but where unauthorised credit was taken would impose the costs incurred on the late payer.

Businesses which pay late already use their suppliers as unpaid bankers; statutory interest would make them pay for the privilege. Efficient collection of debts will, of course, still be important. But by deterring the cynical and calculating late payer, it will be easier to identify and pursue high-risk debts at an early stage.

Stan Mendham, chief executive, Forum of Private Business, Ruskin Chambers, Drury Lane, Knutsford, Cheshire WA16 6EA

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The Perfect World

RECRUITMENT

JOBS: Psychologists' research paints portrait of Britain's most tediously jibed-at profession

Time for advertisers to find a new joke

THE Jobs column couldn't help feeling a little disappointed with the Royal Air Force on seeing the results of this year's British recruitment-advertising awards. Given the RAF's traditions, I would not have expected it to choose such a soft target for the ad for trainee pilots and navigators which has just won it the topmost prize.

The picture shows a small boy running about, arms outstretched, having a game of aeroplanes. The headline says: *Can you honestly remember anyone playing charted accountants?* The award-presentation comment: "This advertisement communicates a sentiment that all of us recognise."

True enough... but one would have thought that the RAF's ad agency, J Walter Thompson, could have recommended a more original route for the joke. After all, I can't honestly remember anyone playing corporate finance directors, or even journalists either.

At the same time, however, the announcement of the award and my jaded reaction to it have left me in an ambivalent position. For today I am at last able to deliver on a promise I made almost two years ago, on March 28 1990 to be precise. My topic that day was a study by two psychologists in Northern

Ireland, Jackie Granleese and Timothy Barrett, of accountants' personalities. And while it shed instructive light on the popular image of its subjects, as exploited by the RAF, it had the defect of a limited scope. Besides being all men, the accountants covered by the study were solely of the Irish chartered sort, albeit coming from both north and south of the island.

So knowing that the two shrinks were using the same psychological yardstick—the Sysenck Personality Questionnaire—on men belonging to the chartered institutes of Scotland and of England and Wales, I promised a further report in due course. The findings arrived just the other day.

The only trouble with them, in the light of my reaction to the RAF's ad, is that they confirm the popular image aforesaid. As in Ireland, so in England, Wales and Scotland, the typical personality of the male chartered accountant is one which most other brands of workers would see as matching the comedian John Cleese's description of the species as "irrepressibly boring and dull".

In the two psychologists' words, the characteristic make-up shown by their tests on 100 or so members of each of the three institutes is "the socially conforming, stable introvert". They then add:

"Such an individual is typically calm, even-tempered, controlled and unworldly. Quiet, introspective, reserved, fond of books rather than people, he is someone who tends to plan ahead and who distrusts the impulse of the moment. He does not like excitement, takes matters of everyday life with proper seriousness and likes order in his life. He is reliable, somewhat pessimistic and he places great value on ethical standards."

Moreover, the shrinks say that such comparable evidence as exists on accountants in the United States and Canada shows that there, too, the typical male member of the profession has much the same traits. Even so, what's wrong with that? OK, he may not be the life and soul of the party. But, given the value he places on ethical standards in particular, we'd surely all benefit from having a lot more of him around elsewhere.

NOW to the table below which is drawn from the Day Associates consultancy's latest three-monthly survey of pay and perks in City of London banking. The figures are based on data supplied by over 90

international banks and investment houses, and the full report covers 214 different jobs at various levels. Anyone wanting it should contact Day's Joe Clark at Suite 2.31, 75 Whitechapel Rd, London E1 1DU; telephone 071-375 1397, fax 071-375 1723. The VAT-inclusive price is £141 to concerns which take part in the survey, and £200 to others.

My extracts, which provide at best a loosely approximate guide to the real state of pay, are confined to 17 fairly senior positions. First we have basic salaries—the lower quartile referring to the person a quarter way up from the bottom of a ranking of all in the same type of job, the median to the person midway, and the upper quartile to the one a quarter way down. Next comes the average salary followed by the percentage of it typically received as a bonus. The last two columns show the percentage of the job-holders whose perks include a car, and its average price.

Position	Lower quartile £	Median salary £	Upper quartile £	Average salary £	Avg bonus %	Coy car %	Avg price of car £
Corporate finance head	98,000	110,888	135,000	116,709	35.6	100	21,586
Bond sales head	97,000	110,000	135,000	116,000	31.3	100	19,187
Capital markets head	97,000	115,000	125,000	113,425	33.2	100	22,633
Equity sales head	71,500	97,750	125,000	101,420	17.9	100	19,560
Eurobond trading head	80,000	94,000	100,000	95,785	12.5	100	18,788
Equity trading head	72,700	95,000	127,000	92,919	14.3	87	17,950
Swaps head	70,000	90,000	118,500	89,991	52.7	100	17,500
Head of research	68,800	84,000	110,000	86,980	12.6	88	16,950
Fund management director	73,500	92,000	127,000	86,420	21.7	100	22,680
Chief trader	64,000	70,000	85,010	80,313	25.9	96	17,217
Personnel director	67,884	79,750	89,500	79,121	13.2	100	20,462
Director of operations	64,580	72,872	85,000	77,317	5.2	100	20,589
Financial director	60,000	70,900	78,000	69,644	12.9	100	20,655
Legal services head	48,000	70,800	78,000	65,268	17.5	100	18,004
D-F director	50,000	64,750	72,000	62,834	16.5	100	17,839
Chief sterling dealer	46,500	50,075	60,000	52,982	15.3	94	14,832
Credit dept manager	37,500	42,881	49,000	43,629	5.9	85	14,142

FINALLY, a reminder about my last week's announcement of Bowater's initiative in sponsoring, along with the FT, the trial run of an advertisement in our pages in which unemployed executives may offer their services at £50 apiece. In the trial, due to run the week after next, the chance is limited to people with business-development skills, and there's room for only six self-ads of at most 60 words each, including the person's real name. Those to appear will be chosen at random from entries reaching me here by the deadline for copy, which is February 19. Even so, three impressive-looking starters have already arrived at the gate.

Michael Dixon

Monetary Authority

Challenging and Prestigious Career Positions

Gulf Based Excellent remuneration package

Our client is a monetary authority in the Gulf with overall responsibility for directing the monetary and banking policy and the supervision over its implementation in accordance with the State's general policy and in such ways to help support the national economy and stability of the currency.

The client is now seeking to employ qualified professionals and advisors to help in achieving its mandate and to secure the required expertise and know-how to enhance existing local talents.

Advisor - Bank Supervision

The appointment is designed to enhance existing resources by a planned transfer of expertise and know-how. The main duties of the Bank Supervision Advisor will be to provide advice on methods and procedures to ensure compliance with rules and regulations by the various banks in the country and to conduct field reviews of the various aspects of the operation including loan portfolios, retail and money market banking operations and the overall assessment of bank performance.

The ideal candidate aged 40 plus should have a proven track record in bank supervision in a similar organisation such as the Bank of England or US Federal Reserve and other regulatory bodies. Accounting qualifications such as ACA, CPA is desirable.

Bank Supervisor

The Bank Supervisor will be responsible for managing all financial analyses activities including financial statements, portfolios and for developing performance standards for conducting investigations.

The ideal applicant will be a qualified accountant (ACA, CPA), and/or a member of the institute of banking with extensive experience in banking and financial institutions. The individual should be aged 30-40 and possess excellent analytical financial and communication skills.

Bank Inspector

The main duties of the Bank Inspector will be to carry out field inspection to ensure compliance with rules and regulations by the banks operating in the country.

The ideal candidate, aged 30-40, should have proven track record in bank inspection, Big 6 Bank audit experience and should be a qualified accountant, preferably ACA/CPA.

Investment Analyst

The Investment Analyst will be responsible for managing investment in treasury deposits, government securities, investment in blue chip shares and foreign exchange.

The ideal candidate should be aged 30-40 with at least five years' experience on managing investment in a similar organisation, banking and financial institutions.

Legal Advisor

The Legal Advisor will be responsible for providing sound advice to the Board of Directors, Governor and Senior Management on all legal matters connected with the authority. You should have good knowledge of international banking and financial institutions and legislations.

The ideal candidate for this position should have gained experience at an advisory level and hold a Degree in law from a recognised university, be fluent in spoken and written Arabic and English and aged 40 plus.

Attractive tax free salaries will be paid plus free accommodation, annual return airfare on leave and other associated expatriate benefits.

Interested candidates should forward their CV together with recent photo before end of February 1992 to Mr Sami Ali, Ernst & Young Executive Recruitment Division, P O Box 136, Abu Dhabi, United Arab Emirates. Fax: 019 9722 342968.

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Thus candidates will need to possess the right balance of intellectual and personal skills.

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Applications, detailing outstanding academic backgrounds, are sought from:

- Newly qualified ACAs from 'Big 6' firms.
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Derivatives

Structured Equity Derivatives Sales

On behalf of a well established Derivatives Team we seek salespeople with experience in the OTC Equity Derivatives Market. Candidates must be graduates with a minimum of 2 years experience within an Equity Derivatives sales and/or structuring team. Candidates will also require a high level of numerical ability, be computer literate and have a thorough knowledge of Equity Derivatives pricing techniques. Fluency in a second European language will be an advantage. This team has a reputation for innovation and is highly respected within its marketplace. The successful applicant will be asked to sell a full range of sophisticated Equity Derivative and Index Derivative products to customers throughout Europe and the UK.

Interest Rate and Currency Derivatives Sales

We have several clients, all high profile European and International Banks, who seek technically competent salespeople to join teams which are increasing their concentration on marketing Derivative Products. In all cases the banks have established and profitable treasury sales teams, and in line with market developments are building up specialist sales coverage of Interest Rate and Currency Derivative Products. They wish to recruit energetic graduates who have a minimum of 2 years experience selling IR Swaps, Caps, Floors, Collars, IR Options or Exotic Currency Options to Corporate in the UK or Continental Europe. It is essential that candidates have strong interpersonal and presentation skills.

Interest Rate Swaps Trader

We have been asked by a highly respected US Bank, who are an active participant in both the Treasury and Capital Markets, to locate an Interest Rate Swaps Trader who is seeking the opportunity to become involved in an operation which is active in the whole range of Currencies and Crosses. The main function of the individual will be to run an active Swaps Book using the full Interest Rate product range (Swaps, Caps, Collars and Floors). The candidate will be involved in pricing, quoting and trading these products on both the Interbank Market and on behalf of customers. The position will involve working closely with, and continuously contributing to, the unit responsible for marketing these products and also to provide Interest Rate expertise to other areas of the Bank. A more than competitive basic salary is offered together with the incentive of a profit-related bonus scheme directly proportional to the individual's production.

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Our client is a prestigious European Bank with an excellent reputation. Its London trading room is continuing to grow, consolidating its place as a leading market participant in the whole spectrum of Financial Products. The existing Derivatives Team is strong both in trading and marketing, and a current requirement exists due to expansion for a candidate with Currency Options trading expertise. Candidates must be educated to degree level, have a minimum of 2-3 years experience and be currently trading profitably within an active bank. This institution tends to prefer candidates who have traded a range of Currencies and Crosses together with experience of spread trading, volatility trading, margining and positioning. Fluency in Pricing techniques is a pre-requisite.

Please contact Anthony Marshall or Veronica McPake on 071-929 2383 for further information.

EXCHANGE appointments

Fourth Floor, No. 1 Royal Exchange Avenue, London EC3V 3LT Fax: 071-929 2805.

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If you feel that you have the drive and determination to succeed in this stimulating environment please contact Jonathan Cohen, on 081-954 8166 or fax 081-954 1755, or write to him enclosing a detailed CV at the address below.

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JP

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Tel: 0732 457616

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Announcement

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The application with the copies of experience & qualifications should be sent to Under-Secretary Of Administrative Development Affairs on this address:

Civil Service Commission
P.O. Box : 1074 Al- Safat
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Watchdog passes first test but more to come

By Andrew Jack

THE FINANCIAL Reporting Review Panel, the new watchdog of accounting standards, is taking stock after three weeks of publicly rapping corporate knuckles.

After months of backroom work away from public attention, the panel leapt into the spotlight at the end of January. In the space of a few days, it announced settlements reached with four companies whose accounting practices it had questioned.

Now it anticipates issuing no new reprimands for several weeks. Its caseload has temporarily subsided, and it must, in any case, turn its attention to the task of selecting a new chairman: Mr Simon Tuckey, QC, the present incumbent, has just been appointed a judge and will not be able to continue his work with the panel.

"I'm quite pleased with how things have gone," says Mr Tuckey, weighing his thoughts carefully before speaking. "We have set out to make our presence known and we have dealt with a number of cases satisfactorily. I have the impression that we have succeeded in making it clear we mean business."

The panel was established in February last year as one of three arms of the new Financial Reporting Council. While the other two bodies, the Accounting Standards Board and the Urgent Issues Task Force, set new accounting standards and guidelines, the panel polices the existing ones. Until now that has primarily meant scrutinising deviations from the Standards of Accounting Practice (SSAPs) drawn up by the Accounting Standards Board's predecessor, the Accounting Standards Committee.

In the case of Williams Holdings, the industrial conglomerate and one of the first two companies drawn to the panel's attention, there was a contravention of SSAP 3, on earnings per share, over its treatment of disposals and reorganisation costs. For Ultramar, the oil and gas group since taken over by Lamsco, it was SSAP 8 and the interpretation of advance corporation tax. Shield Group, a property developer and estate agent, transgressed SSAP 6, concerning prior year adjustments on the value of its properties.

Finally, Forte, the hotels group, was scrutinised for its refusal to depreciate freehold and long-leasehold property. The panel decided that the company had not, in fact, broken SSAP 12, the depreciation standard, but Forte nevertheless agreed to provide more detailed information on its policies in future accounts.

The companies themselves argue that their divergence from the standard was justified, giving a truer view of the accounts in light of the businesses concerned - and did not always boost earnings.

Mr Tuckey replies: "Our approach is that if you depart from the standard you need to justify it. If you think some other treatment is preferred you should state it in a note but use the official figure in the accounts. It's a matter of emphasis."

More seriously, some critics suggest that the four chosen were easy targets, or that the punishment they received was too light. Others question the disappointing total number of settlements which have been reached so far.

There was an inevitable delay last year as the panel found its footing,

identified cases to examine, and conducted its investigations. Nevertheless, its remit was to examine company accounts with financial years beginning in December 1988, all but a handful of which should now have been received. It seems surprising that it has only so far made four public pronouncements.

The criticism leaves Mr Tuckey undeterred. "We have dealt with every case that has come our way," he says. "The volume is rather larger than we had anticipated."

He stresses that the panel has written

Some critics suggest that the four chosen companies were easy targets, while others question the disappointing number of settlements reached so far

ten to a further 240 companies that have failed to comply with a statutory requirement introduced by the 1989 Companies Act. They have not broken accounting standards, but have simply neglected to include a note stating that their accounts were prepared in accordance with applicable accounting standards.

The action may have helped to raise the profile of the panel, but it is a technicality which has probably done little directly to raise the standard of financial reporting.

In addition, the panel has held discussions with a small number of other companies over the last year, but decided they have no case to answer. In these cases, the policy is to make

no public announcement. But the number of companies in this category is believed to be less than 10.

Partly the panel is restricted by its remit: it does not have the resources to probe accounts at random, and is reliant on referrals. Some have come from the Department of Trade and Industry and other government bodies; and others from individuals, including Mr Austin Mitchell, Labour MP for Great Grimsby.

Three of the four companies criticised had qualified auditors' reports to highlight their divergence from accounting standards. The fourth drew attention to its unusual treatment on the profit and loss account - rather than hiding it in an obscure note - and stated the alternative figure.

The reactive nature of the panel helps explain why those chosen appear to be relatively soft targets: they were easy for outsiders to spot. If there is a demand for greater and more aggressive policing of sloppy accounting, the panel's powers or the mechanisms feeding it information will need to be strengthened.

One thing is unclear to the members of the panel as to outsiders: what effect it is having on financial reporting. The ultimate sanction is that the directors are forced in court to re-state their company's accounts at their own expense. That remains to be tested. Its main weapon is negative publicity.

So far that has had some clear effect: Williams Holdings' share price dropped 20p after the announcement and closed down 11p on the day. "I heaved a sigh of relief when the Williams share price dropped," said one

member of the panel. "All our work would be as nothing if the market ignored it."

The danger is that media interest in the panel's edicts will wane as the novelty wears off, as they become more commonplace, or the issues being criticised appear too esoteric.

"For those of us who are out with our clients, it is obviously a talking point at the moment," says Mr Roger Davis, head of audit at Coopers & Lybrand Deloitte. "There is a realisation that they may have to justify their accounts."

"I think the existence of the panel could have a salutary effect on a number of companies. But my sense is that most are pretty supportive. The majority are irritated by the few getting away with things," he adds.

Another partner in a leading accountancy firm says: "Auditors can now take a tougher line by using the panel as a threat. To say an auditor was impotent in the past would not be true. But in a very competitive marketplace, it was quite hard to stand up for what you believed in. You yielded till any deviation from the standards was flagrant."

One other significant impediment remains. So far the panel has reached amicable settlements with the companies it has investigated. But the ultimate appeal is to the courts, which might be called for the first time to test the Companies Act requirement that accounts present a "true and fair" view.

"That is uncharted territory," says Mr Tuckey. "But we have made it clear we're prepared to go all the way if we have to. Directors will have to take that into account."

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For further details, please write to, or telephone the Personnel Section, at the Town Hall, Llanelli, SA15 3AH. Tel. 0554 741100 ext. 408. For a preliminary discussion, you are welcome to contact the Chief Executive, Bryn Parry-Jones (ext. 400) or the Personnel Manager, Peter Harris (ext. 411).

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Celcon Blocks Ltd is a founding member of the Kingsway Group, which has a turnover of £100m in the building materials sector, and which has interests both in the UK and mainland Europe.

Applications, including comprehensive CV, should be sent for the attention of the Managing Director, Celcon Blocks Ltd, Celcon House, 289-293 High Holborn, London WC1V 7HU.

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Biffa

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London

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Interested applicants should send a comprehensive curriculum vitae, with salary details, quoting reference 1211 to:

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QUALIFICATIONS

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Friday February 14 1992

INSIDE
Crest Nicholson says
house sales increase

Crest Nicholson, the south-east of England-based housebuilder and property developer, reported pre-tax profits of £59.4m (£107m) during the year to October 31, against pre-tax losses of £8.0m last year. Mr John Callcutt (left), chief executive, also revealed that house sales had increased last month. He said it was too early to say if the rise would mark a recovery in the UK housing market. Page 22

Sun shines on NZ farmers
Things are looking up for New Zealand's dairy farmers, thanks to currency changes and firmer international demand. The change has come relatively quickly. Last season was disastrous for the industry, with returns at historic lows. Most farmers, who receive no state assistance or subsidies, operated at a loss, and there was real concern that many would abandon their farms. Page 24

Drought hits the veldt
South Africa's farmers have been hit by one of the worst droughts in living memory. The government has said it will act to prevent farmers leaving the land, and is understood to be contemplating substantial drought aid. Page 24

Western Mining declines
Western Mining Corporation, the Melbourne-based nickel, gold and aluminium group, crashed into the red in the first half to December following a \$520m (US\$15m) write-down of its mining assets. Page 16

Japan poised to lift barriers
Liberalisation of Japan's financial markets, currently being reviewed by the ministry of finance, will mean the gradual removal of legal barriers which have restricted introduction of new investment products. Page 19

Wall Street carries Europe along
European equity markets showed strong activity last month after the holiday shutdown, generally being carried along by a buoyant Wall Street. With the exception of Spain volume was positive throughout the continent. Back Page

Italy simmers over SIM criticism
After years of foreign jibes about "cowboy" financial markets, Italy's lawmakers have reacted angrily to demands from abroad for changes to securities legislation which have only just taken effect. Foreign bankers claim the legislation, named after the Societa di Intermediazione Mobiliare (SIM), the novel type of securities trading house it creates, is anti-competitive and breaches the Treaty of Rome. Page 20

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Index	855 + 20	Index	754 + 25
Archer Mid	731 + 13	Schneider	375 + 10
Archer	532 + 13	Worms Co	375 + 10
Springer Aut	573 + 8	Pharma	588 + 11
Pharma	573 + 8	Ford Lyonnais	670 + 10
Lyonnais	573 + 8	Intercontinental	705 + 15
Moncler Vero	789 + 10	Intercontinental	705 + 15
LONDON (Pence)		TOKYO (Yen)	
Index	6114 + 2	Index	1650 + 170
Archer Mid	3514 + 2	Toyota	1150 + 100
Archer	3514 + 2	Toyota	499 + 34
Pharma	588 + 11	Pharma	588 + 11
Lyonnais	670 + 10	Pharma	588 + 11
Moncler Vero	789 + 10	Pharma	588 + 11
Index	6114 + 2	Index	1650 + 170
Archer Mid	3514 + 2	Index	1650 + 170
Archer	3514 + 2	Index	1650 + 170
Pharma	588 + 11	Index	1650 + 170
Lyonnais	670 + 10	Index	1650 + 170
Moncler Vero	789 + 10	Index	1650 + 170

NEW YORK (Dollars)

Index	413 + 23	Bankers A	805 + 25
Archer Mid	255 + 22	Bankers Comp	205 + 14
Archer	255 + 22	Bankers Comp	205 + 14
Pharma	588 + 11	Bankers Comp	205 + 14
Lyonnais	670 + 10	Bankers Comp	205 + 14
Moncler Vero	789 + 10	Bankers Comp	205 + 14
Index	413 + 23	Bankers A	805 + 25
Archer Mid	255 + 22	Bankers Comp	205 + 14
Archer	255 + 22	Bankers Comp	205 + 14
Pharma	588 + 11	Bankers Comp	205 + 14
Lyonnais	670 + 10	Bankers Comp	205 + 14
Moncler Vero	789 + 10	Bankers Comp	205 + 14

Payouts
from BP
just match
inflation

By David Lascelles,
Resources Editor, in London

BRITISH Petroleum, one of the UK's top blue-chip companies, decided to hold its final dividend yesterday, leaving shareholders with a payout for the whole year which barely matched the rate of UK inflation.

Mr Robert Horton, chairman, blamed the move on BP's poor fourth-quarter result which saw profits plunge to £72m (£120.3m) from £245m on a replacement cost basis. He described the result as "extremely disappointing", and added to the gloom by predicting that the next six months would be no better than the last.

Investors had been hoping that BP, which has not raised its quarterly dividend since the first quarter, would boost its final payout to give them an increase in real terms in line with its recent policy. But yesterday's final dividend of 4.2p makes a full-year total of 16.5p. This is an increase of 4.7 per cent against inflation last year of 4.5 per cent.

The London stock market reacted with disappointment, marking BP shares down by 16p to 268p, though they later recovered to close at 274p.

BP took the opportunity to restate its dividend policy yesterday. This is to offer real growth "over a run of years" based on an operating strategy designed to enlarge the corporation in real terms. But BP also said: "We can't pretend that difficult years aren't difficult. Given that our quarterly declaration of dividends is a very flexible signalling process, now seems an appropriate moment to pause for breath and take stock of the general economic environment."

Mr Horton said he wanted to "knock firmly on the head" any suggestion that there was a board split over the dividend decision. There was debate, he said, but not a division.

While BP was clearly suffering from the effects of recession, it had taken firm steps to adjust to the weaker oil price, around \$18 for North Sea crude, down from \$24 last year. All BP's businesses had been tested against \$18 oil, he said, and had proved robust.

BP's replacement cost profit for the whole year was £1,035m, down 14 per cent from £1,200m. Observer, Page 12

Lex, Page 15
Section, Page 15
Details, Page 22
Markets, Page 25

US carmaker hit by falls in two leading markets, writes Kevin Done
Ford pulled into \$2.3bn loss as UK turns sour

THE HUGE \$2.28bn net losses incurred last year by Ford, the world's second largest vehicle maker, derived mainly from the US and the UK.

The long recession in the US has sapped the big three US carmakers, General Motors, Ford and Chrysler, but only Ford has seen its main European profit source, the UK, turn sour at the same time.

Traditionally, Ford of Britain has been the mainstay of Ford's profits in Europe and helped out its US parent company during periodic crises.

Ford is the dominant market leader in the UK with 24.2 per cent of the new car market and a share approaching 50 per cent in some segments of the UK light commercial vehicle market. Now it is the parent company that is having to shell out additional capital to rescue its British subsidiary.

Ford's traditional operations collapsed into loss in the UK last year and its woes were compounded by the performance of Jaguar, the UK luxury carmaker, which it took over for £1.8bn (\$2.94bn) at the end of 1989. Jaguar made a pre-tax loss last year of £226m compared with a £65.2m loss in 1990, reflecting a severe reduction in sales volume coupled with large restructuring costs.

Worldwide Jaguar retail sales fell to 26,561 units from 42,753 a year earlier, under the impact of recession in its two main markets, the UK and the US. It was also burdened last year with the heavy costs of cutting its workforce by around a third to 11,000.

Ford claimed yesterday that it had made more progress in its other main European markets - Germany, France, Italy and Spain - but the huge deficit in the UK forced the overall European operations into loss.

Ford's worldwide automotive operations, including Jaguar, slipped to a net loss last year of \$1,079m from a net profit of \$1,450m in 1990 and a profit of \$1,190m in 1989.

Ford's worldwide automotive operations lost \$2.3bn in 1991 compared with earnings of \$98m in 1990. Automotive losses were unchanged at 2.9p because of the change in dividend which has resulted in a lower tax charge for the first quarter.

To minimise its advanced corporation tax liability for the year to September 30, 1992, Hanson will pay its dividend quarterly from July. There will be three further payments in October, January and April.



Harold Poling, chairman, holds out little hope for early improvement this year

\$2.28bn in the US (a loss of \$17m in 1990) and \$970m outside the US, compared with profits of \$118m in 1990.

The profits made in continental Europe last year and in some other overseas markets were more than offset by losses of \$761m at Ford of Britain and \$54m at Jaguar.

Mr Harold Poling, chairman of Ford, held out little hope for an early improvement this year. "Many of the problems that affected us in 1991 are continuing into 1992 - soft economies, intense competition and excess industry capacity," he claimed.

Mr Ian McAllister, chairman and managing director of Ford of Britain, insisted yesterday that the UK operations were now in better balance, but refused to indicate when the company might emerge into the black. "We have a better balance in our business because we have got our production and stocks under control and have got our marketing

expenses down because of that." Ford of Britain, excluding Jaguar, used only about 70 per cent of its plant capacity last year with its Halewood, Merseyside, production plant suffering 110 "down days" with no output, and the Southampton Transit van plant suffering 50 "down days".

In January, overall UK car and commercial vehicle sales slumped, but Ford of Britain is forecasting some modest recovery in the second half of the year. In the first two months of this year, the Southampton van plant has been working virtually half-time, however, with output stopped on 24 production days to the end of February.

At the same time, the Dagenham and Halewood plants are becoming more dependent on export markets in Europe just as new car demand in Germany in particular is set to slide from last year's record level.

boost group earnings per share and allow Lord Hanson to announce record earnings per share for the financial year.

Mr Taylor said the change was in response to growing international interest in Hanson and its US ADRs. Most US companies pay quarterly dividends.

Shareholders are likely to ask for a detailed breakdown from Lord Hanson and Lord White in London today. Lex, Page 14

Waiting in the wings, Page 13

Hanson changes to quarterly dividend

By Roland Rudd in London

HANSON, the Anglo-US conglomerate, yesterday announced a new dividend policy to minimise its tax charge as it reported a 6 per cent fall in pre-tax profits in the first quarter to the end of December 1991.

Lord Hanson, chairman, blamed the recession in the UK and the US for the fall in taxable profits to £226m compared with £245m a year ago, a 12 per cent quarter-on-quarter fall. Sales rose to £23m against £1.9bn, while diluted earnings per share were

unchanged at 2.9p because of the change in dividend which has resulted in a lower tax charge for the first quarter.

To minimise its advanced corporation tax liability for the year to September 30, 1992, Hanson will pay its dividend quarterly from July. There will be three further payments in October, January and April.

The quarterly dividends will not be less than 2.75p totalling at least 11p by April - the same as last year's full dividend.

Last year shareholders received 6.15p in July and 7.65p in February ending Mr Martin Taylor, vice chairman, to argue they would be better off since they would receive 76 per cent of the dividend by January - earlier than last year.

However, Mr Charles Pick, conglomerate analyst at Nomura, said: "Hanson will be affected by the dividend move since it is tantamount to a cut in the dividend payment for 1991-2 although it equates to a maintained dividend

on a tax-year basis." Hanson's shares yesterday fell 2p to close at 197p in London, reflecting market unease at the change of dividend policy.

Some institutional shareholders yesterday put the move down to "financial wizardry" while others said the group was being "too clever by half".

Analysts estimated that the move was worth up to £50m in tax benefit because Hanson would only declare two dividends this financial year. This will

boost group earnings per share and allow Lord Hanson to announce record earnings per share for the financial year.

Mr Taylor said the change was in response to growing international interest in Hanson and its US ADRs. Most US companies pay quarterly dividends.

Shareholders are likely to ask for a detailed breakdown from Lord Hanson and Lord White in London today. Lex, Page 14

Waiting in the wings, Page 13

Unilever takes £60m charge for sale of business interests

By Guy de Jonquieres, Consumer Industries Editor, in London

UNILEVER, the Anglo-Dutch food and consumer products company, has put up for sale most of its agribusiness interests. The decision will result in an extraordinary charge of about £60m (\$106.4m) after tax against 1991 fourth quarter profits.

The disposal plans cover five business units with 4,000 employees and total annual sales of about £500m.

Unilever said the planned disposals were in line with its policy of focusing on core activities. It was in talks with prospective buyers for several of the businesses and was actively seeking other bidders. The businesses to be sold are:

● BOCM Silcock, the UK's leading animal feeds supplier, with about 18 per cent of the market. The business, which includes Paul & Vincent, an Irish animal

feeds company, and several smaller interests, had sales of £200m in 1990. Industry analysts estimate its operating profits at about £20m in 1990.

● Marine Harvest International, Scotland's largest salmon producer, accounting for about a quarter of total production. The company also has fisheries in Chile and prawn farming operations. It had 1990 sales of £25m and is estimated to have lost about £15m that year because of falling Scottish salmon prices.

● Marine Harvest, which employs 600 people, said its performance in Scotland improved sharply last year, and it expected to benefit from better salmon prices this year.

● Borealis, a geographically diversified group of 10 grass-breeding companies. Unilever has

a 60 per cent stake in the group, which it has offered to the other shareholder, Barbelde of the Netherlands. The group has annual sales of about £50m.

The other interests on sale are Malta Clayton, a Mexican animal feeds operation, with annual sales of £20m, and a 76 per cent stake in AMI, a small Italian corn hybrid breeder.

February 14, 1992
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Privatisation of
Athens Paper Mill S.A.

As part of the Greek Government's privatisation programme, the Industrial Reconstruction Organisation (the "IRO"), a holding company controlled by the Greek State, is proposing to offer for sale a block of shares representing approximately 62.3% of the issued share capital (the "IRO Shareholding") of Athens Paper Mill S.A. ("APM").

APM is the largest producer of pulp and paper in Greece. Its principal business is within consumer tissue products (toilet, facial, kitchen, napkins, etc), in which it enjoys a significant market share under the Softex brand label. APM also manufactures communication paper and packaging/wrapping.

Parties who are interested in participating in the privatisation process and who believe that they have the requisite financial capacity and industrial expertise to acquire the IRO Shareholding, are invited to indicate their interest to Bankers Trust International PLC, advisor to the IRO, at the address below, no later than noon (London time) on February 21, 1992.

Those parties who are invited to participate in the privatisation process will be required to sign a confidentiality undertaking prior to receiving any information regarding APM, the IRO Shareholding and the privatisation procedures.

The IRO reserves the right in its sole discretion to conduct such enquiries as it or its advisor may consider appropriate regarding the ability of any party to acquire the IRO Shareholding and to disallow any party from participating in the privatisation process.

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INTERNATIONAL COMPANIES AND FINANCE

Leading BP investors to question chairman's role

By Norma Cohen, Investments Correspondent, in London

BRITISH Petroleum's institutional shareholders plan to question Mr Robert Horton, chairman and chief executive, over his dual role.

The shareholders said the company's poor fourth-quarter results, announced yesterday, and its forecast of tough trading conditions ahead, had forced them to look at corporate governance. They plan to question Mr Horton at meetings likely to begin next month.

Mr Horton and other senior BP board officials typically conduct a series of shareholder meetings in the weeks following release of year end figures.

The Bank of England-backed

Institutional Shareholders Committee and the Association of British Insurers say the functions of chairman and chief executive should be filled by different people.

"It's obvious that Horton is a strong, dogmatic personality and he might need a different chairman to counterbalance that," one shareholder said. While his dual role would have attracted little comment in better times, concern is mounting about BP's long-term strategy and its dividend policy, the shareholders said.

Yesterday, BP announced it would keep its fourth-quarter dividend unchanged at 4.2p, despite widespread expecta-

tions that it would be increased modestly in line with inflation. Share prices closed 10p lower at 274p in unusually active trading, amid speculation that several large institutions had pared their holdings.

Mr Horton had earlier promised that dividends would maintain their value in real terms. A failure to increase it last quarter signals a change in policy. Shareholders had viewed the fourth-quarter's dividend as setting the trend for 1992.

Mr Horton has already responded to shareholder unease by agreeing to appear at a breakfast meeting for oil industry analysts.

Fujisankei may sell its 25% stake in Virgin Music

By Brownwen Maddox in London

FUJISANKEI Communications, the Tokyo-based media group which holds 25 per cent of Mr Richard Branson's Virgin Music Group, is likely to sell its stake if talks to bring in a new majority shareholder for the business are successful.

Discussions, which could be concluded by the end of the month, are continuing with Bertelsmann AG, the large German media group and Thorn EMI, the UK-based electrical and entertainment group. A third US-based company is understood to have entered the bidding circle in the last week.

Mr Branson is attempting to negotiate a joint venture or phased reduction of his stake. He is keen to retain some investment for what one observer of the deal described as "sentimental reasons" - he created the division 20 years ago, and built his airline and retailing empire around it.

Fujisankei, which paid \$150m in 1989 for its 25 per cent stake, is not one of the bidders for the music division. Prices under discussion - understood to be over \$100m - would represent a considerable profit over Fujisankei's initial investment.

Not only has the division's turnover risen in that period, to about \$250m, (\$250m) but also valuations of cash-flow from libraries of copyrights have risen. The division is the world's largest remaining independent label, but it has lacked manufacturing or distribution, which the interested bidders could contribute.

Fujisankei is prepared to sell its stake - at a profit. It is believed to be reluctant to remain a minority partner if a new company takes over majority control.

Mr Branson vigorously denies that the need for cash in his other companies is the reason for the negotiations.

His airline, Virgin Atlantic, which his executives describe as his real love in recent years, has a steady capital investment programme, but this would absorb only a fraction of the proceeds. My office, Page 9

Shareholders return to court BBL

Andrew Hill looks at changing roles for the Belgian bank's owners

BELGIAN banks are beginning to look exciting again. On Tuesday, Banque Bruxelles Lambert (BBL), the country's second largest bank, confirmed it was being courted by three of its largest shareholders - all financial services companies - with a view to linking their simpler personal insurance products to BBL's extensive retail banking network.

BBL has been at pains to emphasise that such commercial links will not necessarily mean shifts in its shareholder register, but analysts and investors are not so sure. "You can come up with all sorts of scenarios," says one. "The shareholder structure of BBL is very disparate and very unstable."

The widespread ownership of BBL's shares dates back to the 1960s, when Groupe Bruxelles Lambert (GBL), the sprawling Belgian holding company chaired by Mr Albert Frere, redistributed its 40 per cent stake in the bank among a number of institutional shareholders.

Many of those were insurance companies making portfolio investments. To preserve the stability of the structure, the largest investors, including GBL, agreed to notify each other about purchases and potential sales of their shares. That syndicate's shareholdings now represent more than half of the bank's capital.

However, the accelerating liberalisation of the EC financial services sector means

BBL'S MAIN SHAREHOLDERS	
Shareholder	%
Groupe Bruxelles Lambert	11.59
La Royale Belge/Urbaine UAP	11.72
SBH Investment	7.53
Internationale Nederlanden Groep	5.86
Winterthur	4.78
Merchant Navy Officers' Pension Fund	3.21

* UAP controls 47 per cent of Royale Belge and 2.37 per cent of BBL. Royale Belge has a 9.38 per cent stake in BBL. ** ING's shares are held in a wholly-owned unit La Paroisse de Bruxelles.

European insurers are no longer mere passive investors in banks.

The trend is towards so-called "bancassurance" links between the two financial sectors. Germany is crisscrossed by national and regional alliances; French banks now write more than 50 per cent of their new life insurance business; and many British building societies have linked with life assurance companies.

At the same time, Belgium's banking supervisors have recently agreed to relax rules which restrict the role of shareholders in banks. Now they can have a greater hand in shaping policy. Board changes announced at Tuesday's annual meeting of BBL reflected the new regime: two GBL executives - including Mr Gerald Frere, son of Albert - were elected to the board, as was a director of the Belgian unit of Winterthur, the Swiss insurer which owns a 4.78 per cent stake.

Another large player - Internationale Nederlanden Groep (ING) - is also agitating for more power in the group. The Dutch financial services company was formed last year through one of Europe's most spectacular bancassurance mergers, between the largest Dutch insurer, Nationale Nederlanden, and NMB Postbank, its third largest bank.

ING, which owns 5.86 per cent of BBL's shares, was already a focus for speculation about the bank's future because of press reports last year indicating it wanted to bid for the group.

It never commented then, but on Tuesday it said it certainly wanted a seat on the board and confirmed that it was discussing various forms of banking and insurance co-operation with BBL.

ING is not a lone sutor, a fact which could create friction. BBL is much deeper into talks with the Belgian group, Royale Belge - most of which is controlled by Union des Assurances de Paris - and Winterthur.

Details of the deals under discussion are sketchy. Mr Jacques Thierry, BBL's chairman, said on Tuesday the position would be clearer by the time of the next board meeting in March. "There'll be no revolution in the bank's shareholder structure," he added.

Keeping commercial and investment collaboration separate may be difficult, however. BBL already sells insurance products linked to savings or loans, and reinsures these through its insurer-shareholders, in line with the size of their holdings.

Winterthur has suggested it would be logical to raise its stake - perhaps to the same level as Royale Belge's 9.38 per cent holding - as it increases its influence over management of the company.

As one Brussels analyst pointed out yesterday, insurers spurred in any bancassurance deal must just decide to sell out, upsetting the balance of power within the share register.

This is all potentially good news for simple investors in BBL, shares in which have risen nearly 14 per cent since speculation about an ING bid began. They may well be advised to hold on.

GBL said before Christmas the bank's main shareholders had no intention of selling their BBL shares to ING in the current circumstances. These circumstances are gradually changing.

Fermenta share trade halted

By Robert Taylor in Stockholm

TRADING in shares of Fermenta, the Swedish industrial group, and its finance company subsidiary, Independent, was halted yesterday on the Stockholm bourse. Fermenta said the suspension was due to the heavier-than-expected losses suffered by Independent in the last four months of 1991. The losses halved its share capital.

Independent said it was in talks with a Swedish bank consortium and its chief shareholders. These include Bilspektion, the Swedish transport group, and the holding company, Industrivärden. The talks are aimed at how best to restore Independent to

financial balance. A further statement will be made next Tuesday.

Last September, share trading was suspended in Fermenta and Independent because of the financial deterioration of the companies. The chairman and chief executive of Fermenta subsequently resigned. A consortium of five banks agreed to extend a SKr1bn (\$688.6m) credit line to Independent.

For the first eight months of last year, Fermenta made a pre-tax loss SKr357m. It was just over two years ago that Fermenta announced plans to create a large finance company by merging Independent with

Infina, another Swedish finance company, in a SKr1.8bn deal.

The share price suspension represents another chapter in the crisis-stricken history of Fermenta. In 1986, the company, founded by Mr Håkan El-Sayed, found itself at the centre of Sweden's largest financial scandal.

Mr Hans Dahlberg, the chief executive of Folksam, one of Sweden's largest insurance groups, resigned yesterday in the face of credit losses totalling SKr1bn last year. Forerings, the commercial bank, yesterday announced a financial loss of SKr355m due to credit losses of SKr2.8bn.

Compagnie Bancaire net tumbles 23%

By Alice Rawthorn in Paris

COMPAGNIE Bancaire yesterday highlighted the problems of the French financial services sector by announcing a 23 per cent fall in group net profit, to FF1.15bn (\$210m) in 1991 compared with 1990.

The company, the largest part of the Paribas investment bank - with interests in leasing, consumer credit and direct mail insurance - attributed the fall to the difficult economic climate in France and the UK. It was also affected by

a poor performance from its Swiss business, which was hit by the sharp fall in the Paris property market.

The news of Compagnie Bancaire's slide follows a warning from Paribas that it had made its first-ever loss in 1991. The two main US credit rating agencies, Moody's and Standard & Poor, have since put Paribas under surveillance.

Compagnie Bancaire said the value of credit distributed by its businesses last year fell by

6 per cent to FF776bn. One reason was the economic slowdown in France, which sapped confidence and drained demand for loans. Another was a strategic shift into higher margin businesses. The recession in the UK, its main market outside France, was chiefly responsible for the 31 per cent fall - to FF16.4bn - in credit distributed to other countries.

By contrast, the company benefited from strong growth in life insurance and savings.

Unitas profit slides to FM128m

By Robert Taylor

UNITAS, one of Finland's largest banking groups, yesterday announced a FM128m (\$29.3m) profit for 1991, compared with FM480m for the previous 12 months.

The deterioration was mainly due to a 44 per cent increase in credit write-offs, which rose from FM758m to FM1,080m last year, to represent 0.77 per cent of total claims. Non-performing loans totalled FM5.72bn at the end of 1991.

The bank emphasised, however, that it had maintained its capital adequacy ratio at 10.5 per cent. It plans to pay a total

dividend of FM94m.

Group equity and reserves amounted to FM10.2bn at the end of last year, and the balance sheet rose to FM151bn. Net income from financing operations was FM2.32bn, down FM282m on the 1990 figure.

Despite the weak earnings performance, Mr Ahti Hirvonen, chairman, said Unitas was "well poised to face the coming upturn", though he believed a recovery was unlikely before late autumn.

"Credit write-offs will remain heavy this year and non-performing loans will con-

tinue to increase," he said. He emphasised that the group's credit write-offs/claims ratio remained "considerably lower than those of the major Swedish banks".

Mr Hirvonen said the "major problem facing Finnish banks is the excessively low interest margin". The group's broad interest margin was only 1.4 per cent last year.

He said the bank faced "no serious" international exposure - and that its cost-cutting programme made FM40m savings last year. Staff had fallen by 1,500 to 8,807 over the past three years.

Dyno hurt by weak demand

DYNO INDUSTRIES, the Norwegian chemical, explosives and plastics group, yesterday reported a decline in 1991 net profits, to Nkr52m (\$8.3m) from Nkr247m in 1990, writes Karen Fosell.

The setback was attributed to weak demand in core international markets, plus restructuring charges and write-downs. Dyno took a Nkr18m restructuring charge; a Nkr18m write-down on share portfolios; a Nkr15m goodwill write-down in other companies. It is cutting its 1991 dividend to Nkr12 a share from Nkr16.50.

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February, 1992



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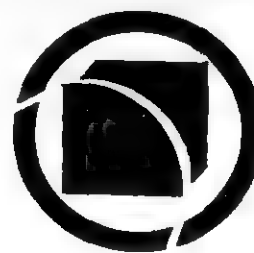
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CITIBANK

INTERNATIONAL COMPANIES AND FINANCE

Continental Air creditors file suit against Lorenzo

By Nikki Tait in New York

CREDITORS of Continental Airlines, the fifth largest US carrier and one in bankruptcy since late 1990, have filed a suit against Mr Frank Lorenzo, the airline's former chairman and chief executive. The suit, brought by the official creditors' committee, claims \$18m in damages.

Mr Lorenzo, known as a pugnacious union-buster and wily deal-maker, quit as Continental's boss in August 1990, although he remained a director. At that stage, he also sold the privately-owned Jet Capital company - in which he and other Jet Capital directors had an 80 per cent stake - to Scandinavian Airlines System.

Jet Capital, in turn, held a big stake in Continental, and SAS ended up with 18.4 per

cent of Continental's voting rights.

However, before the end of 1990, Continental had sought protection under Chapter 11 of the US Bankruptcy Code - a situation which still exists, although the airline has now filed a reorganisation scheme with the courts. Under this proposed plan, ordinary shareholders in the airline would get nothing - rendering SAS's equity stake worthless.

The creditors' lawsuit alleges that Mr Lorenzo, Jet Capital and Mr Robert Snedeker, another Continental director, received \$41.6m as a result of the series of transactions with SAS in August 1990. It suggests that the payments were made when Continental was already insolvent, breaching Mr Lorenzo's and Mr Snedeker's duties as directors of the company. It also argues that Mr Lorenzo and Mr Snedeker benefited from a preferential transfer which preceded the SAS deal.

The creditors' committee stressed that SAS was not a defendant in the suit. Lawyers said the suit alleged a mixture of fraudulent conveyance, breaches of fiduciary duty and preferential transfer.

Mr Lorenzo's Houston-based investment company said the businessman believed the actions cited in the creditors' complaint were "perfectly appropriate and in the best interests of Continental". It added that Mr Lorenzo and Mr Snedeker have been advised by lawyers that the suit was "totally without merit".

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Zenith edges into black in final period

By Barbara Durr in Chicago

ZENITH Electronics, the US consumer electronics group, yesterday unveiled improved fourth-quarter results. The company registered a small profit of \$500,000, or 2 cents a share, in the fourth quarter of 1991, a turnaround from a loss a year ago of \$27.4m, or \$1.01, a share.

The quarter's results benefited from cost-cutting and the absence of \$7m of charges taken in the final quarter of 1990.

The improved performance pleased Mr Jerry Pearson, Zenith chairman, but he warned that "continuing, deep recessionary conditions mean that more difficult times are ahead".

For all 1991, the company posted a net loss of \$31.8m, or \$1.70, compared with losses of \$54.2m, or \$2.02, in 1990. Sales in 1991 were \$1.32bn, down from \$1.41bn.

Consumer electronic sales fell slightly last year to \$1.21bn, from \$1.23bn in 1990, but components - mainly electronic assemblies and displays for the depressed automobile industry - slid to \$111m from \$181m in 1990.

Colour television sales were down 13 per cent in the first five weeks of 1992.

A weak television market and the start-up costs of its new "flat tension mask" colour displays were expected to contribute to a loss to Zenith during the first half of 1992, Mr Pearson said.

Carolco sells rights

CAROLCO Pictures, the troubled independent Hollywood film company, will receive \$64m from Spelling Entertainment for some television rights to Carolco's library, writes Karen Zager.

Carolco, maker of Terminator 2 and Rambo movies, said the deal was valued at \$64m, including some assumed obligations.

The company, along with other independent film-makers, has been caught in a financial squeeze.

IBM plans computers based on MPP technology

By Louise Kehoe in San Francisco

INTERNATIONAL Business Machines (IBM) is developing powerful supercomputers based upon massively parallel processing (MPP) technology.

The company said yesterday it had established a new laboratory dedicated to bringing rapidly the new technology to market.

Cray Research, the leading supercomputer manufacturer, also revealed this week that it was developing MPP computers, based upon a powerful new microprocessor chip designed by Digital Equipment.

Unlike traditional supercomputers which are based upon one or a few custom-designed powerful processors, MPP computers share complex computing tasks among hundreds or even thousands of the same microprocessor chips that are used in computer workstations.

Until recently, this approach to achieving very high speed computing was largely experimental. Worldwide sales of MPP supercomputers totalled only about \$100m last year, less than one-tenth of the total supercomputers market.

IBM will base its MPP systems upon the reduced instruction set computing (RISC) microprocessors that it employs in desktop workstations. The company said it

planned to build "scalable" parallel machines capable of performance in the range of hundreds of gigaflops (billions of floating point calculations per second).

Ultimately, IBM aims to achieve teraflops (1,000bn of floating-point calculations per second) performance.

"Our key customers have told us that they need 'scalable' systems that enable them to build up performance on an incremental basis - as their individual needs allow," said Mr Irving Wladawsky-Berger, assistant general manager for IBM's supercomputing. Enterprise Systems line of business.

"We plan to get these machines to market as quickly as possible."

Cray Research said that its first MPP systems would be introduced next year and that they would be based upon Digital Equipment's "Alpha" microprocessor chip.

The device is twice as fast as any other microprocessor in the world, Cray officials said. Digital engineers are scheduled to reveal details of the Alpha chip at a technical conference later this month.

Jack Eckerd gives way on plan for Revco

By Nikki Tait

A REORGANISATION plan put forward by Revco, the US drugstore retailer which has been in bankruptcy since 1988, looks set to go forward without opposition from Jack Eckerd, the rival chain that had wanted to acquire Revco.

The two companies announced yesterday that Eckerd has agreed to "postpone indefinitely" its own plan of reorganisation for Revco, which would essentially have involved Eckerd in taking over the bankrupt chain.

As part of the deal, Revco is paying Eckerd \$7.5m for its plan-related expenses.

Mr Boake Sells, Revco's chairman, claimed the agreement should result in "an uncontentious Revco plan" and allow it to emerge from bankruptcy "at an early date".

Royal Trustco returns to profitability for full year

By Robert Gibbons in Montreal

ROYAL Trustco, one of Canada's two biggest trust companies, has reported a C\$8m (US\$6.8m) loss for the final quarter of 1991, equal to 17 cents a share.

But the company, which blamed the North American and UK recessions and heavy loan loss provisions for the setback, returned to profitability for the full year.

RT took the unusual step last December 24 of releasing preliminary results for the final quarter, indicating that Canadian and US loan losses would be stable, but a further C\$70m provision would be made in the UK. The actual loss reported yesterday was higher than most analysts had expected.

For the whole of 1991, RT reported net income of C\$107m, or 25 cents, after a C\$224m loan

loss provision, against a loss of C\$66m in 1990 after a C\$220m provision.

Operating income before provisions and taxes was C\$346m, against C\$200m, helped by lower interest rates, higher fee income and a 2 per cent drop in operating expenses. The common share dividend is being maintained at 74 cents.

RT said it had tightened credit policies and was cutting costs across the board.

Royal Trust Bank London is now solely in private banking, asset management and specialised corporate lending, but has a heavy burden of non-performing loans. The UK unit was badly hit by the drop in property values in 1990 and 1991.

RT's total assets at December 31 last were C\$37.5bn, against C\$40.9bn.

Bergesen pessimistic after peak results

By Karen Fossell in Oslo

BERGESEN, Norway's leading shipowner, yesterday announced another year of record profits but warned that 1992 figures would be substantially reduced due to higher taxes and lower tanker rates.

Group net profits rose to Nkr552m (\$151.6m) in 1991 from Nkr535m, but the increase was helped by better performing shipping operations, in contrast with 1990 when profits were improved by a Nkr424m gain on the sale of securities.

The dividend is to be increased to Nkr1 a share from Nkr0.85.

Group operating revenue rose by Nkr673m to Nkr3.12bn, while operating profit was 66 per cent higher at Nkr557m. Net financial income dropped to Nkr40m from Nkr43m.

"Based on tanker developments in the market so far in 1992, the operating profit for tankers will decline. Assuming dollar exchange rates stay where they are, we expect operating profit for LPG vessels - which are all chartered out for 1992 - and dry cargo vessels to improve slightly," Bergesen said.

Pfizer slips on growth warning

By Karen Zager in New York

SHARES in Pfizer, one of the biggest US drug companies, fell yesterday after the company outlined only moderate first-half profit growth at a meeting with analysts. At mid-session, the company's stock was off \$1 1/4 at \$73 1/4 in fairly heavy trading.

The company expects full-year earnings to meet analysts' expectations, but it warned that the cost of launching new drugs would probably cut into its first-half results.

Pfizer is scheduled to introduce its new Zolof anti-depressant later this month, followed by the launch of its Zithromax antibiotic in early March. The company may launch three other new drugs by the end of the year.

CBS incurs deficit of \$85.8m

By Karen Zager in New York

CBS, the US media group, has posted a net loss of \$85.8m, or \$5.32 a share, for 1991 after an after-tax loss of \$195.5m from its baseball and football television coverage. In 1990, CBS had net earnings of \$110.5m, or \$4.30 a share, including an after-tax loss of \$171.2m, or \$6.55, on its sports contracts.

Sales in the year fell 7 per cent to \$3.04bn from \$3.26bn.

Earnings in 1991 were also depressed by what Mr Laurence Tisch, chairman and chief executive, called a "stubborn" recession, expanding cable competition and rising pro-

gramming costs. For the fourth quarter, CBS had net income of \$6.4m, or 61 cents a share, on sales of \$887.4m, against a loss of \$158m, or \$6.05, on sales of \$919.7m.

Fourth-quarter operating earnings were \$8.4m against an operating loss of \$175.3m a year earlier. CBS's loss from continuing operations for all 1991 was \$86.7m against profits of \$61.5m.

CBS, which paid \$1.08m for its four-year baseball contracts has had pre-tax losses of \$604m for its sports coverage. CBS said these contracts had been

reduced to net realisation value and no further write-offs were expected.

Mr David Londoner, an analyst at Wertheim Schroder, said the results roughly met his expectations. "I'm happy the third-quarter charge is done with. CBS has good ratings now and 1992 is starting to look better," Mr Londoner expects CBS to earn \$9 a share in 1992.

Mr Tisch expected to return to profitability in 1992 in spite of reduced advertiser demand for broadcast commercial time in the first quarter.

Hungarian investment by Alcoa

By Kenneth Gooding, Mining Correspondent

THE ALUMINUM Company of America (Alcoa), the world's largest aluminium company, is to spend about \$50m to take a controlling interest in and upgrade facilities at Kolomo, a wholly-owned subsidiary of the state-owned Hungarian Aluminium Industrial Corporation (Hungain).

Kolomo, located at Szekesfehervar, 85 miles south-west of Budapest, employs 3,000 and produces 110,000 tonnes a year of flat-rolled aluminium prod-

ucts and 30,000 tonnes of aluminium extrusions for the building, construction, food and agricultural markets in Hungary, central and western Europe.

The two companies have signed a memorandum of understanding which enables Alcoa to look more closely at what needs to be done to upgrade at Kolomo.

Kolomo now uses aluminium from Russian smelters and the issue of future supplies will be

part of discussions before a final agreement is signed, probably in the middle of this year. Alcoa said its investment would be used to upgrade quality and safety at Kolomo and that it would provide the management, technology, and systems needed to make the venture a successful competitor throughout Europe.

However, it did not intend to expand capacity or to introduce new sheet production at Kolomo.

All these securities having been sold, this announcement appears as a matter of record only.

New Issue
(Asian Tranche)

February, 1992

DOWA
DOWA MINING CO., LTD.

U.S.\$120,000,000

3% PER CENT. GUARANTEED NOTES DUE 1996

WITH
WARRANTS

TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF DOWA MINING CO., LTD.

unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Industrial Bank of Japan, Limited

Issue Price 100 per cent.

Asian Tranche of U.S.\$40,000,000

Yamaichi International (H.K.) Limited

IBJ Asia Limited

Wako International (Hong Kong) Limited

ABN AMRO Securities (Far East) Limited Bayerische Vereinsbank Aktiengesellschaft

BOT International (H.K.) Limited CS First Boston (Singapore) Limited

Daishin Securities Co., Ltd. Deutsche Bank Capital Markets (Asia) Limited

Mitsui Trust Finance (Hong Kong) Limited Morgan Stanley Asia Ltd.

Société Générale Asia Limited Taiheyo Securities (H.K.) Limited

Towaz Securities (Hong Kong) Limited Toyo Trust Asia Limited

All these securities having been sold, this announcement appears as a matter of record only.

New Issue
(European Tranche)

February, 1992

DOWA
DOWA MINING CO., LTD.

U.S.\$120,000,000

3 1/4 PER CENT. GUARANTEED NOTES DUE 1996 WITH WARRANTS TO SUBSCRIBE
FOR SHARES OF COMMON STOCK OF DOWA MINING CO., LTD.

unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Industrial Bank of Japan, Limited

ISSUE PRICE 100 PER CENT.

European Tranche of U.S.\$80,000,000

Nikko Europe Plc

IBJ International Limited

New Japan Securities Europe Limited

Sanwa International plc

Kyowa Saitama Finance International Ltd.

Barclays de Zoete Wedd Limited

Baring Brothers & Co., Limited

Robert Fleming & Co. Limited

Goldman Sachs International Limited

The Kaisei Securities (Europe) Co., Ltd.

Merrill Lynch International Limited

Mito Europe Limited

Norinchukin International plc

Salomon Brothers International Limited

Tokyo Securities Co. (Europe) Limited

S. G. Warburg Securities

Notice to the Warrant Holders of TOKYU STORE CHAIN CO., LTD. (the "Company")

U.S. \$90,000,000
4 1/2% Guaranteed Bonds due 1993 with Warrants (the "Warrants A")

U.S. \$100,000,000
4 1/2% Guaranteed Bonds due 1995 with Warrants (the "Warrants B")

NOTICE IS HEREBY GIVEN pursuant to Clauses 3 and 4 of the respective Instruments dated 17th February, 1989 and 22nd February, 1991 (collectively the "Instruments") relating to the Warrants A and B, as follows:

- The Board of Directors of the Company at its meeting held on 12th February, 1992, resolved that on 15th April, 1992, Japan time, the Company will split the shares owned by the shareholders of the Company registered on its register of shareholders as of 29th February, 1992, Japan time (the "record date"), at the ratio of 1.1 shares for each one share held.
- As a result of such Stock Split, the subscription price at which shares are issued upon exercise of the Warrants A, which is currently Yen 1,220.9 per share, will be reduced to Yen 1,109.9 of the Company's common stock, and the subscription price at which shares are issued upon exercise of the Warrants B, which is currently Yen 1,128.2 per share, will be reduced to Yen 1,025.6 of the Company's common stock, in accordance with Clause 3 of the respective Instruments. The new subscription prices will become effective on 1st March, 1992, Japan time, which is the day immediately after the record date.

Tokyu Store Chain Co., Ltd.
By: The Sumitomo Trust and Banking Company, Limited
as Principal Paying Agent
Dated: 14th February, 1992

To the Holders of Warrants to subscribe for shares of common stock of C. ITOH FUEL CO., LTD. (the "Company")

Issued in conjunction with the issue by the Company of each of U.S. \$50,000,000 3 1/2% per cent. Guaranteed Notes due 1992 and U.S. \$70,000,000 4 1/2% per cent. Guaranteed Notes due 1993

NOTICE OF ADJUSTMENT OF SUBSCRIPTION PRICES
Pursuant to Clause 4 (A) and (B) of each of the Instruments dated 21st October, 1987 and 4th August, 1988 under which the above described Warrants were issued, respectively, notice is hereby given that as a result of the issuance of U.S. \$100,000,000 5 1/2% per cent. Guaranteed Notes due 1992 by the Company on 13th February, 1992 with an initial subscription price per share of \$9.51, being less than the applicable current market price per share, the Subscription Prices of the above described Warrants have been adjusted, respectively, in accordance with Clause 3 of the Instruments with effect from 13th February, 1992, as follows:

Warrants initially attached to Guaranteed Notes due 1992	Subscription Price after Adjustment	Subscription Price before Adjustment
Warrants initially attached to Guaranteed Notes due 1993	\$890.40	\$893.20

C. ITOH FUEL CO., LTD.
By: The Kyosei Seisaku Bank, Ltd.
as Principal Paying Agent
Dated: 14th February, 1992

WORLD NATURAL RESOURCES PORTFOLIO Société d'Investissement à Capital Variable 2, boulevard Royal, Luxembourg R.C. Luxembourg B-27276

To our shareholders
We have the honour to invite you to attend the ANNUAL GENERAL MEETING of shareholders of WORLD NATURAL RESOURCES PORTFOLIO, which will take place at the office of Banque Internationale à Luxembourg, 99, route d'Esch, L-1470 Luxembourg, on March 16, 1992 at 2.00 p.m. for the purpose of considering and voting upon the following agenda:

1. Information of the reports of the Board of Directors and of the Auditors.
2. Approval of the Statement of Net Assets as of November 30, 1991 and the Statement of Operations for the year ended November 30, 1991.
3. Allocation of the net profit. Decision on the distribution of a dividend in respect of each class of shares.
4. Discharge of the Directors.
5. Receipt of and action on nomination of the Directors.
6. Miscellaneous.

Resolutions on the agenda of the Annual General Meeting will require no quorum and will be taken at the simple majority of the votes expressed by the shareholders present or represented at the meeting.

THE BOARD OF DIRECTORS

KLEINWORT BENSON SELECT FUND Société d'Investissement à Capital Variable Registered Office: 14, rue Aldringen L-1118 Luxembourg

NOTICE
Is hereby given to the shareholders of Kleinwort Benson Select Fund (the "Company") of an extraordinary general meeting of shareholders to be held at the registered office of the Company on 2nd March, 1992 at 11 a.m.
The agenda of the meeting shall be to confirm the Articles of Incorporation of the Company exclusively in Luxembourg law and, consequently to amend Articles 2, 5, 9, 10, 11, 13, 14, 21, 22, 23, 24, 25, 26 and 27 accordingly.
The quorum for this Meeting will be one half of all the shares issued and outstanding, present or represented by proxy.
The resolutions may be approved by two thirds of the shares present or represented and voting.
Holders of bearer shares should deposit these at least five clear days in advance at Banque d'Investissement de Luxembourg, 14, rue Aldringen, L-1118 Luxembourg, Grand Duché de Luxembourg.
Further information may be obtained from the Company's registered office in Luxembourg (tel: (33) 47 99 2073); from the Company's UK Promoter Kleinwort Benson Investment Management Limited, 10 Fenchurch Street, London EC3A 3BU (tel: +4471 956 6600) or from the Company's Company Secretary Kleinwort Benson International Fund Managers Limited, Westbourne, The Grange, St. Peter Port, Guernsey, Channel Islands (tel: (44481) 727 111).
By Order of the Board of Directors.

U.S. \$500,000,000 National Westminster Bank (Incorporated in England with limited liability) Primary Capital FRNs (Series "B")

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from February 14, 1992 to August 14, 1992 the Notes will carry an interest rate of 4 1/2% per annum. The interest payable on the relevant interest payment date, August 14, 1992 against Coupon No. 15 will be U.S. \$2,148.61 and U.S. \$214.86 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
February 14, 1992

COMMERZBANK OVERSEAS FINANCE N.V. U.S. \$100,000,000 Floating Rate Notes Due 1993

In accordance with the provisions of the Notes notice is hereby given that for the three months period from February 13, 1992 to May 13, 1992 the Notes will carry an interest rate of 4.0625% per annum with a coupon amount of U.S. \$101.56 per U.S. \$10,000 Note and U.S. \$2,539.06 per U.S. \$250,000 Note payable on May 13, 1992.

Frankfurt/Main, February 1992
COMMERZBANK

Prices for electricity delivered to the premises of the electricity pooling unit in England and Wales

Period	Unit	Price	Unit	Price
1st half	100 kWh	17.25	1st half	17.25
2nd half	100 kWh	17.25	2nd half	17.25
3rd half	100 kWh	17.25	3rd half	17.25
4th half	100 kWh	17.25	4th half	17.25
5th half	100 kWh	17.25	5th half	17.25
6th half	100 kWh	17.25	6th half	17.25
7th half	100 kWh	17.25	7th half	17.25
8th half	100 kWh	17.25	8th half	17.25
9th half	100 kWh	17.25	9th half	17.25
10th half	100 kWh	17.25	10th half	17.25
11th half	100 kWh	17.25	11th half	17.25
12th half	100 kWh	17.25	12th half	17.25

Prices are quoted for delivery to the premises of the electricity pooling unit in England and Wales. The prices are quoted for delivery to the premises of the electricity pooling unit in England and Wales. The prices are quoted for delivery to the premises of the electricity pooling unit in England and Wales.

NOTICE TO HOLDERS OF SUZUTAN CO., LTD. (the "Company")

Is hereby given to the holders of the Shares of Suzutan Co., Ltd. (the "Company") of an extraordinary general meeting of shareholders to be held at the registered office of the Company on 2nd March, 1992 at 11 a.m.

The agenda of the meeting shall be to confirm the Articles of Incorporation of the Company exclusively in Japan law and, consequently to amend Articles 2, 5, 9, 10, 11, 13, 14, 21, 22, 23, 24, 25, 26 and 27 accordingly.

By: The Kyosei Seisaku Bank, Ltd.
as Principal Paying Agent
Dated: 14th February, 1992

NOTICE OF EARLY REDEMPTION OF SUZUTAN CO., LTD. (the "Company")

Is hereby given to the holders of the Shares of Suzutan Co., Ltd. (the "Company") of an extraordinary general meeting of shareholders to be held at the registered office of the Company on 2nd March, 1992 at 11 a.m.

The agenda of the meeting shall be to confirm the Articles of Incorporation of the Company exclusively in Japan law and, consequently to amend Articles 2, 5, 9, 10, 11, 13, 14, 21, 22, 23, 24, 25, 26 and 27 accordingly.

By: The Kyosei Seisaku Bank, Ltd.
as Principal Paying Agent
Dated: 14th February, 1992

NOTICE OF EARLY REDEMPTION OF SUZUTAN CO., LTD. (the "Company")

Is hereby given to the holders of the Shares of Suzutan Co., Ltd. (the "Company") of an extraordinary general meeting of shareholders to be held at the registered office of the Company on 2nd March, 1992 at 11 a.m.

FLYSAS STAYFREE Fly Sas EuroClass to Scandinavia/Finland and your first night's stay in a SAS International Hotel will be FREE...with up to five subsequent nights at only HALF-PRICE.

For full details contact your Travel Agent or SAS London 071 734 4020. SAS Aberdeen 0224 770220.

SAS

ECU 350,000,000 Kingdom of Belgium Floating Rate Notes due 1993

In accordance with the provisions of the Notes notice is hereby given that for the three months period from February 13, 1992 to May 13, 1992 the Notes will carry an interest rate of 4.0625% per annum with a coupon amount of ECU 2,539.06 per ECU 100,000 Note and ECU 25,390.60 per ECU 2,500,000 Note payable on May 13, 1992.

Frankfurt/Main, February 1992
COMMERZBANK

INTERNATIONAL COMPANIES AND FINANCE

Western Mining dives into the red

By Bruce Jacques in Sydney

WESTERN MINING Corporation, the Melbourne-based nickel, gold and aluminium group, dived into the red in the first half to December following an A\$20m (US\$14.9m) write-down of its mining assets.

The company yesterday reported an interim loss around to a A\$60m net loss from a A\$14.9m net profit on a 15 per cent slide in revenue to A\$799.4m from A\$956.5m. The interim dividend has been cut to 6 cents a share from 13 cents.

In line with revised accounting standards, Western Mining directors have reviewed the value of all non-current assets. They represent the second

CSR, the sugar and building products group.

"Directors have adopted a conservative attitude in reducing the value of mining properties, primarily gold operations, by A\$180m pre-tax," the board said. "In addition, directors have decided to add A\$20m pre-tax to the existing provision for environmental rehabilitation."

Even excluding the write-downs, which were treated as abnormal items, Western Mining's earnings were well down in the half. Operating earnings fell 34.3 per cent to A\$114.3m from A\$173.9m before a tax credit of A\$24.7m compared with a A\$29.8m payment previously.

The fall was even bigger on an equity-accounted basis,

with the group's associates contributing a A\$18.4m deficit against a A\$81.5m premium. This produced a 57.4 per cent fall to A\$65.2m in equity accounted net earnings from A\$223.4m.

The equity decline largely reflected a fall in contribution from the company's 48.08 per cent-owned aluminium offshoot, Alcoa of Australia, to A\$77.3m from A\$177.7m.

Gold was Western Mining's biggest profit earner in the half, with a A\$40.8m contribution, followed by A\$31.2m from oil and gas and A\$19.5m from nickel. Canadian operations lost A\$8.7m.

Directors said that although gold production fell 14.4 per cent in the half, tonnage treated rose by 11.3 per cent,

while unit costs rose 5.9 per cent. Nickel prices fell by 17 per cent while exploration expenditure was cut from A\$81.4m to A\$45.4m. Depreciation charges rose to A\$135.6m from A\$115.5m.

TNT, the diversified Australian transport group, has expanded its previously-announced flotation of stock in its US arm, TNT Freightways Corporation, with a public offering on Nasdaq, the over-the-counter market.

The company is offering 12.5m shares in TNT Freightways at US\$19.50 each. Directors said the issue, with dividends payable, would raise about A\$400m and TNT would retain a 20 per cent to 25 per cent interest in the offshoot on completion.

SA leisure group ahead at midway

By Philip Gawth in Johannesburg

SUN International Bophutswana (Sunbop), the South African hotel and leisure group, overcame recessionary economic conditions to record a 19 per cent rise in attributable earnings to R106m (R38.2m) in the six months to December.

Turnover rose by 24 per cent to R483.4m and operating profit was 25 per cent higher at R140.5m. Interest received fell substantially due to internal funding of its Carousels and Lost City projects.

The group, whose hotels are all situated in the homeland of Bophutswana, recorded an average occupancy of 78 per cent for the six months. This was in line with its 1990 performance, but well ahead of industry averages with most hotels suffering badly from the recession.

Sunbop is spending R1.1m in developing Carousels and Lost City, an extension of its Sun City resort. Carousels, a gambling resort, opened in November and the R750m Lost City project will open by December.

Sunbop has raised more than R300m for the funding of these projects through a R178m rights issue and by offering scrip dividends which were heavily taken up.

Mr Sol Kerzner, chairman, said the group's good performance through the recession was testimony to its policy of building quality resorts which were "exciting and unique". He said the group had adhered strictly to a value-for-money policy.

Explaining the large capital expenditure programme, Mr Kerzner said that the changes in South Africa had led to a "very significant enhancement of its tourism potential". He expected "extraordinary growth" in local tourism.

The Lost City project will double the size of conference facilities at the Sun City resort, which are the largest in the region.

Correction Fujitsu

FUJITSU has forecast that consolidated pre-tax profits for the year to March 1992 will fall to ¥60bn - not ¥30bn as reported yesterday.

Lebanese bank stops trading

By Lara Marlowe in Beirut

GLOBE BANK, a small Lebanese privately-owned bank has closed for business and put all of its assets at the disposal of the Banque du Liban (BDL), Lebanon's central bank. BDL welcomed the move and promised to reimburse depositors as quickly as possible.

Globe Bank is the third Lebanese bank this year to opt for "self-liquidation", a process encouraged by BDL to reduce the number of banks competing in a market reduced by the 1975-90 civil war.

The Libano-Bresiliense and Tohme banks closed last month. Four other small Lebanese banks declared bankruptcy late last year.

Globe Bank and the BDL stressed the closure was by mutual agreement. A new Lebanese law enables banks to reimburse depositors through

the Institut National de Garantie des Depots.

Over the years, Lebanon's more than 80 banking establishments saw their capital base severely reduced by the fall in value of the Lebanese pound from L2.5 to the dollar before the war to a low of L1,300 to the dollar in the autumn of 1990.

The Lebanese pound has for the past eight months stabilised at a rate of around L280 to the dollar. But the stabilisation of the pound eliminated currency speculation, which had become an important source of profit for some of the smaller banks.

The bank closures have coincided with a dismal economic mood, provoked by Lebanon's failure to attract substantial foreign reconstruction aid and investment.

The political atmosphere

remains uncertain due to Israel's continued occupation of southern Lebanon, the unresolved question of parliamentary elections and doubts about the consequences of a scheduled withdrawal of Syrian troops to eastern Lebanon next September.

Cabinet members continue to debate an austerity budget which would impose a 60 per cent ceiling on deficit spending.

The original 1992 budget of L2,500bn (US\$2.84bn) is to be cut by nearly one-third - at a time when Lebanese trade unions are demanding a 60 per cent increase in the L2,500 monthly minimum wage.

Proposed measures include the cancellation of transportation allowances for government employees and a higher tax on property sales and transfers.

Sumitomo Chemical falls 32%

By Steven Butler in Tokyo

SUMITOMO Chemical, the Japanese chemical company which belongs to the Sumitomo group, yesterday reported a 32.8 per cent decline in pre-tax profits last year to ¥24.5bn (¥18.9m).

Sumitomo said the steep fall in profits resulted from high depreciation costs, increased distribution expenses, as well as a rise in net financial expenses.

Sales for the year came to ¥701.2bn, a decline of 2.2 per cent. Sales of specialty chemicals, including dyes, agricultural chemicals and advanced materials, grew by 2.2 per cent to ¥210bn. Aluminium sales were hit hard by the decline in ingot prices, with sales falling 20 per cent to ¥63.7bn.

Basic chemicals sales were off by 1 per cent to ¥27.5bn. Sumitomo said that, given

the sluggishness of the Japanese economy, it was unable to expand sales to offset the increase in costs during the year. Non-operating financial income fell marginally to ¥7.3bn, while financial loss rose by ¥4.6bn to ¥30.4bn.

Net income per share declined by 8.7 per cent to ¥9.39. The dividend for the year came to ¥6 per share, unchanged from 1990.

Pioneer declines 5.8% in spite of small sales rise

By Steven Butler

PIONEER ELECTRONIC, the Japanese electronics company, yesterday reported a 5.8 per cent decline in consolidated pre-tax profits in the third quarter, which ended in December, as a modest rise in sales was offset by the higher value of the yen.

Sales advanced by 6 per cent to ¥185.3bn (¥1.5bn), while pre-tax profits declined 5.8 per cent to ¥24.7bn. Net income after tax dropped by 5.5 per cent to ¥12.5bn.

Although audio product sales were strong in Japan, European sales were hit by the high value of the yen.

Video product sales were strong because of the success of compact stereo systems which incorporate laser disc players. Sales of laser disc equipment, used for karaoke sing-along systems, rose overseas.

Car electronics products were lifted by sales of car navigation systems installed in new vehicles.

Although sales of car stereo equipment were weak in Japan, overseas sales were helped by a new anti-theft system.

For the first three quarters of the fiscal year, pre-tax profits were down by 15.8 per cent to ¥58.4bn, while sales rose by 2.4 per cent to ¥465.4bn.

Coles Myer may float NZ retail subsidiary

By Bruce Jacques

COLES MYER, Australia's biggest retailer, is considering publicly floating Progressive Enterprises, its New Zealand subsidiary.

Mr Brian Quinn, chief executive, said yesterday the company had retained C.S. First Boston as adviser for the sell-off but Coles planned to remain the largest shareholder in Progressive.

Coles acquired Progressive in 1988, and foreshadowed a public flotation at that time. The New Zealand company operates 58 supermarkets and controls about 30 per cent of that market segment in New Zealand's north island.

NEWS IN BRIEF

Japanese banks plan to rescue Nichiboshin

SIX leading Japanese banks plan to work out a joint rescue of Nichiboshin, a financially-troubled non-bank financial institution, Kyodo reports from Tokyo.

The banks are Dai-ichi Kangyo Bank, Daiwa Bank, Hokkaido Tokai-Mitsubishi Bank, Sumitomo Trust and Banking, Mitsubishi Trust and Banking and Yasuda Trust and Banking. They are expected to inspect Nichiboshin's financial records this month.

Nichiboshin has outstanding credits of ¥20bn (¥158m) which it extended against a collateral of falsified deposit receipts of the Toyo Shinkin Bank in Osaka. Nichiboshin's debts total ¥1,200bn, ¥500m of this is owed to the six banks.

Shares in Mr Kerry Packard's Australian Consolidated Press will be offered in New Zealand as well as Australia in its previously-announced flotation, according to Ord Minnett Securities, the stockbroker, Reuters reports from Wellington.

The magazine publisher is offering 95.15m shares at A\$5 each, comprising 65 per cent of its post-flotation issued capital. Full listing of the shares is being sought on both Australian and NZ stock exchanges.

Nippon Paint, the leading Japanese paintmaker, is to set up a chemical joint venture with Société Nationale des Poudres et Explosifs (SNPE), the French government-owned chemicals group, in Paris in September, Kyodo reports.

The size of the venture has yet to be decided, but will involve equal investment by the two companies. It will produce and sell methacryloyl isocyanate (MAD), a chemical which coagulates at low temperatures.

The Saudi Industrial Development (SIDC), a newly-created private company, plans to launch a SR250m (S\$67.7m) share issue in April to help finance planned investments in Saudi chemicals and food processing projects, AP-DJ reports from Manama.

Mr Anwar Ahmad, vice-president of the Saudi Consulting Center for Finance & Investment which is co-ordinating the issue, said it will inject SR400m and begin on April 11.

Finance One, the Thai financial group, has acquired the Bangkok government's 94 per cent stake in Thanamant Finance & Securities for B\$391.8m (S\$16.2m), according to Mr Pin Chakrakap, Finance One's chairman, Bloomberg reports from Bangkok.

Thanamant was one of a number of heavily-indebted savings and loans institutions taken over by the Finance Ministry in the mid-1980s. Finance One will inject Bt1.4bn in new capital into Thanamant, with the government providing Bt1bn.

Lucky-Goldstar, one of South Korea's largest conglomerates, is to buy the 50 per cent of Lucky Hoechst, owned by Hoechst, the German chemicals group, for Wö3bn (S\$3.9m), AP-DJ reports from Seoul.

State Bank of New South Wales Limited
A.C.N. 009 883 208

US\$250,000,000
Extendible Floating Rate Notes due 1998
(Guaranteed by the Government of the State of New South Wales)

Notice is hereby given that the rate of interest for the period 14th February, 1992 to 14th August, 1992 has been fixed at 4 1/2%.

Interest payable on 14th August, 1992 per US\$10,000 note will be US\$214.86 and per US\$100,000 note will be US\$2,148.61.

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The Coupon amounts will be £179.56 per £5,000 Note and £1,795.59 per £50,000 Note, payable on 13 May, 1992.

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Agent Bank

ECU 350,000,000 Kingdom of Belgium Floating Rate Notes due 1993

In accordance with the provisions of the Notes notice is hereby given that for the three months period from February 13, 1992 to May 13, 1992 the Notes will carry an interest rate of 4.0625% per annum with a coupon amount of ECU 2,539.06 per ECU 100,000 Note and ECU 25,390.60 per ECU 2,500,000 Note payable on May 13, 1992.

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December 1991

[Faint handwritten notes, possibly bleed-through from the reverse side.]



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UK COMPANY NEWS

Final quarter sees 'extremely disappointing' fall of £384m to £72m BP down 14% to £1.04bn in year

By David Lascelles, Resources Editor

BRITISH PETROLEUM saw a sharp fall in profits in the final quarter of last year as the recession took its toll on many parts of the business.

On a replacement cost basis, the group made £72m, down sharply from the £456m earned in the previous year's final quarter. This brought total profits for the year to £1,040m, down 14 per cent from £1,210m in 1990.

The lower result prompted BP to hold its final dividend at 4.2p, the level of the previous three quarterly pay-outs. The resulting full-year dividend of 16.8p represents an increase of 4.7 per cent on 1990.

The profit figure was much in line with market expectations. Investors, however, had been hoping for a small boost to the final dividend, and BP's shares lost ground as a result, closing 10p lower at 274p.

BP described the fourth quarter result as "extremely disappointing". Mr Steve Ahearne, chief financial officer, stressed that the main cause was recession rather than a weaker oil market. "The overall picture is not of a company bleeding because of the low oil price," he said, "but of a company hit by recession in its key markets."

To illustrate this he pointed



Robert Horton: a 20m b/d supply-demand gap by 2000

to the strong result from exploration and production which produced an operating profit for the year of £1,820m (£1,690m), including £145m of investment profits. Although the average oil price was down about \$3 a barrel, production levels were maintained and cost structures were improved.

The refining and marketing

quarter as prices weakened against a background of steady costs. Profit from the refining business, recently re-designated a "non-core" activity, was \$37m, down from \$48m.

Adding to the company's difficulties was a high effective tax rate of 68 per cent on the historical cost result because stock holding losses are not recognised for tax in countries like the US. In the final quarter BP's tax rate was 114 per cent because of asset write-downs which were not tax-deductible.

Mr Robert Horton, chairman, said that the present low level of world oil prices was unsustainable in the long run because it gave producers no incentive to invest in new production. He forecast a 9m barrel a day supply-demand gap by the end of this decade.

Mr Horton stressed that BP had tested all its businesses on the basis of an oil price of \$18 per barrel and had found them "robust". In the short term, the outlook was not encouraging, with conditions in the first half of this year expected to be "broadly similar to those in the previous six months". Every part of the group "is pursuing a demanding cost and productivity improvement programme", BP said.

BOC beats expectations with 13% rise to £80m

By Richard Gourlay

BOC GROUP, the UK industrial gases and healthcare concern, yesterday reported a 13 per cent increase in pre-tax profits for the three months to December 31, thereby beating market expectations.

The group nevertheless cautioned that it had "seen no improvement in any of the key economies in which it operates" and that the Far East, where it has been investing, was now experiencing a downturn in economic growth.

Pre-tax profits rose from £70.8m to £80.1m on sales up 9 per cent at £711.6m. However, after removing the favourable impact of currency movements, the underlying improvement in taxable profits was 9 per cent. Earnings per share rose by 15 per cent to 10.5p.

Volume in the gases division had levelled off but prices and margins remained stable. Operating profits rose from £57.7m to £73.4m.

In the healthcare division, which was encountering difficulties after expansion in the US, medical equipment continued to experience difficult trading conditions and profits fell. The pharmaceuticals division performed well and the home healthcare business, which was also profitable.

Profits in this division as a whole rose from £16.3m to £23.8m.

By geographical region, operating profits in the Americas doubled to £20.2m (£10.1m) in 1991, after opening at £8.5p. The company said pre-tax profits for the year to end-March would show a "significant fall" from last year's £10.5m. Hoare Govett, the company's broker, cut its forecast from £15m to £8m.

The company said contracts expected to be placed by the Maxwell group had fallen through following the publisher's death and this would reduce profits by £2m. It has also made provisions of

Write-downs force sharp fall to £59.4m loss at Crest Nicholson

By Andrew Taylor, Construction Correspondent

CREST NICHOLSON, the south-east of England-based housebuilder and property developer which ran into trouble last year following the collapse in the housing market, incurred pre-tax losses of £59.4m during the year to October 31.

This compares with pre-tax profits of £8.08m in the previous 12 months. The losses were struck after exceptional provisions of £30.8m due to the write-down of the group's residential and commercial land and development to take account of falling property prices.

Resulting losses per share were 55.87p, against earnings of 5.89p. The group announced a nominal dividend of 0.01p to preserve its share status under the Trustee Investments Act 1961. Last time the final dividend was 4.85p for a total of 7.65p.

The figures, however, were in line with expectations and the stock market was encouraged by the announcement of a further reduction in group borrowings from £117.6m in May

to £54.7m at the year-end - equivalent to 51 per cent of shareholders' funds. Crest's shares yesterday rose by 6p to 87p.

Mr John Callcutt, chief executive, also revealed that house sales had increased last month. Net reservations by house buyers were currently averaging 33 a week, compared with 15 a week in December.

Mr Callcutt said the improvement was encouraging but that it was too early to say whether the rise would mark the beginning of a recovery in the UK housing market.

Last year the group made an operating loss of £5.5m on house sales before write-downs of £26m. There was a further £11.1m write-down in the commercial property division which made a pre-tax loss of £10.5m. The group's contracting business however turned in a small profit.

The big improvement, said Mr Callcutt, had been a big reduction in group borrowings as a result of commercial property sales and a decision to reduce house prices and

increase sales to generate more cash.

During the year Crest sold a record 1,435 homes. Average prices, however, fell from £90,000 to £75,000.

The group's aim was to have last year's interest charge of £12.6m (£5.88m).

COMMENT

The market was right to be pleased with the news of a further reduction in Crest's borrowings. The company has survived a difficult 12 months intact. Bank facilities of £167m are more than adequate to meet foreseeable requirements, say the directors. Pre-tax profits, given the severity of the write-downs should also recover this year. Some market forecasts suggest that £5m might even be achievable. A more cautious view is that profits will be between £2m and £3m. The share price does not yet fully take account of the improvement Crest has made, but the upside remains limited. There are better quality housing recovery stocks around.

Harland shares take a tumble as company issues profits warning

By Angus Foster

SHARES IN Harland Simon, the control systems specialist, yesterday lost more than half their value after the company issued a profits warning and released details of exposure to the late Mr Robert Maxwell.

The shares slipped to 25p, their lowest since 1985, after opening at 55p. The company said pre-tax profits for the year to end-March would show a "significant fall" from last year's £10.5m. Hoare Govett, the company's broker, cut its forecast from £15m to £8m.

The company said contracts expected to be placed by the Maxwell group had fallen through following the publisher's death and this would reduce profits by £2m. It has also made provisions of

£750,000 to cover disputed debts due from the Maxwell group.

Mr John Redshaw, group managing director, said he was "very saddened" by the announcement. "It is a short-term problem which has hit us at the end of the year. But we are stronger than before because we have taken out our dependence on newspapers and optical storage equipment," he said. Newspapers are expected to account for about 30 per cent of turnover in 1992, down from 55 per cent in 1987.

Mr Redshaw said the company's online library service, "The Library", and start-up problems, will reduce profits due to the company's £2m.

But directors said they would recommend an unchanged final dividend of 5.5p and turnover is expected to be higher than last year.

The company has spent £1m trying to lift overseas sales and has incurred costs of £1m on rationalisation. Staff numbers have been reduced by about 15 per cent and further redundancies are likely. Cost cutting will reduce overheads by £2.5m from next year.

It said all established divisions were profitable except for NEP, a Swedish subsidiary, and Pro Aqua, involved in water control. These two companies are expected to announce losses of £700,000 for the year.

Chrysalis chairman ends talks to buy 47% balance

By Andrew Seliger

MR CHRIS Wright, chairman of Chrysalis Group, the records, communications, and media company, has ended talks on his plan to buy the 47 per cent of the equity which he does not already own and take the group private.

He said he was disappointed that one shareholder had refused to accept his offer of 90p a share, since it had won the support of the remaining shareholders, his bankers and financial advisers. Chrysalis shares were unchanged at 78p.

Mr Wright, who founded Chrysalis, announced his

intention to take the group private in November, after he sold the group's 50 per cent stake in the Chrysalis Records joint venture to its partner, Thorn EMI, the music and rentals group, for \$30m (£16.5m).

Chrysalis incurred a loss of £7.85m in the year to August, but 25m of that was attributable to the record division.

The group has net cash of £15m and Mr Wright intends to develop a record business again some time after December of this year, when he will no longer be tied by them.

Chrysalis has been investing recently in television horse racing for betting shops and its rule box and fruit machines division, which has been hit by recession.

Andersen disposes of Maxwell's stake in Hungarian paper

MR ROBERT Maxwell's 40 per cent stake in the Hungarian evening newspaper Edit Hirlap has been bought by the state-owned Newspaper Publishing Company.

The state-owned publishing house exercised pre-emption rights to buy the stake, taking its holding to 80 per cent. The remaining 20 per cent is owned by the staff.

A few hours after the deal was concluded, Mr Denes Maros, the paper's editor-in-chief, resigned.

Arthur Andersen, the administrators of the late Mr Maxwell's web of 400 private companies, declined to disclose the price received.

Arthur Andersen is also negotiating to sell Mr Maxwell's 50.01 per cent stake in the morning newspaper Magyar Hirlap, and Mr Maxwell's Hungarian printing interests.

Babcock issue to fund £21m Swedish buy

By Andrew Baxter

BABCOCK INTERNATIONAL, the UK engineering contractor, yesterday announced an expansion of its European operations with the acquisition of the materials handling division of Constium, a privately-owned Swedish company.

It is paying £21.4m for Constium CMH, the world's biggest producer of enclosed continuous ship loading and unloading systems, and the Constium Bulk group of companies, which make bulk handling systems for the wood processing, energy, cement, minerals and grain industries.

The deal will turn Babcock into a significant force in the world bulk materials handling market, with sales of £150m and 1,100 employees in a planned new materials handling division.

Babcock shares rose 2 1/2p to 58p following the deal, which is to be funded by the issue of 42.5m shares. A further 23.5m shares, raising £9.5m, will be issued to

fund the development of the new division and further strengthen the group's capital base.

The 68.2m new shares will be offered first to Babcock shareholders on the basis of one new share for every 7.10713 held. Shares not taken up are being placed by NIM Rothschild with clients of Panmure Gordon, but it is believed that the offer has already been heavily oversubscribed.

Mr Oliver Whitehead, chief executive, said the creation of the materials handling division would give the company more influence in a big market with long-term growth potential - even if some customer sectors such as the pulp and paper industry were currently hit badly by the recession.

The division will comprise the new companies, the Claudius Peters materials handling interests in Germany and the smaller Babcock Materials Handling in the UK. The companies will not be merged,

but Babcock will seek to remove overlaps in sales and marketing and encourage the companies to help each other win more business.

Mr Whitehead said Constium's mechanically-based handling equipment complemented Babcock's existing range of pneumatic ship-loaders and unloaders. Consequently, the combination would allow the new division to offer customers more complete systems.

The businesses being acquired had combined turnover last year of £42.8m, down from £52.3m in 1990 and £58.3m in 1989. Pre-tax profits slumped to £853,000 in 1990 before recovering last year to £2.6m.

Mr Whitehead said the exit multiple for the acquisitions was 9.5, based on a normal tax charge, and there would be no dilution in earnings. Over the next 12 months the deal would be broadly neutral for profits, but would lead to a "definite enhancement" in the second year.

CE Heath to set up Dallas subsidiary

By Richard Lapper

CE Heath, the insurance broker, is establishing a new US subsidiary in Dallas. The company will be based around a three-man team which Heath has recruited from rival brokers and will trade wholesale surplus lines - working with retail brokers to channel business mainly to insurers in the US.

Mr Thomas Bloom, previously president of Willis Faber Dumas, and a past president of the National Association of Professional Surplus Lines offices, will head up the new operation as president.

The other officers include Mr Ronald Travis, executive vice-president, who joins from KNOX Underwriting Agency, and Mr Eugene J. Eisenman, senior vice president, who was previously president of Stewart Smith (Southwest).

Study shows tolerance of dividend cuts

By Norma Cohen, Investments Correspondent

MOST INSTITUTIONAL investors will tolerate cuts in corporate dividends in instances where the entire sector is under pressure, although such cuts could jeopardise their long-term relationship with the company, a new study shows.

Warwick Corporate, an investor relations firm, has surveyed 12 of the UK's largest fund managers - with a total of £250m under management - about their views towards corporate dividends.

Of the 12 surveyed, 10 said that cutting a dividend was not

automatic grounds for selling a company's shares. However, when the company returned to the market to seek cash from its shareholders, the surveyed said it would take them a long time to forget that it had happened.

The maintenance of dividend payments in the face of the current recession has proved a contentious issue for institutions.

Last year, Mr Paddy Linaker, M&G Group's chief executive, provoked a storm by writing to the heads of some of the UK's largest companies urging them

to maintain dividends despite the recession. Mr Robin Leigh-Pemberton, the governor of the Bank of England, responded that cutting dividends under adverse trading conditions was a sign of strength.

Warwick's survey showed that while further dividend cuts are expected in 1992, they are likely to occur among smaller companies so that the overall effect on yields will be small.

Most fund managers surveyed believe that dividend cuts are already factored into

share prices and that most fund managers have sufficient cash flow to ride out any reductions in dividends.

Overall, institutions expect the dividend cuts to be concentrated in the contracting and construction, composite insurance, engineering, building materials and metals industries.

Those regarded as least likely to cut dividends are companies in the health and household sectors, utilities, food retailers and manufacturers, and telecommunications industries.

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UK COMPANY NEWS

In the firing line for brickbats whatever is decided

Andrew Taylor on Peter Lilley's dilemma over referring Tarmac, Steetley and Redland to the MMC

MR PETER Lilley, Britain's trade and industry secretary, won a small historic victory on Wednesday when he persuaded the European Commission to give up its right to consider the proposed merger of the UK brick, clay tile and concrete product businesses of Tarmac and Steetley.

It is the first time the EC has given up its rights to investigate a proposed large merger since new competition rules came into force in 1990.

Mr Lilley - having won the argument that British regulatory authorities should deal with what is a domestic merger with no continental European impact - must now determine how he will exercise his new authority.

Crucially he must decide whether to refer for investigation to the Monopolies and Mergers Commission (MMC) two rival proposals affecting the ownership of Steetley, a large British brick and clay tile manufacturer and France's biggest aggregates producer.

The UK Office of Fair Trading is already considering whether to recommend an MMC investigation of a rival hostile \$500m bid for the whole of Steetley by Redland, another large British building materials group.

The Tarmac deal, by comparison, would leave Steetley retaining its UK and French aggregate and ready-mix concrete businesses.

The outcome of the Redland and Tarmac proposals will affect future ownership, struc-

ture and employment within a UK brick industry still suffering massive over-capacity despite previous job cuts and plant closures. Both Redland and Tarmac/Steetley have said they would accept significant capacity if their plans are allowed to go ahead.

An argument against a full scale MMC investigation is that it might delay plans for a rationalisation of the companies brick plants and manufacturing facilities.

On the hand it might be politically embarrassing if Mr Lilley were simply to clear both 'bids' after having gone to the trouble of persuading Brussels to give up its right to consider the Tarmac/Steetley joint venture.

It is thought unlikely that Mr Lilley would want to treat the rival proposals differently on the grounds that it might be unfair to leave the field clear for one side to pursue merger plans while the other was bogged down by an MMC investigation.

An alternative would be for the trade secretary to seek undertakings which would require the merged companies to dispose of selected businesses in markets where it was deemed they had a dominant market position.

The option to seek an undertaking on disposals, rather than trigger a full-scale MMC inquiry lasting several months, was included in the 1988 Companies Act. The option has been exercised five times since August 1990 on bids involving Bank for Social Finance, International

Marine for Benjamin Priest; Williams Holdings for Basal and Trafalgar House for Davy.

Over the same period the trade secretary has launched full MMC inquiries into another 16 takeover offers. A bid automatically lapses when an inquiry takes place.

Mr Lilley in his approach to the EC regulatory authorities identified both brick and clay roof tiles as markets where UK competition problems could arise as a result of merger plans.

A takeover of Steetley by Redland would leave the combined companies controlling about 46 per cent of the clay tile market, a Tarmac/Steetley joint venture would have a 38 per cent share.

Both ventures may be able to offer undertakings on clay tiles which would circumvent a monopolies probe. Bricks, however, may provide a more difficult problem. Any undertakings must involve disposals rather than closures. Potential purchasers of unwanted brick plants are few and far between in this market.

On the basis of national market shares it is difficult to see why bricks should be included in any monopoly considerations. Tarmac and Steetley between them control about 17 per cent of the UK brick market.

Redland and Steetley would have about 16 per cent. Mr Lilley, however, has indicated that he will be looking at production capacity in regional markets - despite protests by Redland, Steetley and Tarmac that they sell into a single



Collapse of the construction industry has resulted in a brick mountain

national market determined by price and not where bricks were made. Low haulage costs in Britain mean that bricks can be easily transported, and manufacturers say that sales are a better measure of regional market share than local production capacity.

Sir Leon Brittan, EC competition commissioner, nonetheless noted this week that a Tarmac/Steetley joint venture would control a high percentage of production capacity in north-east and south-west England. He said that there was danger that "the merger would create a dominant position" in those markets.

On current figures Tarmac and Steetley control almost 80 per cent of local capacity in the north-east and approaching 50 per cent in the south-west.

Redland argues that a monopolies probe on the basis of brick manufacturing capacity would not be justified in its case, even on regional grounds. A merger with Steetley it says would leave it with only 23 per cent of brick capacity in south-east England, its biggest market. Steetley has few plants in south-east England but "exports" a large number of bricks to the region. Combined

brick sales of Redland and Steetley in the south-east, therefore, will be much higher than local production capacity would indicate.

Nonetheless, Redland might find it easier to give undertakings on brick and clay tile disposals than Tarmac and Steetley. The success of the Tarmac/Steetley joint venture is wholly dependent upon their ability to rationalise these UK businesses. Redland wants Steetley's French aggregates business and its UK building materials.

Who gets what could depend upon what Mr Lilley decides.

Cheltenham & Gloucester advances by 27% to £184m

By David Barclay

CHELTEHAM & Gloucester, the sixth largest building society, yesterday confirmed its reputation as the industry's star performer by reporting a 27 per cent increase, from £145m to £184m, in pre-tax profits for 1991.

It was the fifth year in succession that C&G's profits have grown by more than 25 per cent. However, the balance sheet was dented by provisions of £108.4m against bad debts, up from £20.5m in 1990. More than half of the provisions were made against lending by Portsmouth, the troubled small society which C&G took over in January last year.

Mr Andrew Longhurst, chief executive, admitted yesterday

that its bad debts had turned out to be much worse than expected. Other small societies which C&G absorbed in 1990 accounted for 17 per cent of the provisions.

Total assets rose by 36 per cent to £2.45bn, while mortgage lending was up by 24 per cent to £2.6bn.

The return on assets was 1.36 per cent, well above the industry average. C&G, already the lowest-cost provider in the mortgage industry, reduced its cost-income ratio from 27.8 per cent to 25.8 per cent.

Mr Longhurst said that the performance showed resilience in a very difficult market. He issued a veiled warning to the government that unless

it changes the legal limits on the amount of their funding which building societies can raise on the wholesale money markets, he may follow Abbey National and convert C&G into a company.

At present societies have an absolute ceiling of 40 per cent on their wholesale funding.

The Building Societies Commission, the industry regulator, opposes raising the limit since it most of their funding came from the money markets rather than their members, building societies would effectively cease being mutual organisations.

"We do not subscribe to the view that mutuality is the only way forward for our industry," Mr Longhurst said.

Holmes Protection \$35.5m in the red and seeking new funds

By Richard Gourley

HOLMES PROTECTION, the US security group that is restructuring under new management following a shareholders' revolt last year, yesterday reported a \$35.5m (£18.5m) pre-tax loss for 1991 after exceptional costs.

Last December, new management under the chairmanship of Sir Ian MacGregor, former chairman of British Steel and the National Coal Board, secured a restructuring of group debt that would write-off half the \$65m figure.

Holmes said yesterday that its ability to continue as a going concern was dependent on it raising sufficient funds in a proposed new share issue to pay the lenders \$33m within the "next few months".

The loss for 1991 compared with previous profits of \$5.2m. Exceptional provisions of \$30.7m mostly related to the write-down of acquired subscriber contracts. Interest charges rose from \$7.2m to \$9.2m.

Operating profits fell from \$6.8m to \$3.4m on sales down 7 per cent at \$68m from an operational base reduced by the previous year's sale of activities to repay debt.

Losses per share totalled 52 cents (earnings of 7 cents). After consultation with Arthur Andersen, its new auditors, Holmes has adopted more conservative accounting standards.

The useful life and carrying value of acquired subscriber

contracts has been reviewed, leading to the \$31m write down, and fixed assets have also been reduced by \$3.6m, also taken as an exceptional charge.

Holmes said its strategy was to increase the recurring revenue base in order to cover the high proportion of fixed costs of running its monitoring and servicing installations.

The group would pursue a vigorous sales effort and seek to acquire subscriber contracts from third parties.

Orders for new installations in January had already surpassed the previous year's level by 20 per cent and there had been a substantial drop in cancellation rates.

Tesco plans job cuts but continues store openings

By John Thornhill

TESCO, the supermarket chain, is seeking about 100 job cuts among its head office and distribution staff by means of voluntary redundancy and early retirement.

The company is also planning to reduce staff numbers in some of its 984 stores by means of voluntary redundancies and a reduction of working hours. The precise number of staff affected is not yet known.

The company has also launched a restructuring of its retail management operations, with a new hierarchy, the shopworkers' union.

In spite of the possible job losses associated with these programmes, Tesco will still be a net recruiter of staff this year.

By the end of the month, the company will have opened five new stores in February, includ-

ing its 200th superstore at Maldon, Essex.

Over the next year, a further 28 stores will open providing 8,500 jobs. About 5,000 of these will represent new job opportunities, the remaining positions will be filled through a redeployment of existing staff.

In total, the company employs more than 80,000 full and part-time staff including 2,000 at its head office in Chesham, Hertfordshire.

Last April, Institutions forced the resignation of Mr Fletcher as chairman, injected £21.7m into the loss-making group and appointed Mr John von Spreckelsen as chief executive.

Last month Mr Derek Pretty resigned as finance director, to be replaced by Mr Graham Rigby, one of the management troika brought in by the insti-

Further board change expected at Budgens

By Andrew Bolger

MR KEITH Clarke is expected to step down as managing director at Budgens, the small food retailer whose institutional shareholders last year installed new management.

Mr Clarke, a former trading and marketing director at Asda Stores, was brought into Budgens in 1990 by Mr John Fletcher, who became chairman and chief executive of the group in 1985 after three years as managing director of Asda.

Last April, Institutions forced the resignation of Mr Fletcher as chairman, injected £21.7m into the loss-making group and appointed Mr John von Spreckelsen as chief executive.

Last month Mr Derek Pretty resigned as finance director, to be replaced by Mr Graham Rigby, one of the management troika brought in by the insti-

tutions last April.

Mr von Spreckelsen, Mr Rigby and Mr Christian Williams joined Budgens after turning round Kwik Save, the Bremen-based supermarket chain.

Budgens recently reported pre-tax profits of £2.2m for the six months to November 28, compared with a restated loss of £3.0m for the same period in 1990.

Mr von Spreckelsen described the results as a "significant first step on the road to recovery", and said his three-year plan to revitalise the group was on course.

He last night declined to discuss Mr Clarke's position, saying any changes in senior management would be announced in an official statement. Mr Clarke was not available for comment.

Burton institutes new management structure

By John Thornhill

BURTON GROUP, the UK fashion company which this week sacked Mr Laurence Cookin as chief executive, has swiftly moved to create a management board consisting of the directors of its various chains to develop a more cohesive group-wide strategy.

"The company is trying to develop a more collegiate structure than has recently been normal at Burton," the company said.

Mr John Hoerner, who succeeded Mr Cookin as chief executive, will chair the management board which will meet every fortnight.

"I am a great believer in syndical responsibility so that managers run with the ideas that they help shape," Mr Hoerner said after assuming the post. While chief executive at

Debenhams, Mr Hoerner was renowned for a more participatory style of management than was usual at Burton's other retail divisions.

Burton also announced yesterday that Mr Terry Green, formerly womenswear buying director at Debenhams, would succeed Mr Hoerner as chief executive of the department store group.

Two Debenhams directors, Mr Keith Cameroun, personal director, and Mr Steven Sharp, marketing director, will now broaden their areas of responsibility on a group-wide basis.

PE Kemp suspended

PE Kemp has asked the Stock Exchange to suspend dealings pending announcement of a substantial acquisition.

WORLD NATURAL RESOURCES PORTFOLIO Société d'Investissement à Capital Variable Registered Office: 2, Boulevard Royal L-2953 Luxembourg R.C. Luxembourg B 27276

The shareholders are hereby convened to attend an EXTRAORDINARY GENERAL MEETING

To be held on 16th March, 1992 at 3 p.m. at the offices of the Transfer Agent BANQUE INTERNATIONALE A LUXEMBOURG S.A., 69 rue d'Esch in Luxembourg, with the following agenda:

- To approve the merger of WORLD NATURAL RESOURCES PORTFOLIO (the "Company") with MERILL LYNCH MULTINATIONAL INVESTMENT PORTFOLIOS - EQUITY CONVERTIBLE SERIES, a Luxembourg Société d'Investissement à capital variable with its registered office at 2, Boulevard Royal, L-2953 Luxembourg (the "Fund") into its new World Natural Resources Portfolio (the "Natural Resources Portfolio"); and
- upon hearing
- (1) the report of the Directors of the Company in relation to the merger proposal (the "Merger Proposal") published in the *Mémorial*, *Revue Spéciale des Sociétés* at Luxembourg and deposited with the *Greffe* of the District Court in Luxembourg; and
- (2) the audit reports prescribed by Article 266 of the Luxembourg law on commercial companies;
- (3) to approve and ratify the Merger Proposal;
- (4) to accept the issue without charge of shares without par value of the same class A or class B corresponding to the Natural Resources Portfolio (the "New Shares") in exchange for the contribution of all assets and liabilities of the Company, at an issue price corresponding to the audited net asset value per share of the same class of the Company as of the last Valuation Date thereof preceding the Effective Date, as defined in the Merger Proposal;
- (5) to accept the allocation of one New Share against one former share of the same class of the Company, in registered form to the shareholders of the Company (including same fractional entitlements);
- (6) to decide that, as a result of the merger, the Company shall be wound up and all its former shares in issue be cancelled, on the basis that all assets and liabilities of the Company shall be deemed to be transferred to the Fund, all as of the Effective Date;

Reminders on the agenda above will require a quorum of one half of the shares issued and outstanding and a majority of 2/3 of the shares present or represented.

The following documents shall be at the disposal of the shareholders of the Company for inspection and copies thereof may be obtained, free of charge, from the Transfer Agent at 69, rue d'Esch, L-1470 Luxembourg:

- (i) the text of the Merger Proposal;
- (ii) the prospectus of the Fund;
- (iii) the audited annual accounts of the Fund at November 30, 1989, 1990 and 1991 of the Company;
- (iv) the audited annual accounts of the Fund at 31st May, 1989, 1990 and 1991 and its semi-annual accounts at November 30, 1991;
- (v) the report of the Directors of the Company;
- (vi) the reports of the special auditors of the Company and of the Fund on the Merger Proposal.

Proxies should be sent to the Transfer Agent at its address above or by fax to Luxembourg (352) 4990-3331 no later than 3 days prior to the meeting date.

The Board of Directors

KLEINWORT BENSON SELECT FUND Société d'Investissement à Capital Variable 14, rue Aldringen Luxembourg

Notice to Shareholders

Notice is hereby given, to the holders of shares of the Kleinwort Benson Select Fund-Sterling Bond Fund, that from 13th March 1992, the Sterling Bond Fund will widen its investment policy, change its currency of denomination from Sterling to ECU and change its name to European Bond Fund.

Holders of Bearer Certificates are requested to return these to the Company's registered address at 14, rue Aldringen, L-1118 Luxembourg, for these to be duly stamped.

It should be noted that one month after the date of this announcement, Bearer Certificates which have not been duly stamped, will not any longer be valid for settlement at the Luxembourg Stock Exchange. Further information may be obtained from Kleinwort Benson Select Fund's registered office in Luxembourg (tel: 352-4799 2073); from the UK Promoter, Kleinwort Benson Investment Management Limited, 10 Fenchurch Street, London EC3M 3LB, (tel: 44-71-936 6600) or from the Guernsey Share Distributor, Kleinwort Benson International Fund Managers Limited, Westbourne, The Grange, St. Peter Port, (tel: 44-481-727111).

By order of the Board

Luxembourg, February 14 1992

KLEINWORT BENSON SELECT FUND Société d'Investissement à Capital Variable Registered Office: 14, rue Aldringen L-1118 Luxembourg, Grand-Duchy of Luxembourg

Notice is hereby given, to the holders of shares of the KLEINWORT BENSON SELECT FUND, British Fund, European Fund, International Fund, Japanese Fund, North American Fund and Pacific Fund (the "Equity Funds") that from 13th March 1992, the existing income distribution policy in respect of each Equity Fund will be discontinued and that a dividend accumulation policy, whereby the income arising in each Equity Fund will be accumulated within the relevant Equity Fund, will be adopted.

Further information may be obtained from the Kleinwort Benson Select Fund's registered office in Luxembourg (tel: 352-4799 2073); fax (352) 4799-6500; from the UK Promoter, Kleinwort Benson Investment Management Limited, 10 Fenchurch Street, London EC3M 3LB, (tel: 44-71-936 6600; fax (44) (071) 633-5519) or from the Guernsey Share Distributor, Kleinwort Benson International Fund Managers Limited, Westbourne, The Grange, St. Peter Port, (tel: 44-481-727111; fax: (44) (481) 723171).

By order of the Board

NOTICE TO THE UNITHOLDERS/SHAREHOLDERS OF REINTERNATIONAL MULTIBONDS FRANCE INTERNATIONAL INTERNATIONAL OVERSEAS GARTMORE PANTHON FUND

Following the merger of the Funds mentioned above into the new mutual fund GARTMORE INDOUSQUE FUNDS (RC B-22 747), 30 Avenue Scheller, L-2520 Luxembourg, the bearer certificates of the 5 old funds will be exchanged starting February 15th 1992 at Banque Indosuez Luxembourg S.A., 30 Avenue Scheller, L-2520 Luxembourg. As of March 15th 1992, only the new certificates will be of good delivery at the Luxembourg Stock Exchange.

The Transfer Agent

BANQUE INDOUSQUE LUXEMBOURG

NOTICE OF REDEMPTION

ASSOCIATES CORPORATION OF NORTH AMERICA

9 1/4% Senior Notes Series A due 1996

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement (the "Agreement") dated as of March 12, 1986 between Associates Corporation of North America (the "Company") and The Chase Manhattan Bank, N.A., as Fiscal Agent, the Company has elected to redeem all of its outstanding 9 1/4% Senior Notes Series A due 1996 (the "Notes") on March 12, 1992 (the "Redemption Date") at a redemption price equal to 101% of the principal amount thereof (the "Redemption Price") plus interest accrued thereon to the Redemption Date.

On the Redemption Date, the Redemption Price will become due and payable upon each Note to be redeemed and on and after said date the sole right of a holder of a Note shall be to receive the Redemption Price plus accrued interest to the Redemption Date.

Payment of the Redemption Price in the case of Bearer Notes will be made on and after the Redemption Date upon presentation and surrender of the Notes to be redeemed, together with all applicable coupons maturing subsequent to the Redemption Date, at the offices of any of the following Paying Agents:

The Chase Manhattan Bank, N.A.
London Branch
Woodgate House, Coleman Street
London EC2P 2HD, England

Chase Manhattan Bank (Switzerland)
63 Rue du Rhône
1204 Geneva
Switzerland

Coupons maturing on March 12, 1992 should be detached and surrendered for payment in the usual manner. Payment of Registered Notes to be redeemed will be made only upon presentation and surrender thereof at the following offices:

By Mail
The Chase Manhattan Bank, N.A.
Box 2020
One New York Plaza - 14th Fl
New York, New York 10081
Attn: Corporate Bond Redemptions

Interest on Registered Notes will be paid in the usual manner.

By THE CHASE MANHATTAN BANK, N.A.
Fiscal Agent
Dated: February 7, 1992

Spurs to challenge £0.4m writ

TOTTENHAM Hotspur, the company which owns the north London football club and which earlier this week announced a pre-tax profit for the first time in two years, has been served with a writ by Brown Shipley, the merchant bank, claiming some £408,000.

The dispute stems from last year's battle to take over the club, eventually won by Mr Alan Sugar, head of Amstrad and chairman of Tottenham, and Mr Terry Venables, chief executive.

Brown Shipley advised the old Tottenham board on the various takeover proposals and is demanding payment for work undertaken.

Mr Sugar said Tottenham was "strenuously objecting" to payment because the bank's fees were "exorbitant". He added that Tottenham had already made provisions to cover the dispute.

Net asset value up 12.8% at Yeoman

Yeoman Investment Trust lifted net asset value from

134.7p to 152p per capital share over the 1991 year - an advance of 12.8 per cent.

Net revenue of this split-capital trust amounted to £3.17m (£3.22m) for earnings of £2.67p (£3.06p) per income share.

The recommended final dividend is again 1.5p for a maintained total of 13.6p.

£1.7m French buy for Ash & Lacy

Ash & Lacy is paying FF16.7m (£1.7m) to acquire a third galvanising company in France.

The company, based in northern France, has been newly formed from a division of Norvalga, part of GPRi which is ultimately held by Usinor Saeclor, the large French steel group.

The new company will trade under the name of Galvanisation de L'Artois.

Whitbread poised to sell machine arm

Whitbread, the brewer and retailer, has put its JPM gaming and amusement machine manufacturing offshoot up for sale.

Mr Peter Jarvis, group chief executive, said the disposal was in line with the group's strategy of concentrating on markets "where we are

already, or believe we can become, leaders.

"We consider JPM will have a brighter future with a parent company more committed to the coin-operated machine market," he said.

JPM, based in Cardiff, has a workforce of 250. Some 30 per cent of turnover is exported to European Community countries.

Triton Europe turns in £2.61m halfway

Triton Europe, the independent oil and gas exploration and production group, reported after-tax profits of £2.61m for the six months to November 30.

The outcome compared with profits of £2.8m in the corresponding period of 1990 although this figure reflected the benefit of higher oil prices

resulting from the Gulf war and exceptional profits from the sale of the group's North Sea assets and an exchange gain on the subsequent reduction in bank debt.

Net production over the interim period amounted to 949,700 barrels - an average of 5,200 barrels per day - which represented a decline of 6 per cent. Some 88 per cent of the output stemmed from the Villeperdue field in France where another four horizontal wells are scheduled later this year.

Directors said they were undertaking a re-evaluation of the group's current licence interests and exploration commitments. Several licences would be farmed out or relinquished and some applications for new exploration acreage would be withdrawn.

Earnings per share emerged at 3.17p (35.99p). No interim dividend is declared (1p).

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for last year
BP	4.2p	May 7	4.2	16.8	16.05
Great Northern	0.01	Apr 21	4.55	0.01	7.85
Triton Europe	1.52p	Apr 3	1.52	1.52	7.2
Yeoman Inv Trust	1.5	Apr 3	1.5	13.6	13.6

Dividends shown pence per share net except where otherwise stated. Includes special of 5p. *Carries scrip option.

COMMODITIES AND AGRICULTURE

Saudis resist pressure for deep cuts at Opec talks

By Deborah Hargreaves in Geneva

MINISTERS FROM the Organisation of Petroleum Exporting Countries were in Saudi Arabia last night as Saudi Arabia resisted pressure for deep production cuts. The kingdom was being pressed to accept a production level of 7.7m to 7.8m barrels a day as part of an overall ceiling of between 22.5m and 22.8m b/d.

Mr Jibril Aminu, Nigeria's oil minister and current Opec president, said ministers remained 300,000 b/d apart in the ceiling. And they are still uncertain as to how the cut will be shared. Mr Hisham Nazer, Saudi Arabia's oil minister, is reluctant to trim output below 8m b/d.

Saudi Arabia has been coming under mounting pressure from its more industrialised colleagues inside the producers' club to agree to a cut in overall production that would give a boost to world oil prices. But the kingdom wants to share little more than 1.2m b/d from output, leaving an overall ceiling of 23m b/d.

Mr Nazer kept a low profile at yesterday's talks and was often absent from meetings of the fractious organisation. But he was quietly insisting on a ceiling higher than most other

ministers would like.

Saudi Arabia is confident that a ceiling of 23m b/d will be low enough to underpin world prices. But the market is looking for more decisive action to put a floor under the price for the traditionally weak second quarter.

One delegate stressed that the Saudi's more optimistic view of demand was close to other international forecasts and was not far from the estimate by the Opec secretariat, that the oil on Opec oil would be 22.7m b/d by April.

"Saudi Arabia will agree to share out production cuts if we all decide on 23m b/d as a ceiling," one Gulf source said, "but below that we have no proposals."

The thrust of the production cuts would be shared by Saudi Arabia, Iran, United Arab Emirates, Venezuela, Nigeria and Libya, which have all raised output to compensate for the absence of Iraq and Kuwait oil from the market. Ministers from 12 countries appear to be united behind a cut of at least 1.5m b/d, but Saudi Arabia is holding out.

The kingdom is still pushing for production levels to be distributed according to capacity.

But ministers have debated long and hard over their capacity levels. In the run-up to the individual production levels, there is a tendency by some artificially to inflate their figures in order eventually to gain a higher share of the overall ceiling.

One delegate said that if all of these claims were added up, they came to an overall output of 25.3m b/d, at least 1m b/d higher than outside estimates for Opec capacity. It is way above the secretariat's estimate of December production, 24.4m b/d, which was when producers were believed to be pumping flat out. "These numbers are all purely fictitious," the delegate said, "nevertheless, we've been debating them all morning."

At the same time, the agreement must make some allowance for Iraq and Kuwait. Mr Aminu said that any final deal would include a clause calling on members to institute immediate cuts if Iraq returned to the market, although Baghdad is unlikely to start exporting oil before Opec's next meeting in May. Kuwait will be allowed to produce freely and the emirate has said it could be pumping 900,000 b/d by June.

Russian supply fears lift metal prices

By Kenneth Gooding, Mining Correspondent

NEEDVOUSNESS ABOUT the impact of new Russian export regulations on aluminium and nickel supplies caused prices to rise sharply on the London Metal Exchange yesterday.

Management at Krasnoyarsk, the world's second-largest aluminium smelter, have warned the Russian government that it will start to shut down the export sector of the plant - which accounts for about one-third of the 300,000 tonnes annual output - from February 25 unless the regulations are revised.

"We are on the brink of bankruptcy," Mr Vladimir Kravtsov told Reuters. He said the new regulations had added 2m roubles in export duties to the 1.4m rouble cost of transportation. In addition, half the hard currency earned had to be converted into roubles.

Analysts suggested the Krasnoyarsk management was putting political pressure on the Russian government but was unlikely to make production cuts. "I would be very surprised to see this followed through. This is one of the few ways Russia can earn foreign currency," said Mr William Adams, analyst at the London Metal Exchange.

Mr Robin Bhar, analyst at Carr Kitch & Atkins, part of the Banque Indosuez group, said: "This is posturing to get the export tax reduced. The Russian civil servants are new to the job and need educating about what is reasonable in a market environment. They will back off."

Krasnoyarsk, the world's largest aluminium producer, is also complaining that its ability to finance essential technical improvements is being handicapped by the new regulations which involve Russian companies having to convert 50 per cent of any foreign exchange earnings into roubles.

At risk is the 1988 plan submitted by Otkrytiye, the state-owned Finnish group, to renovate Krasnoyarsk's Pechengskiy smelter on the Kola Peninsula. Mr Pasha Hymanen, project director, told Reuters that the new regulations would cut the Krasnoyarsk's ability to finance the project.

The LME's three-month nickel price jumped by 86c to \$2,892.50 yesterday after the market absorbed this news. Aluminium, which rose 30c to \$2,225.00, was also affected by the news. The Krasnoyarsk smelter, closed up another \$20.35 yesterday at \$1,833.75 a tonne.

South African farmers pray for rain

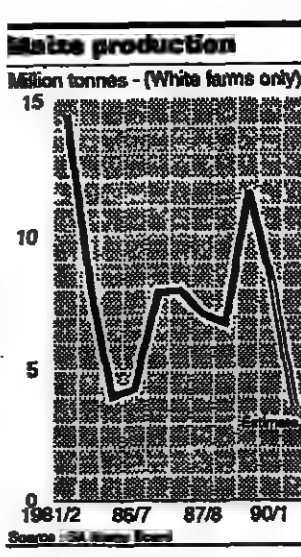
By Paul Waldmeir, recently in the Transvaal

"Only God can help us through this crisis," said the Africanist preacher called to provide spiritual guidance to South Africa's farmers, who have been hit by one of the worst droughts in living memory.

Indeed, in the eastern Transvaal town of Bethal, where Dominick Nel was delivering his sermon at a farmers' meeting earlier this week, elderly residents say this drought is the worst since 1933. Mr J.G. Wilson of the local agricultural co-operative says maize farmers in the area - one of the largest maize producing regions - have already lost 80 to 100 per cent of their crops.

Agricultural economists point out that drought years are more the norm in South Africa than the exception. But Mr Kees du Toit, chief economist of the South African Agricultural Union, says it is the worst drought he has ever known. The most widespread farmers who produce maize, South Africa's staple food, will be the hardest hit, with stock farmers also at risk. Mr du Toit endorses comparisons with 1933, a highly emotive year for farmers because of the numbers forced off the land by drought.

Government, for its part, has



Source: S.A. Bureau of Statistics

The Maize Board, the state marketing board, expects a crop of 4m tonnes, though Mr du Toit believes it could be closer to 3m or 3.5m, which would make it the worst harvest in 50 years. The board expects to import 2m to 3m tonnes of maize for local consumption, at a cost of \$1.5m. Mr du Toit believes imports could rise to 3.5m.

Government, for its part, has

said that it will act to prevent farmers leaving the land this time - although it has little room for manoeuvre, given the fragility of the country's political transition, the depressed economy and the demands of blacks for a fair share of government spending.

None the less, Pretoria is understood to be contemplating substantial drought aid for farmers: several hundred million rands, or perhaps as much as R1bn (\$200m) over two to three years. Without such aid, the Maize Board estimates that some 2,000 to 3,000 of the 17,000 maize farmers could be forced off the land this year, victims of high interest rates, high input costs, and excessive debt, with drought just administering the coup de grace.

Given the ruling National Party's current unpopularity among whites - especially ultra-conservative whites - this could prove a serious political blow to the reform process.

But the alternative - numerous bankruptcies - could have a serious knock-on effect in several areas. From labourers most of them black, could lose their jobs; with about 1m employed in farming

overall, this could be a severe problem. Businesses in rural towns are already suffering and more could fold because of drought.

Millions of black subsistence farmers will also be victims of drought, with the charity Operation Hunger warning that hunger could turn to starvation soon in many rural areas.

Farmers say abnormally low rainfall and unusually high daytime temperatures have just compounded the already precarious financial situation of many. They complain of deteriorating terms of trade, noting that an imported tractor which cost the equivalent of 191 tonnes of maize in 1985, had risen to cost the equivalent of 347 tonnes by 1989-90.

Farm debt is another serious problem, with farmers struggling to repay debts of nearly \$1.6bn at interest rates of over 20 per cent. Low agricultural output will depress overall economic activity, slowing South Africa's recovery from a three-year recession. Real gross domestic product has been forecast to rise by 1.5 per cent this year, though that figure could prove much too optimistic if the worst drought predictions are borne out.

Chile angers its fruit exporters

By Leslie Crawford in Santiago

FRUIT EXPORTERS in Chile are up in arms over government plans to allow Argentine rivals to ship their produce through Chilean ports.

As the world's leading supplier of fresh fruit during the northern hemisphere's winter months, Chilean producers fear they will lose hard-won markets in Japan and elsewhere in Asia if Argentine gains access to a Pacific outlet for its fruit exports. They also fear that the transit of fresh Argentine produce through Chile might bring pests such as the Mediterranean fruit fly, despite promises of stringent controls.

"We cannot understand why the government is willing to put our exports at risk," Mr Ricardo Ariztia, president of Fedefruta, the fruit producers

federation, said this week. "We are strongly urging the authorities to reconsider this decision."

The opening of nine Chilean ports to Argentine trade by 1993 forms part of an economic integration accord signed between both nations in 1980. Mr Ivan Nazzari, the deputy minister of agriculture, said yesterday that there were economic benefits for Chile in the accord, including charges for port services. He said Argentine fruit would have to be pest-free before crossing the Andes.

But fruit producers are not convinced by the official guarantees. They are particularly worried about the transit of Argentine fruit through the northern Copiapo valley, an oasis of orchards reclaimed from the Atacama desert.

Copiapo produces the first grapes of the season, which fetch the best prices in the US and Japan. Chilean producers do not want competition from northern Argentina, which harvests in the same months.

The proposed measures could not come at a worse time for the Chilean fruit trade. The US recession has depressed demand and prices. The Americans are complaining about the quality of Chilean fruit this year, which was hampered by frosts and heavy rains in October. A revaluation of the Chilean peso last month is also squeezing profit margins.

Fresh fruit exports earned \$948m last year, a 36 per cent increase over 1990. But the exponential growth of the past decade is unlikely to be repeated in the 1990s.

Booker to manage Barbadian sugar

By Canute James in Kingston, Jamaica

BOOKER TATE, a subsidiary of Booker, the UK food group, is to take over the management of the troubled Barbados sugar industry for six months. The island's heavily indebted industry is to be placed in receivership at the end of this year's harvest.

The contract for Booker

Tate's temporary management follows increasing financial problems which saw a shutdown of the Barbados sugar industry last year. It has been restarted with the assistance of a loan from a British bank.

The sugar industry owes a

US\$87m, and has been troubled by falling production in recent years. The 1991 harvest yielded 55,774 tonnes, the lowest in 60 years, and the industry has been having difficulty meeting its quota commitments to the European Community and the US, and satisfying domestic demand.

WORLD COMMODITIES PRICES

MARKET REPORT

Copper prices on the LME continued to derive support from technical factors following Wednesday's chart advance. But still resistance was seen around \$2,250 a tonne for three-month metal. Fresh consumer interest is needed to maintain the recent rally, dealers said, otherwise prices may drift back below \$2,200. On Comex prices are also ahead at midday. "The rally seems more technical in nature than fundamental but there is a continued and growing optimism the market will see some strong Chinese demand. The key in near term is for March to hold above \$1," said one observer.

London Markets

Spot markets	Close	Previous	High/Low
Dual (per barrel FOB)	\$15.85-6.00	+0.20	
Brent Blend (dated)	\$18.45-5.50	+0.20	
Brent Blend (1st)	\$18.25-4.25	+0.15	
WTI (1st)	\$18.00-0.00	+0.15	
Oil prices			
WTI (per barrel FOB)	\$18.25-4.25	+0.15	
WTI (1st)	\$18.00-0.00	+0.15	
WTI (2nd)	\$17.75-4.25	+0.15	
WTI (3rd)	\$17.50-4.25	+0.15	
WTI (4th)	\$17.25-4.25	+0.15	
WTI (5th)	\$17.00-4.25	+0.15	
WTI (6th)	\$16.75-4.25	+0.15	
WTI (7th)	\$16.50-4.25	+0.15	
WTI (8th)	\$16.25-4.25	+0.15	
WTI (9th)	\$16.00-4.25	+0.15	
WTI (10th)	\$15.75-4.25	+0.15	
WTI (11th)	\$15.50-4.25	+0.15	
WTI (12th)	\$15.25-4.25	+0.15	
WTI (13th)	\$15.00-4.25	+0.15	
WTI (14th)	\$14.75-4.25	+0.15	
WTI (15th)	\$14.50-4.25	+0.15	
WTI (16th)	\$14.25-4.25	+0.15	
WTI (17th)	\$14.00-4.25	+0.15	
WTI (18th)	\$13.75-4.25	+0.15	
WTI (19th)	\$13.50-4.25	+0.15	
WTI (20th)	\$13.25-4.25	+0.15	
WTI (21st)	\$13.00-4.25	+0.15	
WTI (22nd)	\$12.75-4.25	+0.15	
WTI (23rd)	\$12.50-4.25	+0.15	
WTI (24th)	\$12.25-4.25	+0.15	
WTI (25th)	\$12.00-4.25	+0.15	
WTI (26th)	\$11.75-4.25	+0.15	
WTI (27th)	\$11.50-4.25	+0.15	
WTI (28th)	\$11.25-4.25	+0.15	
WTI (29th)	\$11.00-4.25	+0.15	
WTI (30th)	\$10.75-4.25	+0.15	
WTI (31st)	\$10.50-4.25	+0.15	
WTI (32nd)	\$10.25-4.25	+0.15	
WTI (33rd)	\$10.00-4.25	+0.15	
WTI (34th)	\$9.75-4.25	+0.15	
WTI (35th)	\$9.50-4.25	+0.15	
WTI (36th)	\$9.25-4.25	+0.15	
WTI (37th)	\$9.00-4.25	+0.15	
WTI (38th)	\$8.75-4.25	+0.15	
WTI (39th)	\$8.50-4.25	+0.15	
WTI (40th)	\$8.25-4.25	+0.15	
WTI (41st)	\$8.00-4.25	+0.15	
WTI (42nd)	\$7.75-4.25	+0.15	
WTI (43rd)	\$7.50-4.25	+0.15	
WTI (44th)	\$7.25-4.25	+0.15	
WTI (45th)	\$7.00-4.25	+0.15	
WTI (46th)	\$6.75-4.25	+0.15	
WTI (47th)	\$6.50-4.25	+0.15	
WTI (48th)	\$6.25-4.25	+0.15	
WTI (49th)	\$6.00-4.25	+0.15	
WTI (50th)	\$5.75-4.25	+0.15	
WTI (51st)	\$5.50-4.25	+0.15	
WTI (52nd)	\$5.25-4.25	+0.15	
WTI (53rd)	\$5.00-4.25	+0.15	
WTI (54th)	\$4.75-4.25	+0.15	
WTI (55th)	\$4.50-4.25	+0.15	
WTI (56th)	\$4.25-4.25	+0.15	
WTI (57th)	\$4.00-4.25	+0.15	
WTI (58th)	\$3.75-4.25	+0.15	
WTI (59th)	\$3.50-4.25	+0.15	
WTI (60th)	\$3.25-4.25	+0.15	
WTI (61st)	\$3.00-4.25	+0.15	
WTI (62nd)	\$2.75-4.25	+0.15	
WTI (63rd)	\$2.50-4.25	+0.15	
WTI (64th)	\$2.25-4.25	+0.15	
WTI (65th)	\$2.00-4.25	+0.15	
WTI (66th)	\$1.75-4.25	+0.15	
WTI (67th)	\$1.50-4.25	+0.15	
WTI (68th)	\$1.25-4.25	+0.15	
WTI (69th)	\$1.00-4.25	+0.15	
WTI (70th)	\$0.75-4.25	+0.15	
WTI (71st)	\$0.50-4.25	+0.15	
WTI (72nd)	\$0.25-4.25	+0.15	
WTI (73rd)	\$0.00-4.25	+0.15	
WTI (74th)	\$-0.25-4.25	+0.15	
WTI (75th)	\$-0.50-4.25	+0.15	
WTI (76th)	\$-0.75-4.25	+0.15	
WTI (77th)	\$-1.00-4.25	+0.15	
WTI (78th)	\$-1.25-4.25	+0.15	
WTI (79th)	\$-1.50-4.25	+0.15	
WTI (80th)	\$-1.75-4.25	+0.15	
WTI (81st)	\$-2.00-4.25	+0.15	
WTI (82nd)	\$-2.25-4.25	+0.15	
WTI (83rd)	\$-2.50-4.25	+0.15	
WTI (84th)	\$-2.75-4.25	+0.15	
WTI (85th)	\$-3.00-4.25	+0.15	
WTI (86th)	\$-3.25-4.25	+0.15	
WTI (87th)	\$-3.50-4.25	+0.15	
WTI (88th)	\$-3.75-4.25	+0.15	
WTI (89th)	\$-4.00-4.25	+0.15	
WTI (90th)	\$-4.25-4.25	+0.15	

Chiquilama mine produced less fine copper than it was expected to in January because it had to process harder ore rocks, lowering its milling capacity. Lead matched the general trend in LME metals. Fresh consumer interest is needed to maintain the recent rally, dealers said, otherwise prices may drift back below \$2,200. On Comex prices are also ahead at midday. "The rally seems more technical in nature than fundamental but there is a continued and growing optimism the market will see some strong Chinese demand. The key in near term is for March to hold above \$1," said one observer.

London Markets

SUGAR - London FIOB		¢ per tonne	
Month	Close	Previous	High/Low
Mar	177.40	178.00	177.00 178.00
May	178.00	178.00	177.00 178.40
Jul	180.00	180.00	178.00 180.00
White Cane	180.00	180.00	178.00 180.00
WTI			
Mar	205.0	205.7	204.5 205.0
May	203.0	203.7	202.5 201.4
Aug	207.8	207.7	206.0 207.8
Oct	207.0	207.0	205.0 207.0
Dec	201.0	200.4	200.7 200.8
Turnover: Raw (BIS) (BIS) (K) 50 tonnes, refined 2045 tonnes			
Futures: White (FPP per tonne): Mar \$451.44, May \$470.63			
WTI - WTI		\$ per barrel	
Month	Latest	Previous	High/Low
Mar	16.92	16.98	16.86 16.91
Apr	17.10	17.18	16.93 16.98
May	16.30	16.14	16.45 16.20
Jun	16.20	16.07	16.38 16.18
Jul	16.10	16.00	16.30 16.10
ICE Index	16.41	16.09	
Turnover 22000 (43652)			

LONDON STOCK EXCHANGE

Market stands up well to bad news

By Terry Byland, UK Stock Market Editor

A SERIES of hammer blows from leading UK companies failed to depress London equities yesterday, and an erratic performance left share prices little changed across the broad range of the market. Share trading remained very selective, although trading volume was boosted by heavy turnover in BP and Hanson after their respective quarterly results.

Equities opened in good form, with the new record on the Dow Average overnight helping offset continuing nervousness over the valuation of the US equity markets. The FT-SE index gained 8.5 points in spite of a sharp rise in UK unemployment last month, a development seen as likely to hinder re-election chances of Mr Major's Conservative government.

Dividend news hurts BP

DISAPPOINTMENT with the fourth-quarter dividend, and results below the most pessimistic forecasts, triggered a fresh slide in BP shares, which fell to their lowest closing level since April 1988. The stock ended its business trading session since mid-1990 a net 10 lower at 274p, after touching 285p. Turnover topped 40m shares.

Oil sector specialists said the market had taken the dividend news very badly. The payment was held at 4.5p and most analysts had expected it to be increased to 4.5p.

Observers were busy preparing earnings downgrades after the figures. Mr John Toulster, at Strauss Turnbull, adopted an extremely bearish stance: "It is no longer a question of whether BP will cut the dividend, simply a question of when and by how much; we think they will hold the payment for the first two quarters and then cut the payment to 2.8p in the third. The shares are going down to 250p."

Disney over BP's numbers triggered a predictable flurry of switching into Shell, which rose 4 to 475p on heavy turnover of 8.5m.

Hanson active

First-quarter results from Hanson yesterday prompted volatile and heavy two-way trading. The shares closed 3 off at 197 1/2 p after being more than 5 up at one stage. The recorded turnover was 24m shares. Hanson was also the most active stock option in the Traded Options market.

The profits were in the middle of the range of forecasts and many investors liked the yield and the earnings per share. There was also support from a 45-page strategy review published by securities house Hoare Govett. However, a decision to change the dividend policy led to wide confusion and there was concern over the lower than expected tax charge.

Airtours placing

A successful placing of new and existing shares in Airtours left the holiday group of 18 at 245p. US buyers were again in evidence as Hoare Govett, the broker, placed the 5.1m package with institutions from both sides of the Atlantic.

quarterly profits, adding that he saw "no signs of recovery in the market."

The Footsie was soon down by nearly ten points, although the activity was largely focused around Hanson and BP. Some other leading international companies including ICI, replaced gains with losses, but trading died down as Wall Street opened the new session 13 Dow points off.

The absence of selling pressure across the full range of equities enabled share prices to rally successfully, and the final quotation on the FT-SE index of 2,826.6 showed a net fall of only 1.1 points; this fall reflected little more than the setback in both Hanson and BP, leaving the rest of the UK stock market effectively firmer on the day.

Market turnover was also distorted by heavy trading in the two blue chip stocks, which between them were responsible for nearly 12 per cent of the day's sea volume total of 527.2m shares; on Wednesday, 425.1m shares through the sea network were worth only £211.8m in terms of genuine retail business in equities.

Traders pointed to the low volume figure as the reason behind the market's apparently calm reception of yesterday's flow of bad news, as well as the persistent worries over the outlook for equities both in Tokyo and New York.

The London market appears to have set into a pre-election mode, and traders do not expect much significant development on the UK side.

political scandals in Tokyo are now casting shadows in the UK market, and the successive peak performances on Wall Street have not removed deep-seated worries among some UK analysts that the US market may be seriously overvalued in terms of underlying corporate earnings prospects. However, London remains under the spell of the daily performance of the Dow and Nikkei indices.

This uncertain backdrop has caused UK investors to remain highly selective and often willing to respond to somewhat long-winded takeover stories. Both Fisons and Cadbury Schweppes were active on such tales yesterday, although neither stock attracted any convincing level of genuine investment business.

FINANCIAL TIMES STOCK INDICES									
	Feb 13	Feb 12	Feb 11	Feb 10	Feb 9	Year	High	Low	Since Completion
Government Bonds	88.41	88.37	88.29	88.25	88.17	88.74	88.41	88.17	127.40 (31/12/91)
Fixed Interest	101.17	101.17	100.83	100.86	100.89	83.82	101.17	80.59	103.40 (31/12/91)
Ordinary Shares	1957.4	1963.3	1964.2	1959.9	1945.1	1817.5	2108.3	1808.3	2108.3 (28/1/92)
Real Miles	148.2	144.3	141.9	139.7	141.7	136.1	222.8	127.0	73.7 (28/1/92)
FT-SE 100 Share	2522.6	2523.7	2531.1	2536.4	2517.2	2294.4	2573.6	2524.9	2573.6 (28/1/92)
FT-SE Euroshare 200	1106.11	1106.70	1112.23	1113.05	1108.38	1050.08	1108.80	1058.62	1108.80 (28/1/92)
Div. Yield	4.85	4.85	4.85	4.85	4.85	5.27	4.85	4.85	4.85 (28/1/92)
SEAO Bargain 4.45m	20.49	20.57	20.52	20.54	20.52	34.29	34.29	34.29	34.29 (28/1/92)
Equity Turnover (£m)	111.9	111.9	111.9	111.9	111.9	111.9	111.9	111.9	111.9 (28/1/92)
Shares Traded (m)	527.2	527.2	527.2	527.2	527.2	527.2	527.2	527.2	527.2 (28/1/92)

TRADING VOLUME IN MAJOR STOCKS												
Value	Change	Vol	Value	Change	Vol	Value	Change	Vol	Value	Change	Vol	
00's	00's		00's	00's		00's	00's		00's	00's		
AGF	178	129	Goodson	512	114	Lucas	1,500	184	Shell Transport	8,882	478	4
AGF Finance	178	129	Guaranty	512	114	Marshall & Co. Petrol	1,500	184	Shell Transport	8,882	478	4
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AGF Finance	178	129	Guaranty	512	114							

EQUITY FUTURES AND OPTIONS TRADING

WORRIES over the economy continued to drive futures lower in spite of a squeeze seen early in the session, writes John Kibbey.

Having opened at 2,535, the March contract's rise was short-lived as independent traders, taking their cue from the good overnight performance on Wall Street, moved to fill short positions.

That advance only lasted until mid-morning, when a more downbeat mood returned. The release of worse than anticipated UK jobless figures caused further weakness, as did the Wall Street early decline.

March closed at 2,535, down 4 on the previous session and around 5 points above its estimated fair value premium to cash of about 10. Turnover, at 4,880 contracts, was again poor. The dealers reported increased activity in March in after-hours trading as the underlying cash market recovered from earlier lows.

Traded options business was dull, with turnover of 21,297 contracts, a fall from 22,000 in the previous session. There was good two-way business in Hanson, which announced reduced first-quarter profits. It traded 4,188 contracts, with the May 200 calls and May 200 puts particularly poor. BP, which also reported poor figures, traded 1,081 lots.

LONDON SHARE SERVICE

BRITISH FUNDS									
Fund	Price	Change	Vol	Fund	Price	Change	Vol	Fund	Price
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00
British Fund	100.00	+0.1	10.1	British Fund	100.00	+0.1	10.1	British Fund	100.00

NEW HIGHS AND LOWS FOR 1991/92

Company	High	Low	Company	High	Low
British Fund	100.00	100.00	British Fund	100.00	100.00
British Fund	100.00	100.00	British Fund	100.00	100.00
British Fund	100.00	100.00	British Fund	100.00	100.00
British Fund	100.00	100.00	British Fund	100.00	100.00
British Fund	100.00	100.00	British Fund	100.00	100.00
British Fund	100.00	100.00	British Fund	100.00	100.00
British Fund	100.00	100.00	British Fund	100.00	100.00
British Fund	100.00	100.00	British Fund	100.00	100.00
British Fund	100.00	100.00	British Fund	100.00	100.00

APPOINTMENTS

Shell follows tradition

Sir Peter Holmes, chairman of Shell Transport and Trading, is to succeed Lord van Wachen as chairman of the committee of managing directors of Royal Dutch/Shell, the world's second biggest oil group.

Sir Peter has been vice-chairman of the committee since 1985, and his appointment to the post follows the group's tradition of picking its senior executive alternately from its Dutch and British companies.

However, since Sir Peter will be 67 later this year, his tenure at the top will be much shorter than in the case of van Wachen who will have been chairman for seven years when he steps down on June 30. Cornelius Herkströter, 55, will succeed van Wachen as president of Royal Dutch Petroleum, and will also become vice-chairman of the committee of group managing directors, making him Sir Peter's heir apparent.

On his retirement, van Wachen will become chairman of the supervisory board of Royal Dutch Petroleum. The British and Dutch arms of Royal Dutch/Shell each provide three group managing directors and van Wachen will be replaced on the joint committee by Martin van den Bergh, 50, who also becomes a managing director of Royal Dutch Petroleum on July 1 1992.

An economics graduate, van den Bergh joined Shell International Petroleum in London in 1968 as a finance trainee and

between 1969 and 1979 worked in Japan, Venezuela and Indonesia. Since 1989 he has been based in London as regional co-ordinator Western Hemisphere and Africa and a director of Shell International. He will be the youngest group managing director on the joint committee. Mark Moody-Stuart, the most recent British addition to the committee, is 52.

Supply and demand

Andrew Bogle has joined British Gas as head of supply and demand management, from Cookson, the industrial materials group, where he was strategic planning manager.

Bogle's role of monitoring short-term gas supply and planning for the longer term is even more pressing in today's climate of tight gas supplies. British Gas recently warned of severe shortages by 1994, although the government's decision last month to allow gas imports could alleviate that problem.

Severnside's superstores

South Western Electricity (SWE), which is spanning the river Severn in a new retailing venture with South Wales Electricity, has appointed the team to head SWE Retail from April. All four are from South Western, reflecting its 80 per cent share in the operation.

Managing director is 53 year old Welshman Randall Meadows, who, as trading director, has already been in charge of retailing at SWE. Richard Quinton, 45, formerly finance director of Gateway Foodmarkets, who joined SWE late last year as financial controller

of the trading division, is the new finance director.

Promoted to marketing director is John Harbidge, 35, who had been director of marketing planning with Comet before moving just over a year ago to SWE.

Malcolm Jarvis, 52, the new sales operations director, has been on the retailing side of SWE for the past ten years and was closely involved in establishing the first superstore of a regional electricity company; one of SWE Retail's priorities will be to increase its network of ten superstores.

Much the same as you, no doubt. David Spanier recalls the amazing life and violent death of the man who broke the bank at... not Monte Carlo; but he tried almost everywhere else - and succeeded.

John Authers advises you how to spot the next Peter Clowes and avoid his attempts to siphon your savings into luxury yachts and high living.

Is the Queen really a "tourist in her own country"? Weekend FT readers give their responses to Professor David

What is the FT getting up to this Weekend?

Cannadine's provocative front page article last week.

Christopher Price watches the property bargain-hunters snap up houses that are being auctioned because of bad debts and repossession orders. This is the place, he finds, where amateurs can beat the professionals.

Rabbi Lionel Blue tells his personal story of heaven and hell.

And so it goes on...

RUSSIA

The FT proposes to publish this survey on March 26 1992.

The survey will be included in the FT of that day and will be printed in London, Frankfurt, Roubaix, New Jersey and Tokyo. It will be distributed in 160 countries world-wide.

For further information about advertising in the survey please contact Patricia Surridge in London.

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(095) 251 24 57

Advertisement of creditors' meeting under Section 482(2) of the Insolvency Act 1986.

Company No. 1716049 GL JAMES LIMITED
207/118 PETER STREET LIMITED
1819/148 MERLIN PLANT LIMITED
All registered in England and Wales.

NOTICE IS HEREBY GIVEN, pursuant to Section 482(2) of the Insolvency Act 1986, that a meeting of the above-named companies will be held at The Cadbury Hotel, Grosvenor Road, Tisbury, Wiltshire, on 27 February 1992 at 11.00am for the purpose of having and adopting a copy of the report prepared by the Administrative Receiver under Section 484 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors' committees by or under the Act.

Creditors are only entitled to vote if:

(a) they have delivered to me at the address shown below, no later than noon on 28 February 1992, written details of the debts they claim to be due to them from the company and the claim has been duly admitted under the provisions of Rule 2.11 of the Insolvency Rules 1986; and

(b) they have been lodged with me any proof which the creditor intends to be used on his or her behalf.

Please note that the original report signed by or on behalf of the creditors must be lodged at the address mentioned: photocopies (including faxed copies) are not acceptable. Signed: N J Wright, Joint Administrative Receiver. Dated: 12.2.92. Cora Gully, 42 Dignall Road, Croydon, Surrey, CR9 2NE.

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CANADA

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
3:00 pm prices February 13																	
Quotations in cents unless marked #																	
51400 Alcan P	4545	16 1/2	16 1/2			24700 Royal Yaco	52	22 1/2	22 1/2	+ 1/4		28700 Leam Star	80	8	0	- 1/4	
21000 Alcan P	55	54	54			25300 Crown A	100	80	100	+ 1/2		15200 Loblaw	17	17 1/2	17 1/2		
11200 Air Cdn	47 1/2	47 1/2	47 1/2			27000 Denison A	10	10	10			26200 Macenzie	5 1/2	7 1/2	7 1/2		
21000 Alcan P	51 1/2	51 1/2	51 1/2			1200 Delta	85 1/2	85 1/2	85 1/2			26000 Mason B	18 1/2	18 1/2	18 1/2		
11000 Alcan P	51 1/2	51 1/2	51 1/2			20000 Ontario	217 1/2	217 1/2	217 1/2			23000 Mega H&A	42 1/2	42 1/2	42 1/2		
18000 Alcan P	52 1/2	52 1/2	52 1/2			5400 Dow Int	47 1/2	47 1/2	47 1/2			15400 M&L F&S	17 1/2	17 1/2	17 1/2		
18000 Alcan P	52 1/2	52 1/2	52 1/2			21000 Dorr Int	85 1/2	85 1/2	85 1/2			4800 Mart TAT	52 1/2	52 1/2	52 1/2		
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EUROPE'S BUSINESS NEWSPAPER

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

AMERICA

Dow weakens as investors react to rising bond yields

Wall Street

DESPITE some rare good economic news, share prices fell across the board yesterday morning as investors reacted to a sharp rise in bond yields, writes Patrick Harverson in New York.

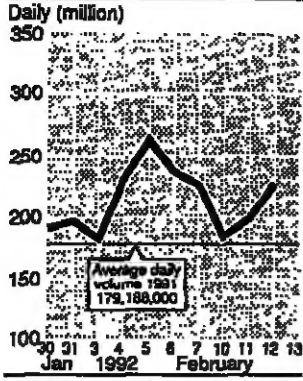
By 1 pm the Dow Jones Industrial Average was down 15.85 at 3,261.18. The more broadly-based Standard & Poor's 500 was also lower at mid-session, down 2.04 at 415.09 at 1 pm, while the Nasdaq composite of over-the-counter stocks retreated from its record levels, falling 2.98 to 641.94.

Turnover on the NYSE was 135m shares by 1 pm. The release of positive economic news - a bigger-than-expected 0.6 per cent rise in January retail sales and a surprise 13,000 decline in weekly unemployment claims - would normally have cheered the market.

The key influence on equities yesterday, however, was bond prices. The fact that the positive economic data reduced the chances of another cut in interest rates depressed the bond market and sent yields on treasury securities sharply higher.

Among individual stocks, the focus was again on corporate profits and the earnings

NYSE volume



outlook. Although Ford announced a \$2.3bn loss for the full year 1991 (a big deterioration from the \$860m profit earned in 1990), the results had been widely expected and investors chose instead to concentrate on the improvement in fourth quarter results and the company's emphasis on cost control. Consequently, Ford rose 4% to \$35.14 in turnover of 1.1m shares.

Pfizer fell 1% to \$73.14 in heavy trading on the heels of a meeting between the company and analysts at which Pfizer's chief financial officer said first-half performance this year would be affected by increased costs associated with new drug launches.

The lack of fresh news prompted some issues to be swayed by rumours. Daito Trust Construction fell 570 to 78,780 on a string of earnings and scandal-related rumours denied by the company.

Non-life insurance companies weakened on selling by foreign brokers. Tokio Marine and Fire Insurance declined 730 to 71,140 and Mitsui Marine and Fire 78 to 7840.

A total of 37 stocks fell to new lows since the start of last year, including Fujitsu, down 72 to 7768, and Motorola, down 11 to 7458.

On Paper dipped 78 to 7854. The issue gained ground on Wednesday after Mr Michio Watanabe, the foreign minister, suggested a possible re-examination of the yen.

In Osaka, the OSE average receded 113.57 to 2,103.18 in volume of 30.4m shares. The index fell for the fourth consecutive day as construction, pharmaceutical and electric power issues declined.

Roundup

SENTIMENT stayed mixed in the region yesterday, with Hong Kong at yet another peak. Seoul still on a downturn and Bangkok setting another turnover record.

HONG KONG closed sharply higher in heavy trading, registering its fourth record high in the last six sessions. The Hang Seng index advanced 31.07 to 4,763.50 as turnover swelled to HK\$2.74bn (HK\$1.99bn). Dealers expect the local banks to reduce their key rate by half a point to 8 per cent at the weekly meeting today.

Trading in HSBC Holdings, parent company of Hongkong Bank, was heavy, with more than HK\$300m worth of shares traded as the stock rose 75 cents to HK\$39.75 on speculation of good 1991 earnings.

New World Development advanced 40 cents to HK\$14.30 in heavy trading, HK\$14.30 in heavy trading.

The weakness in Pfizer affected the rest of the sector, which ran into concerted selling pressure. The ADRs of UK group Glaxo fell 4% to \$29 in turnover of 1.6m shares, Merck gave up 2% at \$151.40 and Schering-Plough lost 3% at \$38.60, all in heavy trading.

Computer stocks were in the news. After recording early gains, IBM slipped 4% to \$81.14 when it announced it would go ahead with plans to open a laboratory to develop supercomputers. In contrast, Digital Equipment jumped 2% to \$61.14 on reports that it has developed a more powerful computer chip.

The ADRs of British Petroleum fell 3% to \$29.14 on news of disappointing fourth quarter earnings.

Canada

TORONTO stocks bounced on mid-morning lower, turning mixed at midday. The TSX 300 composite index dropped 8.4 to 3,587.5. Advancing issues led declines by 235 to 215 on volume of 18.8m shares valued at C\$159.5m.

Shares of cigarette manufacturers were hit by a government clampdown aimed at stemming the smuggling of Canadian cigarettes back into Canada from the US. Imasco dropped 34% to C\$37.

European volume reflects Wall St's climb

German turnover doubled last month as investors buried their fears, says John Pitt

European equity markets were active last month as investors buried their fears, says John Pitt. The holiday shutdown, carried along generally by a buoyant Wall Street. With the exception of Spain, volume trends were positive throughout the Continent.

Germany, still nervous about mounting wage demands, threatened industrial disputes and high interest rates, buried its fears and looked ahead. Volume doubled, and the DAX index gained 7 per cent as it began to look as if wage settlements might be restrained.

By the middle of the month, says Mr James Cornish, a strategist at County NatWest, rumours that German interest rates would soon be cut also helped to stimulate demand. "Germany was really the market that pulled the others along," he says. However, escalation of the dispute in the steel industry depressed the market at the end of the month.

On the surface Milan performed well but, according to

Mr Enrico Ponzzone, a director at Kleinwort Benson, the rise in volume was mainly attributable to one-off factors: the introduction of continuous trading, now taking place in ten stocks, and the recording of orders. Previously much of the volume was taking place off-market.

The beginning of the year saw Italy's long awaited deregulation as the Società di Intermediazione Mobiliare (SIM) - a new type of stockbroker, fund manager and corporate finance institution - was introduced.

This followed a debilitating year for the Milan bourse, with investor sentiment buffeted by a string of stockbroker bankruptcies and dismal performance from Fiat, Olivetti and Pirelli. The last mentioned was unsuccessful in its takeover bid for German rival Continental and this has left it with a huge loss, and a commensurate equity funding requirement.

The market is on the upward trend, says Mr Ponzzone,

although it has come back a little in February. Turnover is likely to show an increase in the months ahead as more companies come on to the continuous trading system.

France, which needs to reduce interest rates, held up well, says Mr Cornish, and the market remains cheap. Volume was seen to decline during the month but rose again respectively at the end. Similarly, the Netherlands peaked at the end of January.

Belgium's turnover remained strong, largely due to high volume in the banking and retailing sectors. A stronger bond market also helped to make equities more attractive and last year's rally in cyclical sectors was seen to be continuing. Spain's was the only turnover figure to slip back in January, in spite of a 5 per cent rise on the general index. The previous month's figures, however, had been boosted by year-end window dressing as fund managers came into the market to buy blue chips.

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn)					
Bourse	Oct 1991	Nov 1991	Dec 1991	Jan 1992	US \$m
Belgium	57.16	56.40	52.30	55.85	1.69
France	110.52	102.02	111.06	141.18	25.79
Germany	88.43	91.47	66.00	194.30	53.57
Italy	7,580.80	7,105.40	6,342.00	9,865.20	8.01
Netherlands	11.24	11.97	9.81	16.10	8.81
Spain	516.08	529.26	671.56	637.28	8.51
Sweden	8.30	10.50	7.70	13.20	2.94
Switzerland	32.19	29.36	26.44	36.40	65.09
UK					

Values represent purchases and sales. Italian data adjusted to include off-market trading. Some figures may be revised. Source: County NatWest Securities.

Observers said most of last month's dealing was done in a narrow range, with little trading in individual stocks. Investors appear to be waiting for a real stimulus to the economy, and definite news of a reduction in interest rates. "For there to be an upturn in investor confidence, there needs to be a cut of between one and two points," an analyst said.

Mr Cornish has also calculated the January volumes compared with a three-month average between September/November. This calculation excludes December because of that month's exceptional year-end factors. On this basis Germany's turnover rose 55 per cent, Belgium's 56 per cent and the Netherlands' 46 per cent. The laggards were Spain and the UK, with 26 per cent and 17 per cent respectively.

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ASIA PACIFIC

Nikkei falls for third day on political scandal fears

Tokyo

A CALL for a cut in the discount rate by a leading politician briefly lifted share prices, but worries about a potential political scandal sent the Nikkei average lower for the third consecutive trading day, writes Eniko Terazono in Tokyo.

The index lost 150.63 at 21,381.02 after a day's low of 21,345.38 and high of 21,596.65. A call for a half-point reduction in the discount rate by Mr Shin Kanemaru, vice-president of the ruling Liberal Democratic Party, boosted the index in the afternoon, but share prices later fell on profit-taking and index-related selling.

Volume rose slightly to 200m shares from 170m. Declines led advances by 606 to 300, with 196 issues unchanged. The Tokyo index of all first section stocks shed 8.73 to 1,586.08, but in London the JSE/Nikkei 50 index firmed 2.15 to 1,214.73.

News of a raid by prosecutors on Sagawa Kyubin, the parcel delivery company entangled in a new political corruption scandal, depressed the market. Miss Caroline Stone at Barclays de Zoete Wedd said: "Market sentiment is already bad, and people are just looking for excuses not to trade."

Meanwhile, the big four brokers - Nomura, Daiwa, Nikko and Yanaguchi - presented proposals to revise the Japan Securities Dealers Association. They included an increase in profit distribution to shareholders, reducing the minimum trading unit for stocks and reviewing the securities tax system.

The brokers also recommended that steps should be taken to ensure fairness and transparency in the stock market, including the relationship between cash stocks and the derivative markets. However, the proposals failed to have much effect on the market.

The lack of fresh news prompted some issues to be swayed by rumours. Daito Trust Construction fell 570 to 78,780 on a string of earnings and scandal-related rumours denied by the company.

Non-life insurance companies weakened on selling by foreign brokers. Tokio Marine and Fire Insurance declined 730 to 71,140 and Mitsui Marine and Fire 78 to 7840.

A total of 37 stocks fell to new lows since the start of last year, including Fujitsu, down 72 to 7768, and Motorola, down 11 to 7458.

On Paper dipped 78 to 7854. The issue gained ground on Wednesday after Mr Michio Watanabe, the foreign minister, suggested a possible re-examination of the yen.

In Osaka, the OSE average receded 113.57 to 2,103.18 in volume of 30.4m shares. The index fell for the fourth consecutive day as construction, pharmaceutical and electric power issues declined.

Trading in HSBC Holdings, parent company of Hongkong Bank, was heavy, with more than HK\$300m worth of shares traded as the stock rose 75 cents to HK\$39.75 on speculation of good 1991 earnings.

New World Development advanced 40 cents to HK\$14.30 in heavy trading, HK\$14.30 in heavy trading.

amid rumours of an impending issue of covered warrants.

AUSTRALIA had a volatile day, climbing initially on News Corp's strength but falling back as better than expected unemployment data reduced hopes of an interest rate cut. The All Ordinaries index ended 5.7 up at 1,623.9 after a day's high of 1,634.7, in turnover of A\$404.8m.

News Corp surged A\$150 to A\$17.30 after its well-received 38 per cent increase in first-half profits on Wednesday. BANGKOK closed up the highest daily turnover in its history, B\$14.33bn against B\$11bn on Wednesday, as the SET index rose 1.76 to 808.20. Three top property issues advanced, offsetting declines in major banks and other stocks.

Bangkok Land and Bangkok Bank topped the active stocks list in turnover of B\$2.15bn each. Land gaining B\$5 to B\$198 and the bank closing B\$8 lower at B\$608.

SEOUL weakened for the fourth day in a row, the composite stock index finishing 7.74 lower at 658.49 as turnover rose from Won\$41.5bn to Won\$49.5bn. Turnover of a lack of cash at Hyundai Group dampened sentiment.

NEW ZEALAND was mixed as a lack of support for blue chip issues was partly offset by modest buying interest in small export-related shares. The NZSE 50 index ended 6.71 up at 1,470.29 in turnover of NZ\$14.4m (NZ\$23.5m).

Telecom, due to report its fiscal third-quarter results next Tuesday, slipped 3 cents to NZ\$2.36, while Fletcher Challenge, with fiscal first-half earnings expected on the same day, softened 2 cents to NZ\$3.44.

TAIWAN rebounded in thin trading, snapping a streak of five losing sessions. The weighted index recovered 26.50 to 5,069.10 as turnover rose to 5,069.10, the lowest level in a month.

EUROPE

Frankfurt preoccupied with Bayer's prospects

INDIVIDUAL situations took the lead on a number of bourses yesterday, writes Our Markets Staff.

FRANKFURT heard talk that Bayer might cut its DM13 dividend for 1991 and the shares dropped DM6.10, or 3 per cent, to DM63.20. Hoechst and BASF followed with falls of DM3 to DM248, and DM1.60 to DM245 respectively.

Mr Edgar Benschke, head of equity dealing at Bank Julius Bär in Frankfurt, said that Bayer had been dealer-led this week, moving from hopes of a scrip issue on Monday through Tuesday's shift from overweight to underweight by Deutsche Bank Research.

Julius Bär likes Bayer for its pharmaceuticals content, sees a rise in earnings per share this year, and has it on an estimated DVEA pie of just over 10, compared with over 12 for BASF and over 11 for Hoechst. The DAX index closed 2.47 higher at 1,681.29 after a 3.15 rise to 687.24 for the FAZ at mid-session. Volume rose from DM5.8bn to DM5.8bn, Thyssen figuring among active stocks as it rose DM4.10 to DM26.40 on Thyssen Stahl's first product price rise since April 1990.

Elsewhere Metallgesellschaft's DM6.30 drop to DM23.90 left it DM27.80 down this week. On Tuesday, it reported an earnings drop from DM23.50 to DM10.30 a share, a shock in spite of progressively bearish indications over the past 12 months.

MILAN had a patchy day as traders completed their position squaring ahead of the close of the account today. Residual selling linked to the previous day's options expiry also had a depressing effect. The Comit index fell 4.36 to 3,585 in turnover estimated at around 1,110m, unchanged from Thursday's higher-than-expected level.

Banks fell 1.25 per cent as investors started to raise cash ahead of the large \$1.5bn San Paolo share offering, details of which emerged yesterday. The offering of 125m ordinary shares in San Paolo, 20 per cent of its capital, is to take

JOHANNESBURG closed off the day's high as an early upswing lost momentum. The all-gold index ended up 11 at 1,325, off an early high of 1,331. The industrial index eased 2 to 4,512 after touching 4,526 earlier. The all-share index added 7 to 3,697.

FT-SE Eurotrack 100 - Feb 13

Hourly changes					
Open	10 am	11 am	12 pm	1 pm	2 pm
1137.47	1138.42	1137.79	1137.42	1138.03	1138.71
Day's High 1138.13			Day's Low 1136.68		
Feb 12	Feb 11	Feb 10	Feb 7	Feb 6	Feb 5
1136.12	1137.74	1137.98	1137.10	1138.78	

See also page 28 (FTSE100)

place between March 16 and March 20, lead managed by Mediobanca, with SG Warburg and Hambro's joint leads in the UK. The shares are expected to be actively priced between £12,000 and £14,000. Dealers expected the sector to weaken further. Among the larger stocks, Banca Commerciale Italiana lost 1.55 to £3.973 and Credito Italiano fell £3 to £2.115. Credito Varesino closed £2.90 or 7.6 per cent down at £3.60 following the previous day's news that it would be incorporated by its parent Banca Popolare di Bergamo.

The insurance sector was also weak, with the exception of Allianz, which rose £1.0 to £13.00 in good volume in anticipation of good results for

as several large blocs were put through the market.

AMSTERDAM was supported by a stronger dollar although early gains were lost when Wall Street opened lower. The CBS Tendency index closed up 0.2 at 122.10. Unilever's trading moved out of animal feeds took the shares up by £1.70 to £118.20. Food companies showed year highs, although Weissenhof's £1.50 rise to £1.82 was partly attributable to the strong dollar. Hagemeyer, the trading group, rose £1.28 or 3 per cent to £1.61 on expectations of good full-year results due next Thursday. DSM, the chemicals group, declined £1.25 or 2.3 per cent to £1.03.60.

MADRID had already discounted January's CPI figure of 1.5 per cent when trading opened with the index up 0.14 to 1,410.9 following the previous day's news that it would be incorporated by its parent Banca Popolare di Bergamo.

The day's biggest gainer was Worms at £16 which gained £1.20 or 5.5 per cent to £17.80.

STOCKHOLM continued its slide in this trade, led by Ericson and Astra. Ericson B slipped another SEK3 to SEK11 following Tuesday's results from the telecommunications group, which pointed to a gloomy outlook for 1992. Astra B fell SEK5 to SEK30, following talk in London that it might, after all, be a potential bidder for Pisons.

The Affärsvärlden General index fell 5.1 to 948.5. Agn B closed unchanged at SEK308, and Gullspång B by SEK4 to SEK90 on Wednesday's news of a merger between Gullspång, an electricity producer, and the Agn's power generation subsidiary, Uddeholm.

ISTANBUL rallied after the government raised the withholding tax on treasury bills by 5 percentage points to 15 per cent. The 75-share index closed up 127.03, or 3 per cent, to 4,398.65.

was well traded, and popular with foreign investors: it climbed Ptas90 to Ptas90.00. Utilities enjoyed generally strong volume, while selling of bank shares late in the day depressed the sector.

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European Securitisation 1991

£200,000,000		£150,000,000		£10,500,000		£25,000,000	
Collateralised Mortgage Securities (No 8) PLC		Collateralised Mortgage Securities (No 7) PLC		Collateralised Mortgage Securities (No 11) PLC		Collateralised Mortgage Securities (No 12) PLC	
Mortgage Backed Floating Rate Notes Due 2025		Class A Mortgage Backed Floating Rate Notes Due 2025		Class B Mortgage Backed Floating Rate Notes Due 2025		Class A Mortgage Backed Floating Rate Notes Due 2025	
Lead Manager		Lead Manager		Lead Manager		Lead Manager	
March 1991		June 1991		June 1991		August 1991	
£28,250,000		12,750,000,000 ptas		£75,000,000		£13,000,000	
Collateralised Mortgage Securities (No 12) PLC		Sociedad Española de Truistación I, S.A.		Secured Loan Finance No 1 PLC		Secured Loan Finance No 1 PLC	
Class B Mortgage Backed Floating Rate Notes Due 2025		Obligaciones Hipotecarias Garantizadas Con Préstamo Sobre Participaciones Hipotecarias Due March 15, 2006		Class A Mortgage Backed Floating Rate Notes Due 2016		Mortgage Mortgage Backed Floating Rate Notes Due 2016	
Lead Manager		Financial Advisor to Banco Santander		Lead Manager		Lead Manager	
August 1991		October 1991		November 1991		November 1991	
£230,000,000		£20,000,000		£207,500,000		£18,500,000	
Drive Securities Public Limited Company		Drive Securities Public Limited Company		Mortgage Funding Corporation No 5 PLC		Mortgage Funding Corporation No 5 PLC	
Class A Floating Rate Notes Due 1996		Mortgage Floating Rate Notes Due 1996		Class A Multi-Class Mortgage Backed Floating Rate Notes Due November, 2025		Mortgage Mortgage Backed Floating Rate Notes Due November, 2025	
Lead Manager		Lead Manager		Lead Manager		Lead Manager	
November 1991		November 1991		December 1991		December 1991	

Market Leadership

London	New York	Tokyo	Frankfurt	Hong Kong
Madrid*	Montreal	Singapore	Sydney	Zurich

Goldman Sachs International Limited, a member of SFA.

Representative office

Goldman Sachs

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		WEDNESDAY FEBRUARY 12 1992										TUESDAY FEBRUARY 11 1992										DOLLAR INDEX	
Figures in parentheses show number of lines of stock		US Dollar Index	Day's Change %	Point	Starting Index	Yes	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Point	Starting Index	Yes	DM Index	Local Currency Index	1991/92 Low	1991/92 High	Year ago (approx.)				
Australia (69)		144.97	+0.1	120.17	116.98	121.12	128.26	+0.1	4.30	144.88	119.23	116.17	119.80	128.14	160.31	112.74	130.70	130.70					
Austria (20)		190.50	-0.1	148.69	145.94	150.61	150.71	+1.1	1.91	190.88	148.98	146.47	149.38	149.01	222.37	138.95	202.36	202.36					
Belgium (16)		146.48	+0.5	141.81	141.81	141.81	141.81	+0.5	5.14	146.48	141.81	141.81	141.81	141.81	141.81	141.81	141.81	141.81					
Canada (115)		138.96	+0.2	113.54	110.42	114.62	117.26	+0.3	1.34	138.64	112.45	108.59	112.95	114.80	144.28	126.49	126.49	126.49					
Denmark (36)		259.70	-0.8	215.28	209.39	218.97	219.94	+0.1	1.63	261.76	215.42	209.69	218.45	219.39	273.94	217.74	257.97	257.97					
France (18)		67.98	-0.4	67.98	67.98	67.98	67.98	+0.1	2.89	68.55	72.87	71.71	73.22	69.00	125.15	73.32	107.97	107.97					
France (36)		144.97	-1.0	61.81	121.19	121.19	121.19	+0.1	9.34	144.97	121.19	121.19	121.19	121.19	121.19	121.19	121.19	121.19					
Germany (65)		118.47	-1.8	98.21	95.53	98.98	98.96	-1.7	2.33	120.00	90.25	96.91	97.92	96.72	125.95	94.15	126.15	126.15					
Hong Kong (55)		190.70	+1.2	168.93	158.59	164.35	195.78	+1.2	3.87	194.44	160.02	155.91	160.79	163.42	198.74	139.12	198.74	198.74					
Ireland (18)		167.83	-0.3	139.35	134.22	142.98	+0.2	3.58	134.54	136.36	136.78	140.02	142.15	162.48	132.88	162.48	162.48	162.48					
Italy (18)		144.97	-0.3	139.35	134.22	142.98	+0.2	3.58	134.54	136.36	136.78	140.02	142.15	162.48	132.88	162.48	162.48	162.48					
Japan (473)		123.10	-1.6	102.04	99.25	102.96	99.25	-1.1	0.86	123.10	102.98	100.33	103.49	100.37	116.97	112.03	143.05	143.05					
Malaysia (68)		240.92	-1.2	199.71	194.24	201.28	242.82	-0.6	2.71	243.00	199.80	195.44	201.45	204.69	247.18	188.18	247.18	247.18					
Mexico (16)		1621.25	+2.0	1343.95	1307.18	1354.52	1627.08	+1.9	0.95	1593.26	1307.32	1274.33	1315.18	1334.05	1621.25	934.45	2291.55	2291.55					
Netherlands (18)		144.97	-0.3	139.35	134.22	142.98	+0.2	3.58	134.54	136.36	136.78	140.02	142.15	162.48	132.88	162.48	162.48	162.48					
New Zealand (14)		45.56	-0.6	37.78	36.73	38.06	44.80	-0.5	0.13	45.27	37.35	38.31	37.44	44.42	54.24	36.64	54.24	54.24					
Norway (24)		176.12	-1.5	146.00	142.00	147.15	180.12	-1.6	1.78	178.83	147.17	143.40	147.48	151.28	223.67	157.08	214.05	214.05					
Portugal (36)		223.37	-1.3	185.17	180.10	186.62	187.89	-1.1	2.08	223.34	185.21	181.49	187.16	190.71	228.43	151.03	181.56	181.56					
Spain (61)		229.32	-1.0	199.71	194.24	201.28	242.82	-0.6	2.71	243.00	199.80	195.44	201.45	204.69	247.18	188.18	247.18	247.18					
Spain (52)		157.83	-1.2	130.83	127.25	131.86	121.12	+0.1	4.58	158.68	131.41	128.04	132.07	137.12	161.11	121.12	161.11	161.11					
Switzerland (25)		180.83	-1.3	149.00	145.80	151.06	155.67	-0.8	2.87	182.32	150.79	148.92	151.51	155.64	204.12	149.80	180.80	180.80					
Switzerland (59)		101.36	-1.2	84.02	81.73	84.09	90.39	-0.2	2.21	102.58	84.43	82.27	84.85	80.57	104.22	82.17	98.90	98.90					
United Kingdom (233)		179.94	-0.9	149.17	145.07	150.33	149.17	-0.5	4.98	182.02	149.94	148.58	150.64	149.94	177.46	195.27	180.79	180.79					
USA (523)		170.30	+0.9	141.17	137.31	142.99	170.30	+0.9	2.87	169.76	139.89	135.03	139.59	168.76	171.67	125.95	142.99	142.99					
Australia (69)		146.29	-1.3	121.27	117.95	122.23	122.41	-0.4	3.93	146.15	121.27	117.95	122.51	122.85	151.52	125.95	146.29	146.29					
Canada (115)		181.48	-0.3	149.00	142.00	147.15	180.12	-0.3	2.17	181.91	147.17	143.40	147.48	151.28	223.67	157.08	214.05	214.05					
Denmark (36)		141.81	-1.4	104.52	101.68	105.58	102.98	-0.9	0.99	141.81	102.97	102.97	102.97	102.97	102.97	102.97	102.97	102.97					
Europe - Pacific (1526)		134.45	-1.4	111.46	108.40	112.33	111.39	-0.7	2.38	136.30	112.17	108.26	112.70	112.17	147.86	121.21	147.86	147.86					
South America (838)		188.18	+0.3	139.41	135.61	140.33	166.99	+0.9	2.88	188.22	137.21	133.70	137.83	158.24	189.89	129.59	189.89	189.89					
Europe Ex. UK (176)		125.79	-1.3	104.26	101.44	105.11	106.82	-0.2	3.18	127.41	104.85	102.18	105.38	107.13	128.98	103.58	128.98	128.98					
Europe Ex. UK (244)		136.63	-1.3	104.26	101.44	105.11	106.82	-0.2	3.18	137.41	104.85	102.18	105.38	107.13	128.98	103.58	128.98	128.98					
Europe Ex. UK (244)		136.63	-1.3	104.26	101.44	105.11	106.82	-0.2	3.18	137.41	104.85	102.18	105.38	107.13	128.98	103.58	128.98	128.98					
World Ex. UK (2010)		143.81	-0.3	119.21	115.96	120.16	128.28	+0.0	2.30	144.26	116.74	115.07	119.32	129.23	150.98	120.05	141.85	141.85					
World Ex. So. Af. (2182)		146.37	-0.4	121.33	118.02	122.30	130.68	-0.0	2.58	146.86	120.96	117.87	121.25	120.72	153.05	122.92	153.05	153.05					
World Ex. Japan (1770)		160.94	+0.1	133.41	128.79	134.48	146.35	+0.4	3.27	160.83	132.36	128.97	131.01	148.74	161.90	126.89	148.74	148.74					
the World Index (2243)		146.94	-0.4	121.82	118.49	122.78	131.19	+0.0	2.58	147.58	121.46	118.34	122.04	131.21	151.70	123.26	145.93	145.93					